

City of
OCEANSIDE
CALIFORNIA



OPERATING BUDGET
Fiscal Year 2020-2021

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City of
OCEANSIDE CA

**Operating Budget
Fiscal Year 2020-21**

Mayor

Peter Weiss

Deputy Mayor

Jack Feller

Council Members

Ryan Keim
Christopher Rodriguez
Esther Sanchez

City Manager

Deanna Lorson

Assistant City Manager

Michael Gossman

Financial Services Director

Jane McPherson



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Peter Weiss
Mayor



Jack Feller
Deputy Mayor



Ryan Keim
Council Member



Christopher Rodriguez
Council Member



Esther Sanchez
Council Member

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July 1, 2020

Honorable Mayor and Councilmembers,

It is my pleasure to submit the FY 2020-21 Budget, my first as your new City Manager. The budget represents the culmination of nine months of work and is truly a collaboration between the City Manager's Office and all City Departments, managed by the Financial Services Department. This budget is not what we imagined it to be when we started the process in September 2019, due to the onset of the COVID-19 pandemic and accompanying economic disruptions. It represents staff's best efforts, relying on industry experts and economic predictions, to anticipate the City's economic future.

City Council Strategic Goals

The Adopted Budget is based on the City Council's previously identified strategic goals, as follows:

1. **Goal 1:** Maintain fiscally sustainable policies that support core services.
2. **Goal 2:** Encourage sensitive infill to maximize existing infrastructure.
3. **Goal 3:** Build partnerships with public/private entities for job creation and economic growth.
4. **Goal 4:** Improve quality of life, safeguard environmental resources, and provide cultural and recreational opportunities.
5. **Goal 5:** Encourage citizen and neighborhood involvement to develop a shared sense of community.

Budget Process

The budget process begins in the Fall of each year when Capital Improvement Program (CIP) performs initial reviews of current projects and future needs. Additionally, Internal Service Departments review their service charges and cost drivers and projected Internal Service Fund budgets are developed. Finance staff also gathers data from a variety of sources to begin updating the Five-Year Forecast of revenues and expenses. In early January, the Five-Year Forecast is finalized and departments are provided budget targets to begin preparing their budgets. Once the Five-Year Forecast is approved by City Council, departments submit line item budgets and Finance and City Manager budget review begins. CIP draft budgets are reviewed by Directors and Managers and prioritized for funding recommendations. By early March, budget submissions are being finalized and preparation of the transmittal reports and CIP Budget Book begins. This process is normally completed by the end of March and reports are published for the Budget Workshop, which is typically in mid-April. Due to the onset of the COVID-19 pandemic and the stay at home orders in mid-March 2020 resulting in the temporary closure of many businesses, budget development was paused while updated revenue forecasts were developed. This produced a need to adjust expenditures and the budget workshop was postponed to the end of April, and conducted on April 29, 2020.

Following the budget workshop, the proposed budget is updated with the Council recommendations endorsed at the workshop, and the proposed budgets are shared with the City's boards and commissions for input. This includes the Measure X Citizens Oversight

Committee, Planning Commission, Harbors & Beaches Advisory Committee, Library Board of Trustees, and the Parks & Recreation Commission. Lastly, the line item budget is given a final review and proposed budget books are prepared for the City Council budget public hearing on June 3, 2020.

General Fund Revenue

The COVID-19 pandemic and resulting economic changes impacted all major revenue categories. As a result, the FY 2020-21 revenue forecast has been reduced \$8.89M (5.3 percent) and expenditures were reduced by \$7.98M (4.8 percent).

General Fund Budget Overview FY 2020-21

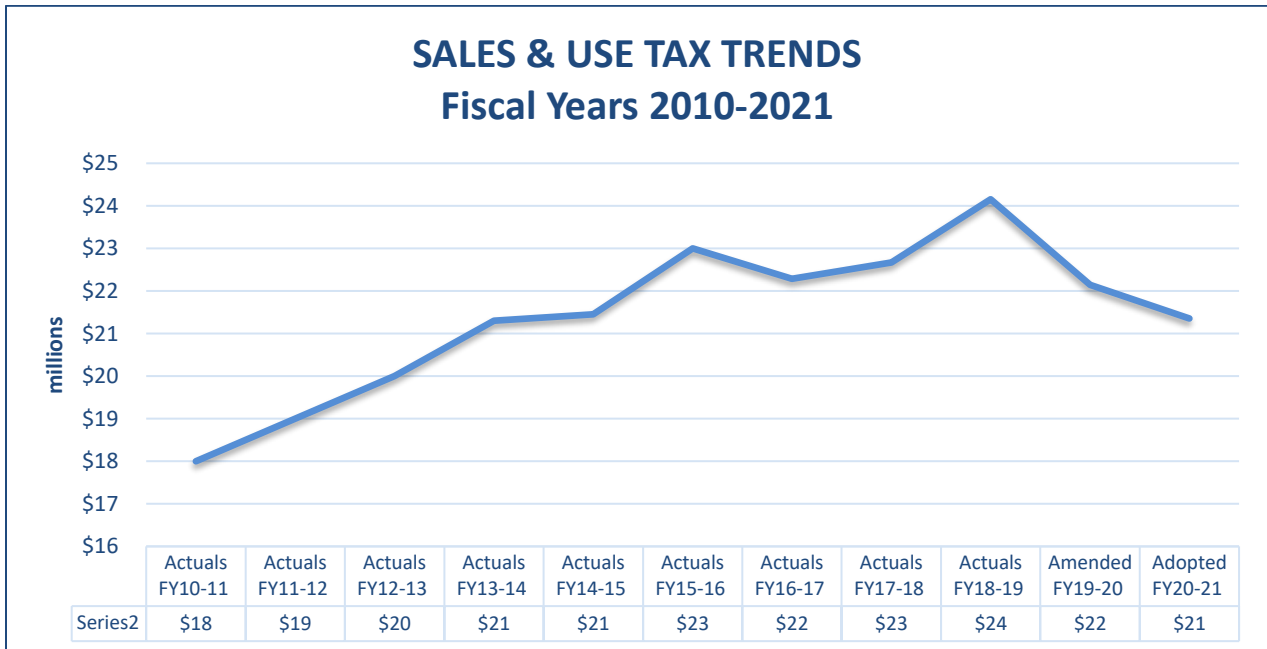
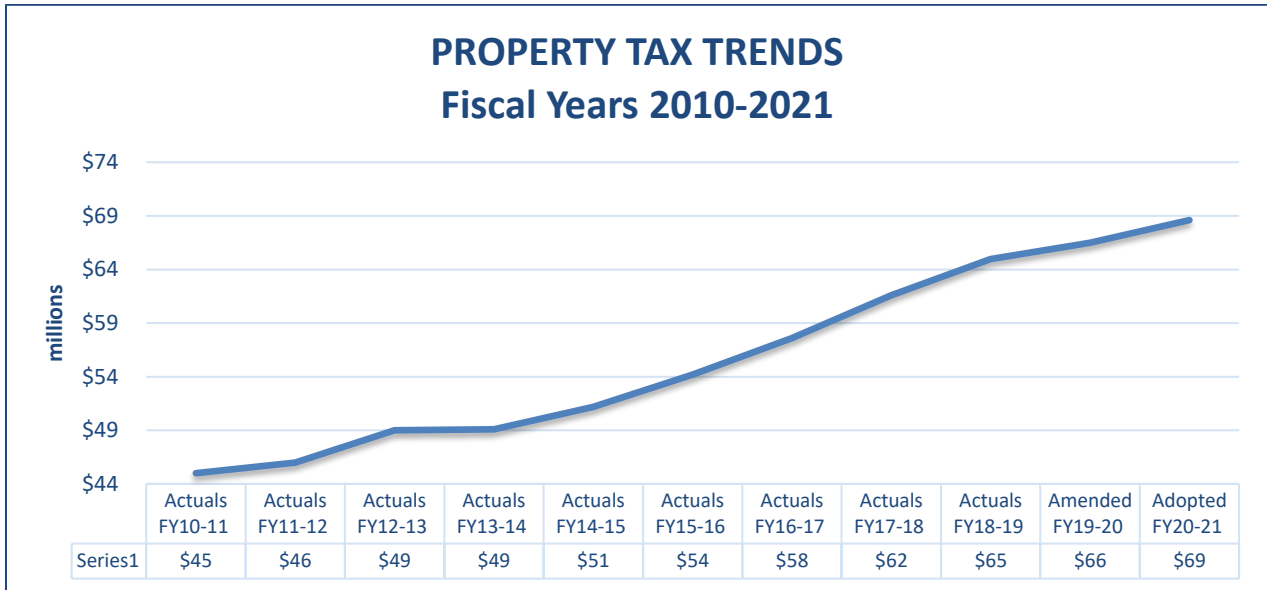
	Adopted Budget	January 2020 Forecast	Difference
FY2020-21 Revenues	\$158.03M	\$166.92M	\$8.89M
FY2020-21 Expenditures	\$157.63M	\$165.61M	\$7.98M
Estimated Surplus FY2020-21	\$0.40M	\$1.31M	\$0.91M

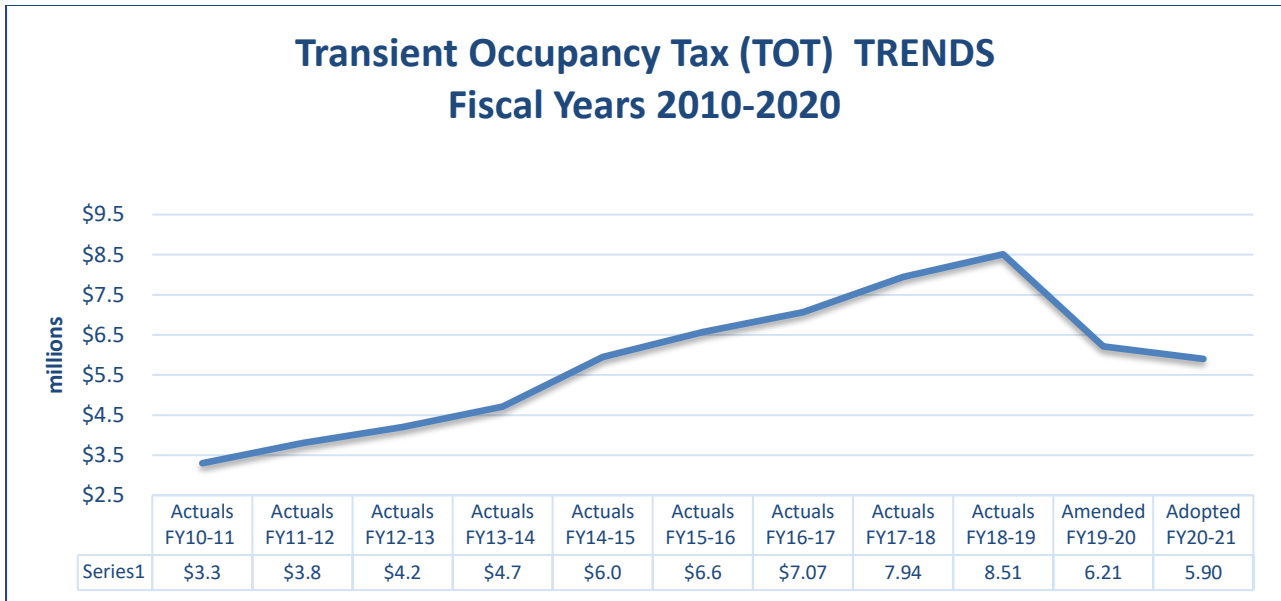
As noted above, the FY 2020-21 revenue has been reduced \$8.89M. Of that amount, property tax was reduced \$2.0M, sales tax was reduced \$2.4M, and transient occupancy tax was reduced \$3.0M. Revenue projections were also adjusted downward to account for decreases in business licenses, card room fees, and rent and lease revenues.

in millions	January 2020 Forecast	Adopted Budget	difference
<i>RECURRING REVENUES</i>			
Property Taxes	\$ 70.60	\$ 68.60	\$ (2.00)
Sales & Use Taxes	23.77	21.35	(2.42)
Transient Occupancy Tax	8.90	5.90	(3.00)
All Other Taxes	4.29	3.46	(0.83)
Franchise Fees	4.28	4.28	0.00
Licenses and Permits	5.92	5.92	(0.00)
Fines and Forfeitures	3.77	3.77	(0.00)
Use of Money & Property	5.90	4.92	(0.98)
Intergovernmental	0.50	0.53	0.03
Ambulance Billing	5.22	5.22	(0.00)
Charges for Service	11.95	12.05	0.10
Other Revenue & Transfers	21.82	22.03	0.21
<i>TOTAL RECURRING REVENUES</i>	\$ 166.92	\$ 158.03	\$ (8.89)

The revised forecast was developed based on updated projections from our fiscal consultant, HdL Companies, as well as the best-possible estimates of economic impacts from COVID-19, anticipating rolling back business closures and reopening travel by the end of June 2020.

However, there are many unknowns in the economy including how restrictions will impact operations, how quickly the economy will recover from the COVID-19 recession, whether businesses will weather the closure and reopen, how many jobs will be restored, and general impacts to consumer confidence. Oceanside is not as vulnerable to decreases in travel as some coastal cities since sales tax and transient occupancy tax are a smaller share of General Fund (GF) revenues in comparison. Additionally, Oceanside is primarily a driving destination for travel, which should recover more quickly than international travel as visitors plan more modest vacations. As of the preparation of this budget letter, the economy is reopening with retail businesses and restaurants resuming inside service, and economic activity is picking up.





General Fund Expenditures

In order to balance the budget, the expenditures were reduced \$7.98M. Personnel costs were reduced by \$4.29M of vacant funded positions (Salary Savings), Maintenance and Operations (M&O) were reduced by 10 percent (\$2.1M) and Internal Service Funds were reduced by \$1.34M. The budget includes all known and negotiated personnel and benefit costs plus a place holder for the labor associations that will be in negotiations in FY 2020-21.

With regard to Salary Savings, every year the City receives savings from positions that are budgeted but vacant. In a normal year, this is the result of the lag time from when a position becomes vacant until it is filled. In recent years, the City has had difficulty filling certain positions, including technical positions and those within law enforcement. In the last three fiscal years, Oceanside’s General Fund Salary Savings has averaged \$4.5M annually while only \$500,000 was budgeted. As noted above, for FY 2020-21, the budgeted salary savings is \$4.3M. This has been included in departmental budgets but will be managed globally across all departments through an enhancement of the existing modified hiring freeze. All requests to fill vacant positions are reviewed by the City Manager two times, at initial request, and if exempted due to their essential nature, positions are reviewed a second time prior to extending a job offer to confirm the necessity and impact of filling the position.

Given the current economic uncertainty, staff will be closely monitoring revenues and I have instituted budget restrictions to control spending. The package of cost containment efforts includes:

- ✓ Freeze on recruitment and replacement hiring
- ✓ Freeze on employee travel for conference/training
- ✓ Reduction of maintenance and operation budgets by 10 percent
- ✓ Contracting services (in lieu of “permanent” positions) where possible

The FY 2020-21 GF budget will not use any one-time money to cover expenditures but will be funded through actual revenues. As always, expenditures will be watched very closely to ensure that departments do not exceed their budget allotment and to capitalize on any potential savings. Importantly, departments are continually reviewing efficiencies and evaluating service deliveries.

Additionally, the City will adhere to Council Policies 200-11 and 200-13 that provide for extra CalPERS unfunded liability payments and placing year-end General Fund balance in either the CalPERS Set-Aside account or the IRS Section 115 Trust account after all reserve obligations are met such as fully funding the Healthy Cities Reserves.

The proposed expenditure budget continues to include the Council-directed items listed below, including an emphasis on responding to homeless issues, particularly in the downtown and areas close to neighborhoods.

• Open Marshall Street Pool for Summer	\$60,543
• Fireworks	30,518
• Fire Apparatus Replacement	500,000
• Deferred Building Maintenance	160,000
• Project Reach Libby Lake	76,500
• North County Lifeline Crown Heights	61,200
• Project REACH Eastside	66,300
• North County Lifeline La Casita	33,660
• Additional Code Enforcement Encampment Efforts	40,000
• Additional Police Department Encampment Efforts	50,000
• Police Overtime for Homeless and Downtown Patrols	275,000
• Agritourism	51,000
• Art Commission	25,000

The adopted budget complies with City Council Policy 200-13 and both the Healthy Cities Reserves (12 percent of GF operating expenditures) and Economic Stabilization Reserves (3 percent of GF operating expenditures) are fully funded for FY 2020-21.

At the budget workshop, staff recommended and the City Council approved \$28,638 in one-time costs and \$286,822 in ongoing costs to be added to the budget to address essential department needs. During the June 3rd budget hearing, Council recommended to reduce Council Aide hours from 40 per week to 33 per week. After considering these additions, the Adopted FY 2020-21 GF budget will have a surplus of \$400,000.

Expenditures	Adopted Budget FY2019-20	Adopted Budget FY2020-21
City Attorney	\$ 1,964,554	\$ 2,019,035
City Clerk	1,298,524	1,444,348
City Council	1,011,974	912,634
City Manager	1,633,187	1,516,906
City Treasurer	367,525	336,502
Development Services	10,122,974	10,126,601
Financial Services	6,079,759	6,080,750
Fire Department	33,023,608	35,309,642
Human Resources	736,183	706,812
Library	5,835,593	5,455,345
Neighborhood Services	7,703,469	8,027,627
Non-Departmental	8,526,885	2,272,394
Police Department	61,815,275	65,509,898
Public Works	17,496,402	17,911,372
	\$ 157,615,912	\$ 157,629,866

Pension Costs

CalPERS continues to play a dominant role in all budget forecasting for the next few years. As discussed in the Five-Year Forecast, CalPERS advised over the next five years, the total General Fund increase is estimated at \$9.2M. The yearly increases are as follows: \$1.7M Year 1, \$2.5M Year 2, \$2.2M Year 3, \$1.4M Year 4 and \$1.4M Year 5. As a percentage of compensation, Safety will increase from 44.2 percent in FY 2019-20 to 52.9 percent in FY 2024-25. Miscellaneous will increase from 32.5 percent in FY 2019-20 to 38.5 percent in FY 2024-25. These rising CalPERS costs clearly impact future budget capacity.

The City’s assets held by CalPERS for covering the future liability of our employees are dependent on the rate of return on the investments. The COVID-19 pandemic has created extraordinary turbulence and stresses on the financial markets leading to all-time lows in interest rates. The near-term U.S. economic outlook deteriorated sharply this Spring and the resumption of growth is dependent upon containment measures in place and the success of those measures. CalPERS initially lost \$69B in value in March, from a record high portfolio value of \$404B. As of May 26, the portfolio value has improved to \$382B, \$22B below its peak value. Market conditions remain uncertain and any CalPERS rate adjustments as a result of investment losses will not take effect until FY 2022-23.

Through Council foresight, the City created a CalPERS Set-Aside Account currently containing \$11M which was established to help pay down the Unfunded CalPERS Liability (UFL) and/or make annual CalPERS payments during any lean years. In addition, the IRS Section 115 Trust which was created for the sole purpose of covering CalPERS costs if needed, currently has a balance of \$10.31M. In FY 2020-21, use of this Set-Aside will not be necessary. Therefore, looking forward to anticipated costs beyond next fiscal year requires that the FY 2020-21 budget

be conservative so that the City can meet its first priority of maintaining services to the community as well as meeting its CalPERS obligations.

Tackling the City's CalPERS costs continues to be a huge priority. Staff, with Council's direction, has implemented a multipronged approach to coping with this fiscal adversity. The overall goal is cost containment and limiting adding to the current personnel cost burden. Specific ongoing actions to control pension costs include:

- ✓ Not adding CalPERSable positions to the budget
- ✓ Continuing to pay down the City's CalPERS UFL by:
 - Using any end-of-year available one-time funds to make an additional payment to the UFL
 - Via City Council Policy 200-11, use one-third of total investment earnings to make an additional payment to the UFL
 - Via City Council Policy 200-13, one-half of any year-end balance in the GF is to be used for debt reduction, i.e. payment to the UFL
 - Make the annual CalPERS UFL prepayment in a lump sum to achieve a discount

Recommended Budget

The FY 2020-21 adopted budget maintains service levels and continues the focus on the Council's collective priorities including maintaining the City's Quality of Life, Public Safety, and Economic Development. In recent years some service restoration after the Great Recession, particularly in the area of Public Safety, had been added to the annual budget. However, in light of the unknown future due to the COVID-19 pandemic, the FY2020-21 General Fund Budget is fiscally conservative and does not include any further restorations; as forecasts become more certain after the economy comes back on-line, further restorations can be considered at a future date.

In closing, I would like to thank the City Council for your leadership and support. Despite the current economic setback, Oceanside's future remains bright. The proposed budget will allow the City to continue to further our mission to enhance the quality of life through outstanding service to our diverse community. The City team is committing to continuing our forward momentum through wise stewardship of the City's resources.



Deanna Lorson
City Manager

ELECTED OFFICIALS

Mayor	Peter Weiss
Deputy Mayor	Jack Feller
Council Member	Ryan Keim
Council Member	Christopher Rodriguez
Council Member	Esther Sanchez
City Clerk	Zeb Navarro
City Treasurer	Victor Roy

EXECUTIVE MANAGEMENT

City Manager	Deanna Lorson
City Attorney	John P. Mullen
Assistant City Manager	Michael Gossman
Deputy City Manager	Jonathan Borrego
Financial Services Director	Jane McPherson
Human Resources Director	Robert O'Brien
Police Chief	Frank McCoy Jr.
Fire Chief	Rick Robinson
Public Works Director	Kiel Koger
Water Utilities Director	Cari Dale
Library Services Director	Sherri Cosby
Interim Neighborhood Services Director	Megan Crooks



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Oceanside
California**

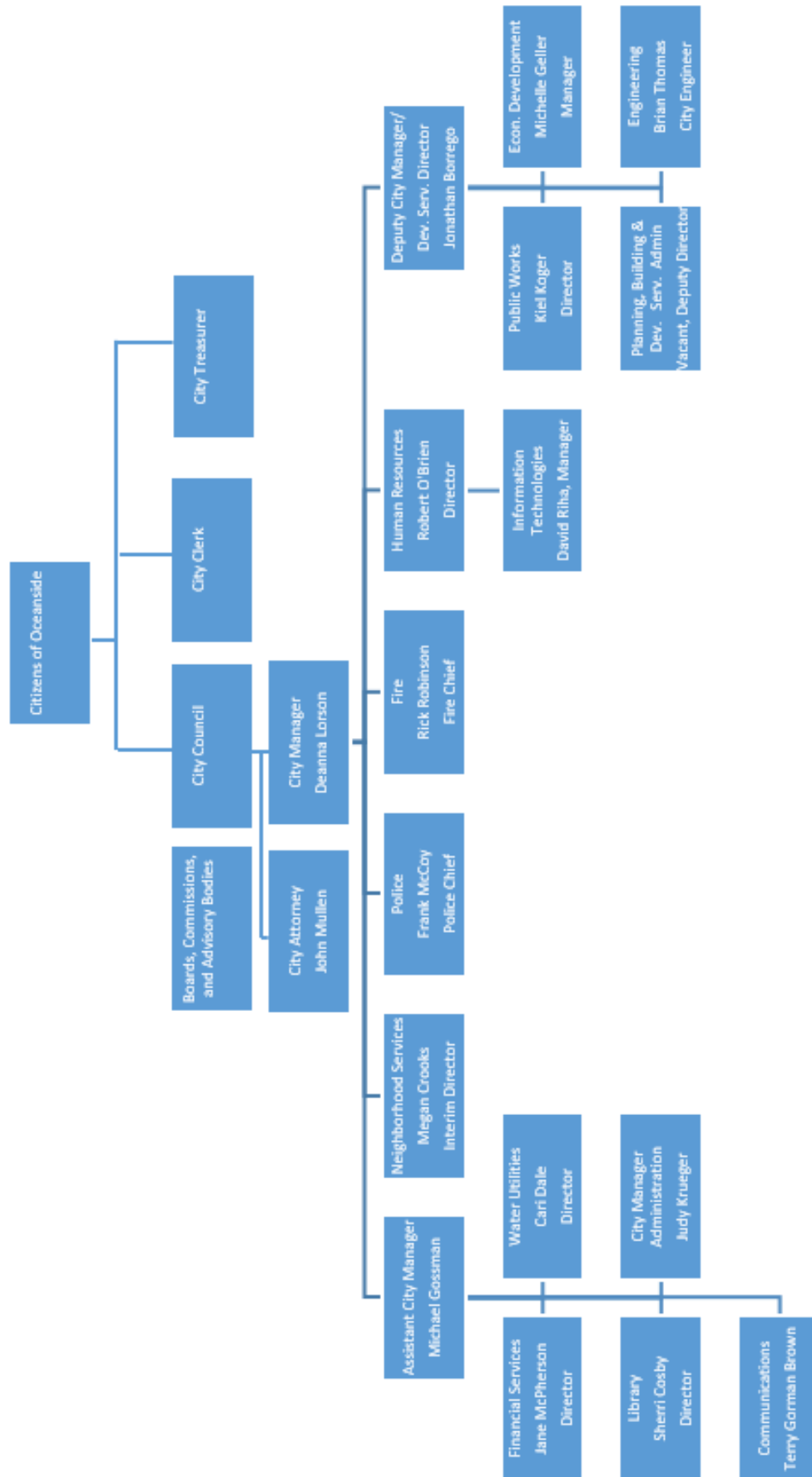
For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director





MISSION STATEMENT

The City of Oceanside's Mission is to enhance the quality of life through outstanding service to its diverse community.

VISION STATEMENT

The City of Oceanside will be a safe, culturally diverse community that empowers its citizens to provide an environment that promotes economic development, supports quality education, fosters the cultural arts, and preserves its natural resources.

CORE VALUES

The City of Oceanside values...
Integrity...Diversity...Excellent Customer Service...
Quality of Life...Teamwork...Leadership...Innovation.

City Services

Implement fiscal sustainability policies to support core services that proactively ensure the health, safety and welfare of our citizens; attract, develop and retain a high performing municipal workforce; and fund internal infrastructure needs.

Sustainable Growth

Encourage and make effective use of infill, mixed use, traditional neighborhood development and redevelopment, as well as producing centers to take advantage of infrastructure and transportation systems, maximize efficiencies in providing City services.

Economic Vitality

Through collaboration and partnership with other public entities, private entities, and the military, support economic development efforts that attract, retain and create quality jobs to ensure a diverse economic base, a resilient and growing City tax base, and thriving neighborhoods.

Quality of Life

Maximize resources that provide quality of life through City services and programs, sustainable growth and economic vitality goals; improve services for our citizens; safeguard environmental resources, including our natural landscape; and provide art cultural and recreational amenities for Oceanside.

Civic Engagement

Fully realize the talents and positive contributions of nonprofits; private and public entities; the military; civic leaders; and engaged citizens and neighborhood groups to develop a shared sense of community and help achieve the Council's vision.



Type of Government
Council-Manager

Incorporated: July 3, 1888

City Flower
Crimson
Lake Bougainvillea



City Seal Approved by
Council on June 10, 1940

Area: 42 square miles

Location: 35 miles north of San Diego

83 miles south of Los Angeles

16 miles south of San Clemente / Orange County

Interstate 5, a major north/south corridor, bisects Oceanside one mile east of the ocean. State Highway 78 intersects Interstate 15 at Escondido, 29 miles to the east. State Highway 76 runs east to Interstate 15.

POPULATION
177,335



CLIMATE

Oceanside’s climate is one of the most desirable in the world.

Average annual high:

66

degrees



Average annual low:

53.9

degrees



Average annual rainfall:

10.28 inches

FACILITIES

- 1 Airport
- 1 Police Station
- 8 Fire Stations
- 30 City Parks
- 4 Community Recreation Centers
- 3 Resource Centers
- 2 Municipal Swim Centers
- 2 Senior Centers
- 2 City-Owned Golf Courses
- 2 Public Libraries
- 3.5 Miles of Public Beaches
- 1,000-Slip Public Marina



1769

On July 20, 1769, Father Juan Crespi arrived in the area known today as the San Luis Rey Valley, which was populated by Native Americans. His glowing report of the area as a possible mission site was responsible for the founding of Mission San Luis Rey de Francia in 1798. Three-and-a-half miles from the present site of Oceanside, the mission prospered beyond the dreams of its Franciscan Brothers and came to be known as "King of the Missions". History and politics were to see the decline of the mission in the 1840's, but the area's advantages were common knowledge by this date.



1841

The early California period was the time of massive Mexican land grants. On May 10, 1841, Pio Pico and his brother, Andreas, received a grant of 133,441 acres from Governor Alvarado. Known as Rancho Margarita and Las Flores, this land grant is the present site of the Camp Pendleton Marine Corps Base. The rancho changed hands several times throughout the years. Andreas, tired of the quiet life of a California Don, sold his share to Pio for \$1,000. Pio, in turn, sold his share to his brother-in-law John Forster, an Englishman, for only \$14,000. Forster died in 1882, and Richard O'Neill, a wealthy San Franciscan, purchased the rancho from the Forster estate for \$250,000. O'Neill sold half interest in the rancho to the "Bonanza King of California," James C. Flood. The heirs of O'Neill and Flood held the property until 1942, when it was sold to the United States Navy.

1883

About the time O'Neill and Flood purchased the rancho, the California Southern Railway, a branch of the Santa Fe, was constructing a railway linking San Diego with San Bernardino. Completed in 1883, the railway opened the beach area of San Diego County for development and the real history of Oceanside began.

A small town had grown up around the mission in the San Luis Rey Valley. A storekeeper there, Andrew Jackson Meyers, was far-sighted enough to apply for a homestead grant in the area just south of Rancho Santa Margarita. The Federal government granted "Jack" Meyers 160 acres and a former government surveyor, Cave J. Coutts, staked-out the claim, which was to become the very heart of Oceanside. J. Chauncey Hayes handled the real estate for Meyers and the boom was on.

Going to the "ocean side" was a popular weekend retreat for rancho families living in the warmer inland areas. The two words were eventually merged in to "Oceanside". When Hayes petitioned for a post office, he submitted the name Oceanside and put the small community officially on the map.

1888

Early Oceanside grew at a phenomenal rate; on the date of the city's incorporation July 3, 1888 the population of Oceanside was approximately 1,000. By 1887, the Bank of Oceanside was built on the corner of Mission Avenue and South Coast Highway and also a grand hotel, the South Pacific, located on Pier View Way and Pacific Streets near the present pier.

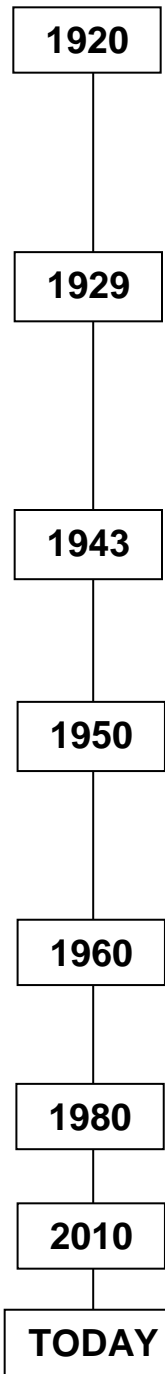
A wharf company was formed and soundings were made at the location of what is now known as Wisconsin Street. The wharf was made entirely of wooden pilings, the first pile being driven May 12, 1888.

1890

In the winter of 1890-91, the wharf was destroyed by a storm and Melchoir Pieper, the proprietor of the South Pacific Hotel, salvaged most of the lumber. He took the pilings to his hotel where he kept it until the city appropriated funds for a new pier in 1893. This second pier was the first of five built at the Pier View Way location, including the one recently completed in 1987.



In the 1890's Oceanside had three hotels; the South Pacific, the St. Cloud and the Tremont, two drugstores, two livery stables, two blacksmiths, a hardware store, a bakery, a harness shop, a lumber yard, a barber shop, a newspaper, a school and the Oceanside Bank along with many other businesses. There were six churches: Christian, Congregational, Baptist, Episcopal, Holiness and Methodist.



The railroads played an important role in the continuing development of the city. During the boom years, the trains brought thousands of prospective buyers. This continued until a highway was paved between San Diego and Los Angeles through Oceanside before 1920. In the 1920's the city prospered. Streetlights were installed, a new golf course was laid out and a grand new theater, "The Palomar", was built. The City slogan at that time was, "Oceanside, California's Pride." Many noteworthy visitors enjoyed our shore, including Mary Pickford and Douglas Fairbanks. A number of movies were filmed here during this decade.

This sense of prosperity, of course, was false; founded more on speculation than stability. Oceanside suffered through the Great Depression of 1929 with the rest of the Nation. In spite of economic depression, considerable progress can be measured in the thirties. In 1934 a new city hall was built on Pier View Way; City government had its first permanent home since incorporation. That same year, a two-year college was founded. The Depression, however, did nothing to stem population growth; Oceanside's population grew from 3,508 in 1930 to 4,652 in 1940, according to U.S. Bureau of the Census figures.



In 1943 the old steel pier was damaged severely in a storm. The value of the pier as a tourist attraction was deemed strong enough to consider raising a bond issue to build a new and even grander pier. In 1946, the people of Oceanside passed a \$175,000 bond issue to build the longest pier -- 1,900 feet on the West Coast. The same year saw the construction of the building which was to house the Oceanside Public Library until 1971.

World War II saw Oceanside grow from a sleepy little town to a modern city. With the construction of the nation's largest Marine Corps Base, Camp Pendleton, on her border, the demand for housing and municipal services exceeded supply. The best illustration of the tremendous growth of the city is found in the census figures. The population of Oceanside jumped from the 1940 figure of 4,652 to 12,888 in 1950. In 1952 a special census showed the city's population exceeding 18,000 as the Marine Base grew with the Korean War and more service-connected families moved into the area.

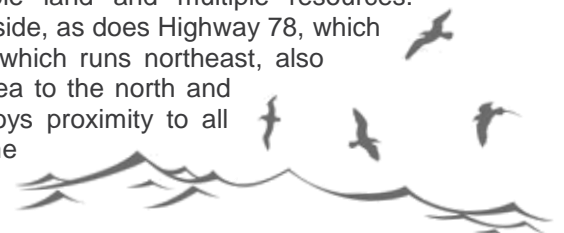
The 1960's saw the opening of Tri-City Hospital and the building of the Oceanside Small Craft Harbor. The harbor is a tourist destination and is well-used with over 800 boat slips covering 100 acres (30 in land and 70 in water). In addition to being the homeport of many pleasure boats, the marina harbors several sports fishing boats.



A new Downtown transit center was built in 1983 and in September of 1987, the city dedicated its sixth pier, just in time for Oceanside's Centennial Celebration in 1988. The following year the new Civic Center was constructed and became the cornerstone for downtown redevelopment.

The City of Oceanside became a charter city based on 53.79 percent vote of citizens on July 8, 2010.

Today, Oceanside is a thriving community that provides all the conveniences of a modern. Located just 35 miles north of San Diego and 83 miles south of Los Angeles, Oceanside offers a unique combination of outstanding location, well-priced available land and multiple resources. California's main highway, Interstate 5, runs through Oceanside, as does Highway 78, which provides southeast access to Interstate 15. Highway 76, which runs northeast, also provides access to Interstate 15. With the Los Angeles area to the north and the San Diego/Tijuana area to the south, Oceanside enjoys proximity to all major Southern California destinations, while at the same time maintaining its coastal beauty and autonomy.



The City of Oceanside accounts for various revenues and expenditures in a series of funds. Each fund is an autonomous accounting entity, established in accordance with legal and professional accounting standards. Funds are used to segregate the various financial activities of a governmental entity and to demonstrate compliance with specific regulations, restrictions or limitations.

Following is a brief description of funds within the City of Oceanside.

GENERAL FUND – is used to account for resources which are not required legally or by sound financial management to be accounted for in another fund.

MEASURE X – This fund, part of the General Fund, is used to account separately for the revenue from the temporary one-half percent transaction and use tax for seven years to provide funding to maintain and improve general city services including police patrols, crime, drug and gang prevention, fire, paramedic and 9-1-1 response, pothole repair, street maintenance, improved infrastructure, maintain safe, clean parks and beaches and address homelessness.

SPECIAL REVENUE FUNDS - These funds are used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes. Special Revenue funds of the City include the following:

ASSET SEIZURE FUND – is used to account for funds received from the federal government as a result of seizure of assets from those convicted of violations of drug laws. Funds are used to enhance law enforcement services and activities.

GAS TAX AND TRANSPORTATION FUND - is used to account for the maintenance and capital improvements associated with motor vehicle travel. Financing is provided primarily from the City's share of State gasoline taxes.

COMMUNITY DEVELOPMENT BLOCK GRANT FUND - is used to account for funds received from the Federal Government for use on federally approved projects.

MAINTENANCE DISTRICTS FUND - is used to account for street lighting and landscape maintenance services. Financing is provided by service charges to benefitting properties.

STATE & LOCAL ASSET SEIZURE FUND - is used to account for funds received from state and local governments as a result of seizure of assets from those convicted of violations of drug laws. Funds are used to enhance law enforcement services and activities.

DEBT SERVICE FUNDS - is used to account for payment of interest and principal on debt incurred by the City of Oceanside.

CAPITAL PROJECTS FUNDS – is used to account for general purpose capital projects funded primarily from developer impact fees.

ENTERPRISE FUNDS - These funds account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises. Enterprise funds of the City include the following:

WATER FUND – is used to account for the operation of the City's water utility, a self-supporting activity which provides services on a user charge basis.

SEWER FUND – is used to account for the operation (including wastewater treatment) of the City's sewer facility, a self-supporting activity which provides services on a user charge basis.

FINANCIAL SCHEDULES

Description of Funds

WASTE DISPOSAL FUND – is used to account for the collection and disposal of solid waste (including waste collected from street sweeping). Monthly service charges to all Oceanside property owners fund the above services.

SPECIAL AVIATION FUND – is used to account for the operation of the Oceanside (General Aviation) Airport. Funding for operating expenses is provided by rents and leases.

OCEANSIDE SMALL CRAFT HARBOR DISTRICT FUND – is used to account for the operation and maintenance of the Oceanside Small Craft Harbor. Funding for operating expenses is provided by user charges including slip fees, rents and parking.

INTERNAL SERVICE FUNDS – is used to account for the financing of centralized services to different funds and City departments on a cost reimbursement basis including replacement costs. Internal Service funds of the City include City Facilities, Employee Benefits, Fleet Management, Information Technology, Risk Management, Workers Compensation and General Services.

GENERAL FUND

AntiGraffiti
 Building Safety
 Cable TV Contract
 City Attorney
 City Clerk
 City Council
 City Manager
 City Treasurer
 Code Enforcement
 Economic Development
 Elections/Political Rprting
 Engineering Capital Project
 Engineering Transportation
 Facilities Maintenance
 Finance
 Fire
 Fire Personnel Training
 Fire Prevention
 Fire Suppression
 Harbor & Beaches
 Housing
 Human Resources
 Land Development
 Legislative Services
 Library
 Lifeguarding
 Mission Branch
 OPD Support Operations
 OPD Patrol
 OPD Investigations
 Parking Lot Enforcement
 Parking Lot Maintenance
 Parks & Recreation
 Pier Maintenance
 Planning/Engineering
 Property Management
 Public Safety Communications
 Public Works
 Records Management
 Recreation Programs
 Resource Centers
 Revenue Management
 Senior Centers
 Senior Taxi Program
 Street Light Maintenance
 Street Sweeping
 Street Tree Maintenance
 Traffic Control System

General Fund - MEASURE X

Police
 Fire
 Homelessness
 Infrastructure

SPECIAL FUNDS

Community Development Block Grants
 Community Development Commission
 Federal/State PassThru
 Gas Tax
 Inclusionary In Lieu
 Investments
 Lighting Districts
 Maintenance Districts
 Private Grants/Donations
 State & Local Asset Seizures
 State and Local Grants
 Traffic Services
 TransNet

INTERNAL SERVICE

City Building Services
 Employee Benefits
 Fleet Management
 General Services
 Information Services
 Risk Management
 Workers Compensation

ENTERPRISE

Water
 Wastewater
 Solid Waste
 Airport
 Harbor

CAPITAL PROJECTS

Community Facilities District
 GF Community Facilities CIP
 Low/Mod Housing
 Major Thoroughfare Fees
 Municipal Golf Course Improvement
 Park Fees
 CRA Bond Construction
 General Capital Projects
 Public Facility Fees
 SLRR Major Water Course
 Traffic Signal DIF
 SCRR-DD-1-Zone
 Drainage DIF
 Th-Fare/Traffic Signal DIF
 CIP – Measure X

DEBT SERVICE

Community Facilities Districts
 Pension Obligation Bonds
 General Debt Service
 Oceanside Lighting Dist-DS
 Oceans Ranch Corp Ctr-CFD
 Pacific Coast Business Pk - CFD
 Morro Hills CFD

FINANCIAL SCHEDULES

Unassigned Fund Balance Projections

		Estimated	Adopted	Adopted	Adopted	Adopted	Projected
		Beginning	FY 2020-21	FY 2020-21	FY 2020-21	FY 2020-21	6/30/2021
		Balance	Operating	Capital	Operating	Capital	Ending Balance
			Revenue	Revenue	Expenditures	Expenditures	
GENERAL FUND*							
101	General Fund	\$ 1,361,807	\$ 158,033,250	\$ -	\$ 157,629,872	\$ -	\$ 1,765,185
102	Investment Clearing	-	1,359,000	-	1,359,000	-	-
103	General Fund - Measure X	3,331,564	11,455,777	-	11,166,916	-	3,620,425
	Total General Fund	\$ 4,693,371	\$ 170,848,027	\$ -	\$ 170,155,788	\$ -	\$ 5,385,610
SPECIAL FUNDS*							
204	Asset Seizure	\$ 742,093	\$ 39,500	\$ -	\$ 404,500	\$ -	\$ 377,093
212	TransNet	1,371,908	3,795,922	-	540,305	1,064,292	3,563,233
222	LLEBG/JAG Grant	(46,222)	-	-	-	-	(46,222)
213	Gas Tax	(1,314,227)	4,697,460	-	4,088,451	-	(705,218)
217	Supplemental Law Enforcement	9,853	274,186	-	274,186	-	9,853
218	State Asset Seizure	28,864	4,000	-	4,000	-	28,864
221	Osidge Lighting District	156,523	1,665,030	-	1,665,017	-	156,536
237	CDBG	(263,432)	2,188,135	-	2,186,983	-	(262,280)
241	Sunset Hills	39,713	24,985	-	35,742	-	28,956
242	Mission Meadows	7,533	8,904	-	4,621	-	11,816
243	Sunburst Homes	109,081	9,551	-	8,183	-	110,449
244	Douglas Park	320,815	204,250	-	355,696	-	169,369
246	Rancho Hermosa	18,078	34,352	-	45,474	-	6,956
247	Santa Fe Mesa	136,224	337,515	-	399,323	-	74,416
248	Del Oro Hills	153,603	518,297	-	548,677	-	123,223
249	Mar Lado	33,779	69,956	-	90,216	-	13,519
250	Guajome Ridge	137,094	61,374	-	97,935	-	100,533
251	Peacock Hills	24,928	16,527	-	34,531	-	6,924
252	Vista Del Rio	63,636	11,098	-	18,674	-	56,060
254	El Camino Memory Care MD	12,329	5,938	-	5,938	-	12,329
265	SB1 RMRA Gas Tax Fd	4,137,155	3,362,255	-	200,000	2,489,804	4,809,606
272	State and Local Grants	(2,053,226)	2,019,794	-	2,053,837	-	(2,087,269)
273	Federal/State Pass Thru SR	(476,030)	4,464	-	4,464	-	(476,030)
274	Federal Grant Special Revenue	(230,986)	5,544,872	-	5,544,872	-	(230,986)
276	Private Grants/Donations	15,002	9,500	-	14,500	-	10,002
277	HOME Grant	1,250,438	3,553,495	-	3,470,268	-	1,333,665
278	Inclusionary In Lieu	7,906,557	2,070,437	-	565,473	-	9,411,521
281	CDC-Low & Mod Housing Fund	1,494,379	299,476	-	81,849	-	1,712,006
282	CDC Housing Rehab Loan	(49,251)	350,000	-	349,266	-	(48,517)
283	CDC Housing Section 8	(161,328)	22,124,441	-	22,612,701	-	(649,588)
284	CDC Admin/Program Development	(25,261)	230,075	-	228,916	-	(24,102)
286	CDC Housing Mortgage Rev Bond	561,395	137,167	-	213,366	-	485,196
288	Housing Mobile Home Rent Control	1,193,496	308,243	-	307,085	-	1,194,654
289	CDC Hsng CalHome Prog Fd	294,746	-	-	420,000	-	(125,254)
	Total Special Funds	\$ 15,599,259	\$ 53,981,199	\$ -	\$ 46,875,049	\$ 3,554,096	\$ 19,151,313
DEBT SERVICE FUNDS*							
402	Ocean Ranch Corp CFD	\$ 3,433,904	\$ 1,665,000	\$ -	\$ 1,597,600	\$ -	\$ 3,501,304
403	Pacific Coast Business Park CFD	1,291,020	620,000	-	611,663	-	1,299,357
420	City Debt Service	360,778	5,132,084	-	5,132,084	-	360,778
455	Morro Hills CFD	3,165,241	1,198,000	-	1,186,827	-	3,176,414
456	14 Morro Hills IA1 CFD	1,520,599	538,000	-	532,929	-	1,525,670
961	OPFA Ds Fd	2,419,543	1,769,221	-	1,769,221	-	2,419,543
963	Oceanside Lighting Dist-DS Fd	508,649	476,219	-	476,219	-	508,649
971	SA-Downtown Capital Fd	(19,444,984)	-	-	29,124	-	(19,474,108)
	Total Debt Service Funds	\$ (6,745,250)	\$ 11,398,524	\$ -	\$ 11,335,667	\$ -	\$ (6,682,393)
CAPITAL PROJECTS FUNDS							
501	General Capital Projects	\$ 25,639,643	\$ 700,000	\$ 98,741	\$ 725,983	\$ 98,741	\$ 25,613,660
503	Public Facility Fees	6,236,744	777,175	-	68,579	560,000	6,385,340
508	Traffic Signal DIF	184,144	-	-	-	-	184,144
510	SLRR Major Water Course	767,397	-	-	234,788	-	532,609
511	SLRR DD-1 Zone 1A	(306,334)	-	-	86,162	-	(392,496)
512	SLRR DD-1 Zone 1B	9,482	-	-	-	-	9,482
514	SLRR DD-1 Zone 1D	110,034	-	-	103,116	-	6,918
516	Drainage DIF	3,461,952	710,502	-	182,625	2,000,000	1,989,829
517	CIP - Measure X	-	-	7,125,000	-	7,125,000	-
520	LACrk Mjr Wtr Course Dist 2	164,431	-	-	144,955	-	19,476
530	BVCrk Mjr Wtr Dist 3	204	-	-	-	-	204
531	Buena Vista DD3	3,254	-	-	-	-	3,254
561	Major Thorougfare	9,823,647	691,509	-	-	4,600,000	5,915,156
562	Th-Fare/Traffic Signal DIF	1,532,737	1,497,663	-	443,993	-	2,586,407
581	GF Community Facilities CIP	1,245,061	924,200	500,000	545,000	550,000	1,574,261
598	Park Fees	6,856,506	1,209,663	-	173,644	1,700,000	6,192,525
	Total Capital Projects Funds	\$ 55,728,902	\$ 6,510,712	\$ 7,723,741	\$ 2,708,845	\$ 16,633,741	\$ 50,620,769

FINANCIAL SCHEDULES

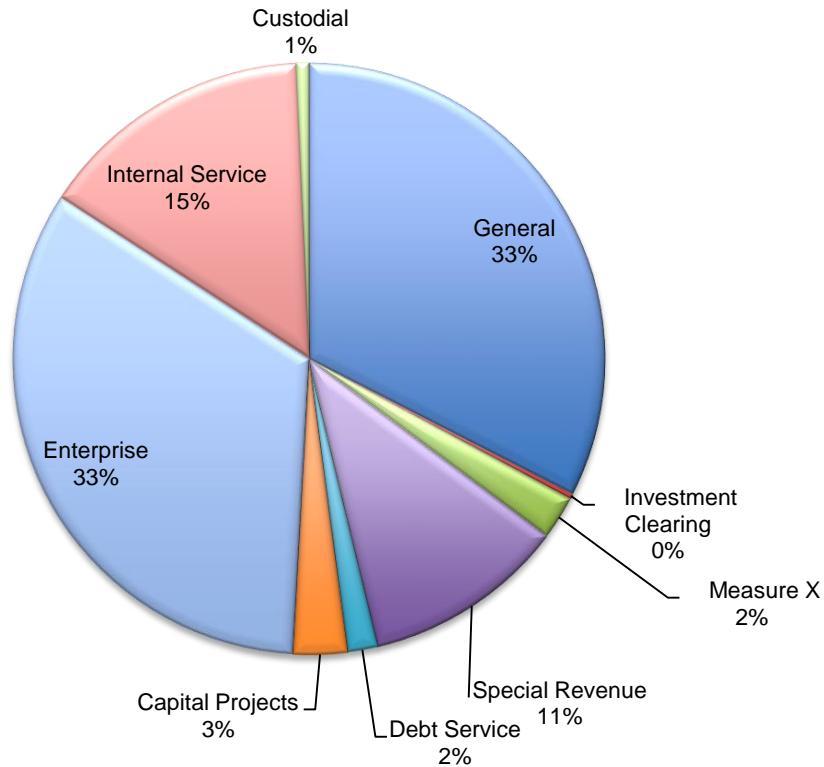
Unassigned Fund Balance Projections

	<u>Estimated Beginning Balance</u>	+	<u>Adopted FY 2020-21 Operating Revenue</u>	+	<u>Adopted FY 2020-21 Capital Revenue</u>	-	<u>Adopted FY 2020-21 Operating Expenditures</u>	-	<u>Adopted FY 2020-21 Capital Expenditures</u>	=	<u>Projected 6/30/2021 Ending Balance</u>
ENTERPRISE FUNDS*											
711	Water Operating	\$ (9,854,912)	\$ 59,721,170	\$ -	\$ 57,941,492	\$ -	\$ (8,075,234)				
712	Water F/A Replacement	78,439,438	10,860,564	-	1,593,366	7,618,136	80,088,500				
715	Water Connection Fees	(3,945,135)	1,541,769	607,700	627,234	52,134,451	(54,557,351)				
717	Water Debt Service	727,138	1,820,360	-	1,777,013	-	770,485				
721	Sewer Operating	(4,189,810)	24,926,726	-	24,422,894	-	(3,685,978)				
722	Sewer F/A Replacement	89,388,140	16,437,021	31,834	2,079,894	9,375,621	94,401,480				
726	Sewer Expansion/Improvement	10,650,070	1,367,314	-	51,216	-	11,966,168				
727	Sewer Debt Service	226,827	4,347,229	-	4,435,009	-	139,047				
731	Solid Waste Disposal	4,058,486	31,647,334	-	31,536,631	-	4,169,189				
741	Airport	(172,429)	95,068	-	95,068	-	(172,429)				
742	Airport Debt Service	(544,590)	89,198	-	89,198	-	(544,590)				
751	Harbor	4,059,036	8,367,615	-	8,503,102	3,410,000	513,549				
	Total Enterprise Funds	\$ 168,842,259	\$ 161,221,368	\$ 639,534	\$ 133,152,117	\$ 72,538,208	\$ 125,012,836				
INTERNAL SERVICE FUNDS*											
814	Risk Management	\$ 1,646,910	\$ 4,071,379	\$ -	\$ 4,071,269	\$ -	\$ 1,647,020				
817	Employee Benefits	2,942,479	43,870,637	-	45,910,717	-	902,399				
818	Workers Compensation	-	5,602,060	-	5,602,359	-	(299)				
831	Fleet Management	1,238,658	7,467,934	-	8,706,592	-	-				
841	Information Services	1,735,439	6,566,432	-	6,410,082	-	1,891,789				
851	City Building Services	526,295	5,238,309	-	5,172,562	-	592,042				
871	General Services	(159,660)	444,632	-	444,632	-	(159,660)				
	Total Internal Services Funds	\$ 7,930,121	\$ 73,261,383	\$ -	\$ 76,318,213	\$ -	\$ 4,873,291				
	GRAND TOTAL	\$ 246,048,662	\$ 477,221,213	\$ 8,363,275	\$ 440,545,679	\$ 92,726,045	\$ 198,361,426				

*Reflects Unassigned and/or Undesignated Balances at 6/25/20

Fund Type	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
General	148,801,718	153,686,688	162,007,516	155,975,050	158,033,250
Investment Clearing	945,340	1,081,869	1,160,354	1,359,000	1,359,000
Measure X			2,738,177	13,885,672	11,455,777
Special Revenue	43,844,927	44,773,853	52,721,857	69,505,534	53,981,199
Debt Service	9,211,337	9,278,238	9,462,304	9,633,647	7,997,524
Capital Projects	12,547,607	14,703,879	12,300,726	51,169,890	14,234,453
Enterprise	168,267,112	161,523,547	166,825,893	164,055,662	161,860,902
Internal Service	60,346,609	61,099,191	67,213,180	72,216,463	73,261,383
Custodial	3,427,264	3,682,304	3,285,149	3,341,996	3,401,000
Grand Total	\$447,391,914	\$449,829,569	\$477,715,156	\$541,142,914	\$485,584,488

Adopted Budget FY 2020-21



FINANCIAL SCHEDULES

Revenue Sources by Fund - All Funds

Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
General Fund					
00101 - General Fd	\$148,801,718	\$153,686,688	\$162,007,516	\$155,975,050	\$158,033,250
00102 - Investment Clearing Fd	\$945,340	\$1,081,869	\$1,160,354	\$1,359,000	\$1,359,000
00103 - Measure X Fd			2,738,177	13,885,672	11,455,777
Total General Fund	\$149,747,058	\$154,768,557	\$165,906,047	\$171,219,722	\$170,848,027
Special Revenue					
00204 - Asset Seizure Fd	53,830	58,730	124,116	79,500	39,500
00209 - Library Fd	266,171	412,415			
00212 - TransNet Fd	7,473,315	9,965,041	11,486,067	4,969,430	3,795,922
00213 - Gas Tax Fd	4,264,814	4,759,878	3,566,177	4,680,074	4,697,460
00215 - TDA-Transp Devlpmt Act Fd	90,000				
00216 - Pavement Repair Fd [SLTPPR]	1				
00217 - Supptl Law Enforcmt Fd	367,641	335,443	397,099	1,273,326	274,186
00218 - State & Local Asset Seizure Fd	3,305	151	9,376	4,000	4,000
00221 - Oside LightingDistrict 2-91 Fd	1,566,299	1,571,493	1,579,312	2,037,407	1,665,030
00222 - LLEBG/JAG Grant Fd	79,880		22,683	139,730	
00237 - CDBG Fd	2,063,899	1,046,363	1,143,543	2,160,430	2,188,135
00241 - Sunset Hills MD Fd	25,314	24,983	25,365	24,985	24,985
00242 - Mission Meadows MD Fd	8,848	16,207	8,938	8,904	8,904
00243 - Sunburst Homes MD Fd	9,858	9,854	10,414	9,551	9,551
00244 - Douglas Park MD Fd	213,624	219,100	226,608	204,250	204,250
00246 - Rancho Hermosa MD Fd	31,925	32,755	39,796	34,352	34,352
00247 - Santa Fe Mesa MD Fd	341,093	340,733	341,781	338,557	337,515
00248 - Del Oro Hills MD Fd	524,056	525,374	525,201	518,297	518,297
00249 - Mar Lado MD Fd	70,361	77,205	69,121	69,956	69,956
00250 - Guajome Ridge MD Fd	57,773	58,856	61,173	61,374	61,374
00251 - Peacock Hills MD Fd	16,376	16,520	16,697	16,527	16,527
00252 - Vista Del Rio MD Fd	10,412	10,721	11,520	11,098	11,098
00254 - El Camino MCF MD Fd			5,990	5,938	5,938
00265 - SB1 RMRA Gas Tax Fd			4,023,406	2,935,631	3,362,255
00272 - State and Local Grant Fd	1,593,249	2,084,905	3,067,966	14,947,677	2,019,794
00273 - Federal/State PassThru SR Fd	765,831	1,132,119	1,267,069	4,730,959	4,464
00274 - Federal Grant Special Rev Fd	552,695	439,381	532,733	3,103,311	5,544,872
00276 - Private Grants/Donations Fd	58,496	34,130	34,957	63,400	9,500
00277 - HOME Grant Fund	2,656,145	139,120	702,118	3,295,898	3,553,495
00278 - Inclusionary In Lieu Fund	2,075,391	1,344,362	2,340,863	1,790,685	2,070,437
00281 - CDC- Low/Mod Hsng Fund	353,602	324,276	313,632	296,466	299,476
00282 - CDC Housing Rehab Loan Prog Fd	240,426	149,836	133,218	350,000	350,000
00283 - CDC Hsng Section 8 Fd	17,172,136	18,761,320	19,718,301	20,664,139	22,124,441
00284 - CDC Adm/Program Development Fd	198,856	154,732	214,985	239,978	230,075
00286 - CDC Housing Mortgage Rev Bd Fd	140,171	246,755	156,465	137,167	137,167
00288 - Hsng MobileHome Rent Cntrl Fd	323,438	295,360	324,079	302,537	308,243
00289 - CDC Hsng CalHome Prog Fd	175,697	185,737	221,088		
Total Special Revenue	\$43,844,928	\$44,773,855	\$52,721,857	\$69,505,534	\$53,981,199
Debt Service					
00403 - Pacific Coast Business Pk-CFD	\$688,744	\$579,166	\$632,443	\$623,303	\$620,000
00420 - General Debt Service Fd	5,871,714	6,031,882	6,140,686	6,272,633	5,132,084
00717 - Water Debt Service Fd				250,000	
00727 - Sewer Debt Service Fd				250,000	
00961 - OPFA DS Fd	2,174,660	2,190,972	2,212,956	1,761,492	1,769,221
00963 - Oceanside Lighting Dist-DS Fd	476,219	476,219	476,219	476,219	476,219
Total Debt Service	\$9,211,337	\$9,278,239	\$9,462,304	\$9,633,647	\$7,997,524

FINANCIAL SCHEDULES

Revenue Sources by Fund - All Funds

Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Capital Projects					
00501 - General Capital Projects Fd	\$2,198,108	\$5,262,550	\$2,523,724	\$27,566,004	\$798,741
00503 - Public Facility Fees Fd	2,046,944	1,490,614	1,333,859	1,038,799	777,175
00508 - Traffic Signal DIF Fd	3,744	10,372	3,847	250,000	
00510 - SLRR Major Water Course Fd	17,794	24,216	29,089		
00511 - SLRR-DD-1/Zone-1A Fd	6,064	7,841	7,867		
00512 - SLRR-DD-1/Zone-1B Fd	6,538	8,497	5,514		
00513 - SLRR-DD-1/Zone-1C Fd	127	50			
00514 - SLRR-DD-1/Zone-1D Fd	10,165	792,236	28,744		
00515 - SLRR-DD-1/Zone Pilgram Crk Fd	6,364	1,461			
00516 - Drainage DIF Fd	533,903	791,081	2,279,595	2,517,143	710,502
00517 - Measure X CIP Fd				10,680,422	7,125,000
00520 - LACrk Mjr Wtr Course Dist 2 Fd	4,305	5,525	4,977		
00521 - Loma Alta Creek DD-2/Zn-2A Fd	1,517	604			
00522 - Loma Alta Crk DD-2/Zone-2B Fd	2,306	918			
00530 - BVCrk Mjr Wtr Course Dist 3 Fd	610	649	417		
00531 - Buena Vista Creek DD-3 Fd	2,932	3,747	2,423		
00540 - TMI Triangle DD-4 Fd	634	252			
00550 - Center City DD-5 Fd	299	47			
00561 - Major Thoroughfare Fees Fd	997,914	1,074,106	809,678	949,875	691,509
00562 - Th-Fare/Traffic Signal DIF Fd	658,104	1,031,456	135,330	1,393,304	1,497,663
00581 - GF Community Facilities CIP Fd	3,293,355	2,363,462	3,498,257	5,112,718	1,424,200
00596 - Municipal GolfCourse Improv Fd	18,717	47,152	2,469		
00598 - Park Fees Fd	2,737,163	1,787,044	1,634,938	1,661,625	1,209,663
Total Capital Projects	\$12,547,607	\$14,703,880	\$12,300,728	\$51,169,890	\$14,234,453
Enterprise					
00711 - Water Operating Fd	\$64,897,770	\$58,861,087	\$61,597,977	\$59,421,530	\$59,721,170
00712 - Water F/A Replacement Fd	9,785,244	13,180,531	12,504,165	12,030,413	11,468,264
00715 - Water Connection Fees Fd	3,338,048	2,681,433	2,117,721	2,021,445	1,541,769
00717 - Water Debt Service Fd	2,425,854	2,657,763	2,454,386	1,820,541	1,820,360
00721 - Sewer Operating Fd	35,631,422	31,706,368	27,120,221	24,702,642	24,926,726
00722 - Sewer F/A Replacement Fd	11,330,152	11,755,865	18,593,577	20,558,926	16,468,855
00726 - Sewer Expansion/Improvement Fd	2,231,366	2,224,813	2,193,007	1,525,434	1,367,314
00727 - Sewer Debt Service Fd	5,061,003	4,572,590	4,684,424	4,460,361	4,347,229
00731 - Solid Waste Disposal Fd	25,586,458	25,902,725	27,073,146	29,243,760	31,647,334
00741 - Airport Fd	248,040	133,302	129,425	123,000	95,068
00742 - Airport Debt Service Fund	93,785	96,967	73,035	89,198	89,198
00751 - Harbor Fd	7,637,973	7,750,103	8,284,807	8,058,412	8,367,615
Total Enterprise	\$168,267,115	\$161,523,547	\$166,825,891	\$164,055,662	\$161,860,902
Internal Service					
00814 - Risk Management Fd	\$2,254,999	\$2,100,571	\$3,163,438	\$3,862,221	\$4,071,379
00817 - Employee BenefitsFd	35,637,062	37,340,196	40,372,238	43,870,637	43,870,637
00818 - Workers Compensation Fd	5,106,672	4,236,683	5,583,089	4,910,394	5,602,060
00831 - Fleet Management Fd	7,516,175	7,443,068	7,610,980	7,718,775	7,467,934
00841 - Information Services Fd	5,679,161	5,766,917	6,015,014	6,497,386	6,566,432
00851 - City Building Services Fd	3,759,492	3,804,231	4,057,721	4,945,468	5,238,309
00871 - General Services Fund	393,048	407,525	410,700	411,582	444,632
Total Internal Service	\$60,346,609	\$61,099,191	\$67,213,180	\$72,216,463	\$73,261,383

FINANCIAL SCHEDULES**Revenue Sources by Fund - All Funds**

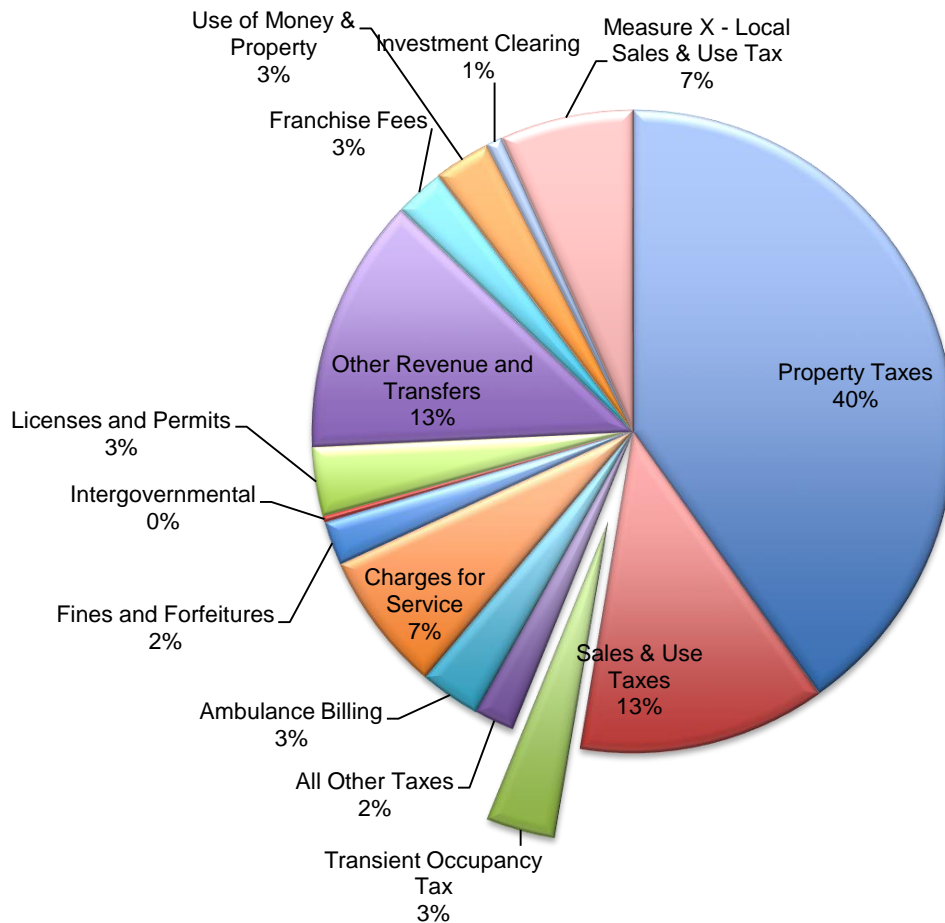
Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Custodial					
00402 - Ocean Ranch Corp Ctr-CFD Fd	\$1,532,165	\$1,604,888	\$1,604,854	\$1,604,946	\$1,665,000
00403 - Pacific Coast Business Pk-CFD	4,144	15,999	27,634		
00455 - Morro Hills CFD Fd	1,890,955	1,465,074	1,149,155	1,198,880	1,198,000
00456 - 14 Morro Hills IA1 CFD Fd		596,343	503,506	538,170	538,000
Total Custodial	\$3,427,264	\$3,682,304	\$3,285,149	\$3,341,996	\$3,401,000
Grand Total	\$447,391,918	\$449,829,573	\$477,715,156	\$541,142,914	\$485,584,488

FINANCIAL SCHEDULES

General Fund Revenues

Category	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Property Taxes	\$57,600,747	\$61,606,356	\$64,970,211	\$66,495,082	\$68,603,371
Sales & Use Taxes	22,130,638	22,671,661	24,155,296	22,141,478	21,351,132
Transient Occupancy Tax	7,066,170	7,944,470	8,509,768	6,214,550	5,901,814
All Other Taxes	3,932,476	4,143,412	4,272,735	3,195,952	3,462,937
Ambulance Billing	4,474,578	4,392,572	4,581,149	4,983,600	5,218,600
Charges for Service	10,996,443	11,184,267	11,294,313	12,131,084	12,050,132
Fines and Forfeitures	3,592,617	3,865,436	3,702,714	3,374,370	3,766,746
Intergovernmental	2,998,317	702,226	737,403	478,500	528,623
Licenses and Permits	5,856,353	6,109,602	6,230,858	5,144,126	5,957,398
Other Revenue and Transfers	20,584,937	20,920,137	22,447,011	21,858,607	22,031,254
Franchise Fees	4,185,453	4,241,056	4,271,004	4,185,332	4,284,214
Use of Money & Property	5,382,989	5,905,494	6,835,054	5,772,369	4,877,029
Subtotal	\$148,801,718	\$153,686,689	\$162,007,516	\$155,975,050	\$158,033,250
Investment Clearing	945,340	1,081,869	1,160,354	1,359,000	1,359,000
Measure X - Local Sales & Use Tax			2,737,313	13,885,672	11,455,777
Grand Total	\$149,747,058	\$154,768,558	\$165,905,183	\$171,219,722	\$170,848,027

Adopted Budget FY 2020-21



FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description		Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Property Taxes						
4101	Prop Taxes- PY Secured	\$ 162,427	\$ 198,037	\$ 94,605	\$ 160,000	\$ 160,000
4101	Prop Taxes-Curr Secured	37,385,953	39,799,843	42,186,390	42,874,661	45,371,260
4101	Prop Taxes-In Lieu	16,274,957	17,387,201	18,438,077	19,383,426	19,383,426
4101	Prop Taxes-Suppl Curre Unsec	27,380	28,580	-	-	-
4101	Prop Taxes-Suppl Delinq Sec	10,590	38,376	14,010	10,000	10,000
4101	Prop Taxes-Transfer	1,076,478	1,190,591	1,087,132	943,643	962,516
4101	Prop Taxes-Suppl Curr Sec	939,786	1,044,064	1,065,012	884,340	1,000,000
4103	Prop Tax-Residual RPTTF	1,410,656	1,555,604	1,686,013	1,909,425	1,379,990
4106	Tax Increment-Pass Thru	312,520	364,059	398,974	329,587	336,179
Total Property Taxes		\$ 57,600,747	\$ 61,606,356	\$ 64,970,211	\$ 66,495,082	\$ 68,603,371
Sales & Use Taxes						
4121	Sales Tax - Compensation Fd	\$ 405	\$ -	\$ -	\$ -	\$ -
4121	Sales&Use Tax - County	20,155,881	20,610,099	21,975,076	20,166,478	19,351,132
4121	Sales&Use Tax - Prop 172	1,974,352	2,061,563	2,180,220	1,975,000	2,000,000
Total Sales & Use Taxes		\$ 22,130,638	\$ 22,671,661	\$ 24,155,296	\$ 22,141,478	\$ 21,351,132
Transient Occupancy Tax						
4116	Transient Occupancy Tax	\$ 7,066,170	\$ 7,944,470	\$ 8,509,768	\$ 6,214,550	\$ 5,901,814
Total Transient Occupancy Tax		\$ 7,066,170	\$ 7,944,470	\$ 8,509,768	\$ 6,214,550	\$ 5,901,814
All Other Taxes						
4126	Card Room Taxes - Table Fees	\$ 1,191,126	\$ 1,200,031	\$ 1,179,829	\$ 766,503	\$ 1,000,031
4156	Business Licenses - %	2,741,350	2,943,381	3,092,906	2,429,449	2,462,906
Total All Other Taxes		\$ 3,932,476	\$ 4,143,412	\$ 4,272,735	\$ 3,195,952	\$ 3,462,937
Ambulance Billing						
4452	Ambulance Billing	\$ 4,474,578	\$ 4,392,572	\$ 4,581,149	\$ 4,733,600	\$ 5,218,600
4452	Ambulance-EMT				250,000	
Total Ambulance Billing		\$ 4,474,578	\$ 4,392,572	\$ 4,581,149	\$ 4,983,600	\$ 5,218,600
Charges for Service						
4188	Prkg Meter Rev	\$ 393,011	\$ 528,897	\$ 452,523	\$ 387,663	\$ 470,000
4356	Aqua Recre	-	-	-	-	-
4411	Appeal Fee-Cannabis			1,797	3,430	3,430
4411	Background Rvw-Cannabis			14,700	15,000	15,000
4411	DocuSvcs-Accident Rpt Fees	30,497	37,064	29,083	37,064	37,064
4411	DocuSvcs-Conditional Use Prmt	32,626	-	-	-	-
4411	DocuSvcs-Copies/Research	21,757	25,389	16,577	26,000	20,000
4411	DocuSvcs-Duplication Svcs	59,008	70,081	82,999	70,015	68,000
4411	DocuSvcs-Dvlpmnt Plan Rvw	11,837	-	-	-	-
4411	DocuSvcs-FingerPrint Fee	14,578	14,333	27,112	14,100	17,600
4411	DocuSvcs-Plan Applicatn Fees	9,022	150	-	-	-
4411	DocuSvcs-PublicNtc/Postage	15,758	4,499	7,871	4,500	4,500
4411	DocuSvcs-Review/Research	109,228	100,923	84,435	100,000	100,000
4411	DocuSvcs-Revsrn/Amnd Appvrd Prj	2,364	-	-	-	-
4411	DocuSvcs-SaleMaps/Pub/Docs	14	11	-	-	-
4411	DocuSvcs-Sign Permits	4,410	1,260	1,260	1,000	1,500
4411	DocuSvcs-Tentative Map Fees	(705)	-	-	-	-
4411	Phase 1 - Cannabis			83,314	17,355	17,355
4411	Phase 2 - Cannabis			53,856	12,240	12,240
4411	Phase 3 - Cannabis			30,549	8,985	8,985
4411	Phase 4 - Cannabis			8,096	3,680	3,680
4411	Zone Verification-Cannabis		1,768	9,284	3,978	3,978
4412	DocuSvcs-Elections	520	-	7,349	400	400
4413	DocuSvcs-City Clerk	2,464	1,153	1,465	1,153	1,153
4417	Business Lic - Admin Fee	345,467	354,996	340,873	312,803	347,112

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget FY 2019-20	Budget FY 2020-21
4426 Appeal Planner Decisions	1,838	7,352	3,676	2,000	2,000
4426 Developer's Conference	7,800	8,834	12,543	7,000	9,600
4426 Entitlement Reviews	369,114	500,171	484,588	562,666	594,000
4426 Environ Rvw Fees	4,528	644	805	500	500
4426 Misc Plan Check & Review	-	-	210	40,000	40,000
4426 PlanCK-CASp	4,438	-	14,387	14,000	14,000
4426 PlanCK-DevDeposit Revenue	226,508	347,342	435,377	443,000	585,000
4426 PlanCK-Final/Parcel Map	68,639	30,099	24,720	30,100	35,000
4426 PlanCK-Other	25,360	104,560	236,521	100,000	240,000
4426 PlanCk-Bldgs	1,600,032	1,344,599	1,336,604	1,442,900	1,371,974
4426 PlanCk-Erosn Cntrl	46,321	50,966	52,505	52,000	52,000
4426 PlanCk-Grading	272,205	286,351	252,252	330,000	300,000
4426 PlanCk-Improv	82,268	70,526	88,074	72,000	90,000
4426 PlanCk-Landscape	103,672	93,286	55,967	95,000	65,000
4426 Storm Water	66,570	54,129	19,008	56,000	45,000
4426 Substantl Conformity	13,230	17,298	28,356	13,500	20,000
4426 Survey Services	53,224	48,415	44,379	50,166	50,000
4451 Inspectn-After Hours	52,389	44,185	68,316	49,973	51,000
4451 Inspectn-Annual				20,000	20,000
4451 Inspectn-Annual - OFD	82,570	120,923	133,730	216,200	157,000
4451 Inspectn-Bus License	65,479	72,745	67,166	71,132	70,000
4451 Inspectn-Erosion	35,931	46,757	28,317	47,000	50,000
4451 Inspectn-Fire Op Permits	7,108	7,264	7,160	7,000	
4451 Inspectn-Fire Tanks	1,190	-	-	-	
4451 Inspectn-Grading/Engr	177,393	170,051	85,462	175,000	175,000
4451 Inspectn-Imprvmnt/Engr	51,979	19,997	25,985	20,000	30,000
4451 Inspectn-Ldscp/Engr	19,349	24,132	11,091	25,000	20,000
4451 Inspectn-MblHm AB925	10,511	10,096	10,096	10,100	10,096
4451 Inspectn-Other	1,826	10,076	12,456	10,000	15,000
4451 Inspectn-Spec-OFD	8,212	4,460	8,093	4,000	5,000
4451 Inspectn-System-OFD	48,654	32,605	15,926	30,000	16,000
4452 OTMD VO Admin Fee	12,015	24,056	19,917	24,056	22,905
4452 Other Fees & Svcs	104,165	125,040	143,596	74,315	175,000
4453 Libr Audio Visual Svcs			57,746	60,000	54,000
4455 Lobbyist Registration	3,375	4,005	3,885	4,005	4,005
4458 STR Permit Fee				150,000	150,000
4461 Reimb for Services	1,314,218	213,513	194,212	209,041	211,960
4461 Reimb for Svcs-Admin		179,719	126,071	209,000	209,000
4461 Reimb for Svcs-Engine		59,639	21,947	59,800	59,800
4461 Reimb for Svcs-Other		1,506	4,935	1,500	3,000
4461 Reimb for Svcs-Prsnnl		833,230	663,873	900,000	900,000
4461 Reimb for Svcs-Spprt Vhcl		11,653	10,718	11,700	11,700
4462 ReimbSvcs-SE Police					
4462 ReimbSvcs-SE Banner Install			700		
4462 ReimbSvcs-SE Beach Svc Fee					
4462 ReimbSvcs-SE Fire					
4462 ReimbSvcs-SE Lifeguard			1,709		
4526 Internal Svc Fund Rev	4,949,611	4,983,141	5,154,794	5,331,686	4,903,217
4526 Morro Hills-IntSvcRev	21,100	47,348	38,328	47,348	47,348
4526 Ocean Ranch-IntSvcRev	15,405	17,470	16,656	17,470	17,470
4526 Pacific Coast Bus Pk-IntSvcRev	16,360	15,560	18,312	15,560	15,560
Total Charges for Service	\$ 10,996,443	\$ 11,184,267	\$ 11,294,313	\$ 12,131,084	\$ 12,050,132

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Fines and Forfeitures					
4196 FF&P - Abandoned Vehicle Abate	\$ 67,168	\$ 71,590	\$ 55,726	\$ 27,816	\$ -
4196 FF&P - Admin Citation - CdEnfr	148,486	197,408	248,610	257,612	257,612
4196 FF&P - Impound Fees	20,900	19,950	20,800	19,950	19,950
4196 FF&P - Late Fee		4,118	3,366		
4196 FF&P - Misc/Other	48,400	53,700	53,700	53,600	53,600
4196 FF&P - OFD Code Citations			7,000	8,000	5,000
4196 FF&P - OPD Court Fines	507,707	591,019	424,304	591,019	500,000
4196 FF&P - OPD-Admin Tow Fees	146,730	156,882	147,367	156,882	145,000
4196 FF&P - OPD-False Alarm Fees	41,875	44,210	42,800	44,210	44,210
4196 FF&P - Red Light Photo Fines	19,390	7,108	-	-	
4196 FF&P - RetCk Fees	1,365	970	1,125		
4196 FF&P-OFD-FalseAlarm Fees	22,100	9,200	3,900	6,000	5,000
4196 FF&P-Parking Citation Current	2,568,498	2,709,281	2,694,016	2,209,281	2,736,374
Total Fines and Forfeitures	\$ 3,592,617	\$ 3,865,436	\$ 3,702,714	\$ 3,374,370	\$ 3,766,746
Intergovernmental					
4368 Oth Agencies- PS Reimbursement	\$ 108,030	\$ 59,375	\$ -	\$ -	\$ -
4368 Oth Agencies-Hmowner Prop Tx	275,020	275,318	275,031	250,000	275,123
4368 Oth Agencies-Peace Offcr-Std	28,287	42,484	68,501	25,000	50,000
4368 Oth Agencies-Reimbursement	2,399,469	-	-	-	
4368 Oth Agencies-State Mandated	86,496	169,530	146,190	-	
4393 Cntrb-NonGovtSrc-PalomarCllg	47,412	45,080	47,600	45,000	45,000
4393 Cntrb-NonGovtSrc-SONGS	20,000	20,000	40,000	20,000	20,000
4393 Contrib fr NonGovt Src	33,603	90,441	160,082	138,500	138,500
Total Intergovernmental	\$ 2,998,317	\$ 702,226	\$ 737,403	\$ 478,500	\$ 528,623
Licenses and Permits					
4152 Reach Program Branding	\$ 10,000	\$ 10,000	\$ 10,250	\$ 10,000	\$ 10,300
4152 Taxicab VLF	5,610	4,500	6,650	-	
4156 Business Licenses - Penalty	71,536	78,796	120,055	83,296	90,000
4161 Prmt-Building	2,756,926	3,012,740	3,196,425	2,935,200	3,286,750
4161 Prmt-Coastal Development	19,697	-	-	-	
4161 Prmt-Grading/Engineering	27,770	34,190	24,660	30,000	30,000
4161 Prmt-Kiosk Sign Program	120	110	120	110	120
4161 Prmt-Mobil Home Operator	20,574	20,574	20,574	20,000	20,574
4161 Prmt-Right of Way	613,952	472,891	399,406	310,000	400,000
4161 Prmt-Special Events	110,065	98,364	86,253	98,364	98,364
4161 Prmt-Street Name Assignment	41,902	29,309	16,827	20,000	20,000
4162 SE Permit - Film					
4162 SE Permit-Public Prop/Facility					
4165 Fees		150	300		300
4165 Fees-Permit Refund	9,600	2,850	4,500		
4165 Fees-SatWagering	26,083	23,653	15,900	23,803	20,000
4182 Parking Machine Collections	1,875,305	1,999,372	1,973,707	1,413,353	1,738,690
4182 Prkg Mach-Temp Lot 24 B	99,376	121,972	123,367	-	
4186 PrkgPrmt-Annual	167,838	200,131	231,413	200,000	204,000
4191 SE Prkg-City Property			450		
4358 Special Events					38,300
Total Licenses and Permits	\$ 5,856,353	\$ 6,109,602	\$ 6,230,858	\$ 5,144,126	\$ 5,957,398

FINANCIAL SCHEDULES

Revenues by Type - General Fund

		Actuals	Actuals	Actuals	Amended	Adopted
Description		FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
		FY 2019-20	FY 2020-21			
Other Revenue and Transfers						
4385	Genl Adm Charge	\$ 6,914,897	\$ 6,778,853	\$ 6,421,368	\$ 6,778,853	\$ 6,857,264
4501	Misc Inc - Property Sales	0	-	-	-	-
4501	Misc Income	244,745	271,403	242,134	280,706	169,649
4501	Misc Revenue-Settlement	13,188	1,860	275	1,860	-
4501	Other Misc. Revenue	22,299	28,731	21,702	7,989	-
6800	Trns-f Del Oro Hills MD Fd	90,075	90,075	38,154	38,154	38,154
6800	Trns-f Douglas Park MD Fd	21,460	21,460	9,174	9,174	9,174
6800	Trns-f Employee BenefitsFd	-	-	1,316,449	-	-
6800	Trns-f GF Community Fac CIP Fd	25,000	-	-	-	-
6800	Trns-f Gas Tax Fd	542,500	535,000	633,600	735,000	635,000
6800	Trns-f Genl Cap Projects Fd	10,700	50,000	50,000	50,000	50,000
6800	Trns-f Genl Fund	119,434	119,434	119,434	119,434	119,434
6800	Trns-f Guajome Ridge MD Fd	6,203	6,203	2,628	2,628	2,628
6800	Trns-f HOME Fd	40,701	-	-	-	-
6800	Trns-f Harbor Fd	6,015,304	6,029,821	6,355,649	6,696,325	7,107,111
6800	Trns-f LightDist.	410,000	410,000	410,000	410,000	410,000
6800	Trns-f Mar Lado MD Fd	13,716	13,716	9,086	9,086	9,086
6800	Trns-f Mission Meadows MD Fd	7,430	7,430	3,146	3,146	3,146
6800	Trns-f Peacock Hills MD Fd	1,482	1,482	628	628	628
6800	Trns-f Rancho Hermosa MD Fd	6,213	6,213	2,550	2,550	2,550
6800	Trns-f Risk Mgmt	53,430	46,810	124,342	-	-
6800	Trns-f Santa Fe Mesa MD Fd	106,995	106,995	45,321	45,321	45,321
6800	Trns-f Sewer Operating	-	58,800	-	14,692	-
6800	Trns-f Solid Waste Disposal Fd	4,114,556	4,274,931	4,422,752	4,237,162	4,249,733
6800	Trns-f Solid Waste-City Svcs	1,070,235	1,137,643	1,451,798	1,479,711	1,446,752
6800	Trns-f State&Local Grant Fd	-	82,873	-	154,675	93,496
6800	Trns-f Sunburst Hms MD Fd	1,041	1,041	101	101	101
6800	Trns-f Sunset Hills MD Fd	2,602	2,602	1,102	1,102	1,102
6800	Trns-f Vista Del Rio MD Fd	584	584	240	240	240
6800	Trns-f Water Operating Fd	730,146	836,177	765,377	780,070	780,685
Total Other Revenue and Transfers		\$ 20,584,937	\$ 20,920,137	\$ 22,447,011	\$ 21,858,607	\$ 22,031,254
Franchise Fees						
4166	Franchise Fees	\$ 4,185,453	\$ 4,241,056	\$ 4,271,004	\$ 4,185,332	\$ 4,284,214
Total Franchise Fees		\$ 4,185,453	\$ 4,241,056	\$ 4,271,004	\$ 4,185,332	\$ 4,284,214
Use of Money & Property						
4216	Investment Earnings-Pool	\$ 932,140	\$ 605,694	\$ 850,224	\$ 680,354	\$ 500,000
4216	Investment Earnings-Pool Prem	20,583	33,133	59,621	-	-
4216	Invstmnt Earn-PERS Paydown	-	628,850	954,235	600,000	500,000
4276	Int Earn-Airport Loan	-	-	84,640	-	-
4351	PM R&L-Cell Tower Cty Prop	315,308	207,598	-	-	-
4351	PM R&L-Cell Tower ROW	554,950	586,831	-	-	-
4351	PM R&L-City	1,162,962	1,634,495	2,734,103	2,692,084	1,798,255
4351	PM R&L-TideLnd Optical	3,118	888	-	-	-
4351	PM R&L-TideLnd Pier Bait	65,669	34,911	-	-	-
4351	PM R&L-TideLnd Rubys Diner	310,752	80,082	-	-	-
4351	PM R&L-TideLnd Tin Fish	49,010	30,818	-	-	-
4352	Recreation Rentals	116,030	135,719	136,453	140,536	130,536
4352	Recreation Rentals-Permit Reve	4,207	4,951	3,488	5,000	5,000
4352	SE-Pier Amphitheater Rental	-	-	1,800	-	-
4352	SE-Property/Facility Rental	-	-	-	-	-
4353	R&L-Hbr Tideland	644,929	710,537	737,836	700,000	774,123
4353	R&L-L.L.Resource Ctr Rents	91,576	108,306	101,285	101,000	107,000

FINANCIAL SCHEDULES

Revenues by Type - General Fund

Description		Actuals	Actuals	Actuals	Amended	Adopted
		FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
		FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
4353	R&L-REACH Air Prop Lease	156,000	156,000	165,900	156,000	160,680
4355	R&L Fire Facility Use	10,220	6,000	6,000	-	6,000
4355	R&L-Other	800	-	-	-	-
4357	Non-PrgmRev-Annual Rent	5,000	-	-	4,304	-
4357	Non-PrgmRev-External 35% Cmmss	4,112	4,282	-	3,347	-
4357	Non-PrgmRev-Internal 20% Cmmss	457	557	-	1,912	-
4357	Non-Program Revenue	-	7,769	7,749	-	7,800
4358	Special Events	103,153	76,031	63,725	78,535	40,235
4361	Sports & Athletics	120,639	105,177	96,851	106,000	98,000
4364	Aquatic Revenue	430,983	474,556	560,579	226,797	482,900
4366	Recreation Program Fees	242,109	225,802	222,499	230,000	221,500
4366	Recreation Senior Programs	7,144	8,511	11,680	8,500	7,000
4366	Summer Camp	31,138	37,995	36,385	38,000	38,000
Total Use of Money & Property		\$ 5,382,989	\$ 5,905,494	\$ 6,835,054	\$ 5,772,369	\$ 4,877,029
Investment Clearing						
4216	Investment Earnings-Pool	\$ 945,310	\$ 1,081,869	\$ 1,160,353	\$ 1,359,000	\$ 1,359,000
Total Investment Clearing		\$ 945,310	\$ 1,081,869	\$ 1,160,353	\$ 1,359,000	\$ 1,359,000
Local Sales & Use Tax (Measure X)						
4121	Sales & Use Tax	-	-	\$ 2,737,313	\$ 13,885,672	\$ 11,455,777
Total Local Sales & Use Tax (Measure X)		-	-	\$ 2,737,313	\$ 13,885,672	\$ 11,455,777
GRAND TOTAL		\$149,747,028	\$154,768,556	\$165,905,183	\$171,219,722	\$170,848,027

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Special Revenue					
00204 - Asset Seizure Fd					
Investment Earnings-Pool	8,089	10,287	16,397	4,500	4,500
Oth Agencies-Forftd Prop Share	45,740	48,443	107,719	75,000	35,000
00209 - Library Fd					
Investment Earnings-Pool	11				
Contrib fr NonGovt Src	60,156	58,405			
Libr Audio Visual Svcs	80,204	73,816			
Trns-f Genl Fund	125,800	280,194			
00212 - TransNet Fd					
SalesTax-TransNet II1/2 Cent	7,231,392	9,119,057	8,477,327	4,824,368	3,720,860
Investment Earnings-Pool	1,693	6,919	2,641		
St & Local Grant		312,000	2,798,000		
State & Local Grant	232,956	526,865	208,100	145,062	75,062
Misc Income		200			
Trns-f Genl Fund	7,275				
00213 - Gas Tax Fd					
Gas Tax - Loan Repymt		200,606	200,012	200,012	200,012
Gas Tax - Sct 2103	469,614	687,182	592,520	1,512,669	1,578,214
Gas Tax - Sct 2106	650,986	800,413	501,464	652,478	641,925
Gas Tax - Sct2105	988,638	957,596	973,119	986,704	1,023,211
Gas Tax - Sct2107	1,253,432	1,246,252	1,223,803	1,295,685	1,221,572
Gas Tax - Sct2107.5	10,000	10,000	10,000	10,000	10,000
Gas Tax-RMRA-Excise Tx		659,976			
Investment Earnings-Pool	41,042	44,845	61,690	22,526	22,526
Trns-f GF Community Fac CIP Fd	300,000				
Trns-f Pavement Repair Fd	346				
Trns-f Risk Mgmt	757	3,007	3,569		
Trns-f Solid Waste Disposal Fd	150,000	150,000			
Trns-f TransNet Fd	400,000				
00215 - TDA-Transp Devlpmt Act Fd					
State & Local Grant	90,000				
00216 - Pavement Repair Fd [SLTPPR]					
Investment Earnings-Pool	1				
00217 - Supptl Law Enforcmt Fd					
Investment Earnings-Pool	2,005	6,336	7,483	900	300
St & Local Grant	277,804	325,649	386,035	1,200,264	273,886
State & Local Grant	87,832	3,458	3,581	72,162	
00218 - State & Local Asset Seizure Fd					
Investment Earnings-Pool	114	151	288		
Oth Agencies-Forftd Prop Share	3,191		9,088	4,000	4,000
00221 - Oside LightingDistrict 2-91 Fd					
Spec Assmt-Lightg Dist	1,173,158	1,176,063	1,185,120	1,642,407	1,660,030
Investment Earnings-Pool	1,803	1,031	1,552		
Investment Earnings-Pool Prem	642	978	1,665		
St Lght-Svc Pnt Connection Fee	60	150	60		
Street Light-Energy Fees	635	3,271	915	5,000	5,000
Trns-f Gas Tax Fd	390,000	390,000	390,000	390,000	
00222 - LLEBG/JAG Grant Fd					
Investment Earnings-Pool	9				
State & Local Grant	79,871		8,413	139,730	
Trns-f Genl Fund			14,270		
00237 - CDBG Fd					
Investment Earnings-Pool			58		
HsngLnRePay-MentalHlthSys	41,001	41,001	41,001	41,001	80,459
Contra-CDBG-Prog Incm	(223,162)	(41,001)	(37,585)	(41,001)	(80,459)
HUD CDBG	2,172,099	1,046,363	1,140,068	2,160,430	2,188,135
Trns-f CDC Housing Rehab Loan	73,961				

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00241 - Sunset Hills MD Fd					
Spec Assmt-Lndscp Dist	24,851	24,409	24,549	24,586	24,586
Investment Earnings-Pool	464	574	816	399	399
00242 - Mission Meadows MD Fd					
Spec Assmt-Lndscp Dist	8,843	8,964	8,900	8,904	8,904
Investment Earnings-Pool			26		
Investment Earnings-Pool Prem	5	7	12		
Trns-f Genl Fund		6,090			
Trns-f Risk Mgmt		1,145			
00243 - Sunburst Homes MD Fd					
Spec Assmt-Lndscp Dist	9,123	8,876	8,920	8,938	8,938
Investment Earnings-Pool	730	970	1,482	613	613
Investment Earnings-Pool Prem	5	7	12		
00244 - Douglas Park MD Fd					
Spec Assmt-Lndscp Dist	208,331	213,945	217,814	201,507	201,507
Investment Earnings-Pool	3,596	4,980	7,133	2,743	2,743
Investment Earnings-Pool Prem	113	175	303		
Trns-f Risk Mgmt	1,584		1,358		
00246 - Rancho Hermosa MD Fd					
Spec Assmt-Lndscp Dist	31,716	32,420	33,270	34,187	34,187
Investment Earnings-Pool	192	308	430	165	165
Investment Earnings-Pool Prem	17	26	46		
Trns-f Risk Mgmt			6,050		
00247 - Santa Fe Mesa MD Fd					
Spec Assmt-Lndscp Dist	338,750	338,914	339,500	337,509	336,467
Investment Earnings-Pool	1,698	1,819	2,281	1,048	1,048
Trns-f Risk Mgmt	645				
00248 - Del Oro Hills MD Fd					
Spec Assmt-Lndscp Dist	522,154	522,513	523,634	516,324	516,324
Investment Earnings-Pool	655	474	840	1,973	1,973
Investment Earnings-Pool Prem	283	428	727		
Reimb for Services		1,315			
Trns-f Risk Mgmt	964	644			
00249 - Mar Lado MD Fd					
Spec Assmt-Lndscp Dist	68,952	70,686	68,456	69,783	69,783
Investment Earnings-Pool	319	422	568	173	173
Investment Earnings-Pool Prem	38	57	97		
Reimb Svcs-Wtr Testing		3,104			
Reimb for Services	1,052	2,936			
00250 - Guajome Ridge MD Fd					
Spec Assmt-Lndscp Dist	56,625	57,281	58,886	60,441	60,441
Investment Earnings-Pool	1,117	1,528	2,205	933	933
Investment Earnings-Pool Prem	31	47	82		
00251 - Peacock Hills MD Fd					
Spec Assmt-Lndscp Dist	15,926	15,960	16,009	16,062	16,062
Investment Earnings-Pool	442	547	666	465	465
Investment Earnings-Pool Prem	9	13	23		
00252 - Vista Del Rio MD Fd					
Spec Assmt-Lndscp Dist	9,841	9,961	10,416	10,601	10,601
Investment Earnings-Pool	565	752	1,090	497	497
Investment Earnings-Pool Prem	5	8	14		
00254 - El Camino MCF MD Fd					
Spec Assmt - Spec Taxes			5,938	5,938	5,938
Investment Earnings-Non-Oper			8		
Investment Earnings-Pool			44		

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00265 - SB1 RMRA Gas Tax Fd					
Gas Tax-RMRA-Excise Tx			3,350,953	2,935,631	3,362,255
Investment Earnings-Pool			5,556		
Trns-f Gas Tax Fd			666,898		
00272 - State and Local Grant Fd					
Investment Earnings-Pool	9	242			
IntErn-Ocean Ranch-Reserve				2	
St & Local Grant	184,686	367,339	403,377	964,506	102,807
State & Local Grant	871,632	819,811	1,960,191	10,562,702	908,980
Federal Grants				60,301	
Oth Federal Grants	15,629	10,789	25,221	2,278,595	37,298
Contrib fr NonGovt Src					17,000
Reimb for Svcs		497,235	265,996	500,000	500,000
Trns-f Genl Fund	418,293	286,489	310,180	324,071	350,709
Trns-f Supplt Law Enforcmt Fd	103,000	103,000	103,000	257,500	103,000
00273 - Federal/State PassThru SR Fd					
Investment Earnings-Pool	111	80			
St & Local Grant	60,404	70,377	252,592	124,810	4,464
State & Local Grant	139,787	56,954	627,624	625,015	
Oth Federal Grants	565,529	1,004,708	382,854	3,981,134	
Trns-f Genl Fund			4,000		
00274 - Federal Grant Special Rev Fd					
Investment Earnings-Pool	517	277	351		
St & Local Grant	31,147	44,861	48,522	1,405,947	
AMI					3,000,000
Federal Grants		53,515	101,568	1,238,900	
Oth Federal Grants	487,069	334,782	372,489	458,464	2,544,872
Transfers In		5,947	9,804		
Trns-f Genl Cap Projects Fd	33,962				
00276 - Private Grants/Donations Fd					
Non-PrgmRev-SrSvcs Donations	1,713	1,350	10,637		
Contrib fr NonGovt Src	1,500	1,500	1,000	1,500	1,000
Private Foundations	55,283	31,280	23,320	61,900	8,500
00277 - HOME Grant Fund					
Investment Earnings-Pool	47	4,169	11,309		
HsngLnRePay-MssnCove I					45,836
HsngLnRePay-MssnCove Srs			451,505		37,043
HsngLnRePay-NSP	3,108				
Hm Ln Payback	179,974	57,714	204,794		
Hm Ln Payback-Contra	(222,700)				
Hm Ln Payback-VntgPnt	362,397	29,923			
H&N-HOME Grant Revenue				1,700,545	587,869
HOME CHDO Req Cmty Hsq	755,890			248,149	346,482
HOME Grant Revenue	54,496	36,170	34,509	1,347,204	2,536,265
Misc Income	125	11,144			
Trns-f Inclusionary In Lieu Fu	622,806				
Trns-f Low/Mod Hsng	900,000				
00278 - Inclusionary In Lieu Fund					
Investment Earnings-Pool	30,176	50,156	103,999	17,437	17,437
HsngLnRePay-Cape Cod	56,752	48,051			26,201
HsngLnRePay-CntryClub	45,028	68,712			28,435
HsngLnRePay-LaMision	47,891		34,653		20,636
Developer Fees	1,871,229	1,087,930	2,180,605	1,752,648	1,955,928
Inclusionary Hsng Admin Fee	24,315	13,600	21,590	20,600	21,800
Misc Income		75,913	16		
00281 - CDC- Low/Mod Hsng Fund					
Investment Earnings-Pool	7,623	8,596	16,454		
HsngLnRePay-OldGrove P&I	47,784	59,888	70,665	47,784	67,584
HsngLnRePay-ShadowWay	298,195	255,792	226,513	248,682	231,892

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Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00282 - CDC Housing Rehab Loan Prog Fd					
Investment Earnings-Pool	26	6			
CDC-Rehab Prog Incm	187,425	70,261	44,687	12,108	39,458
Contra-CDC-Rehab Prog Incm	(113,500)	(70,261)	(43,827)	(12,108)	(39,458)
Contrib fr NonGovt Src	166,474	149,830	132,359	350,000	350,000
00283 - CDC Hsng Section 8 Fd					
Investment Earnings-Pool	72	81	71		
Investment Earnings-Program	11	18			
FSS-Coord	68,721	68,890	64,145	69,100	72,000
FSS-Forfeitures	5,094	18,351	7,816		
Sct 8 - Fraud Rcvy-Admin	24,958	60,711	47,056	44,254	47,903
Sct 8 - Fraud Rcvy-HAP	59,362	60,711	47,154	44,254	47,903
Sct 8 - Prog Admin	1,358,039	1,371,210	1,390,382	1,483,346	1,564,326
Sct8 Vchrs-Adm Port In	99,626	103,238	77,081	129,740	66,362
Sct8 Vchrs-Adm Port Out	(14,116)	(14,857)	(10,644)	(11,419)	(10,103)
Sct8 Vchrs-HUD	15,289,649	16,967,061	17,556,807	18,402,408	19,981,078
Sec8-Mainstream Vchrs			354,863	502,456	354,972
Sec8-VASH HAP	268,558	126,420	143,046		
Misc Inc - Ports Admin	(229)		2,339		
Misc Income	12,391	(515)	49		
Trns-f Genl Fund			38,136		
00284 - CDC Adm/Program Development Fd					
Investment Earnings-Pool	424	600	455		
Oth Agencies-Habitat	60,000	55,000	60,000	60,000	60,000
Contrib fr NonGovt Src	137,232	98,682	154,530	179,978	170,075
Misc Income	1,200	450			
Trns-f CDC Housing Rehab Loan					
00286 - CDC Housing Mortgage Rev Bd Fd					
Investment Earnings-Pool	2,351	3,512	6,787	1,783	1,783
Bd Hsng AdmFee-Country Club Bd	14,634	14,634	14,634	14,634	14,634
Bd Hsng AdmFee-LagnaVista Mbl	4,178	4,238	4,365	5,000	5,000
Bd Hsng AdmFee-Shadow Way Bd	18,750	18,750	18,750	18,750	18,750
Bd Hsng AdmFee-VntgPt 2 Bush	28,250	28,250	28,250	28,250	28,250
BdHsng AdmFee-VillaStoria	8,907		21,875	8,750	8,750
Misc Income	3,100	117,370	1,803		
Trns-f CDC Adm/Program	60,000	60,000	60,000	60,000	60,000
00288 - Hsng MobileHome Rent Cntrl Fd					
Prmt-MfdHms Prk Registration	318,083	287,081	309,358	302,537	308,243
Investment Earnings-Pool	5,354	8,279	14,721		
00289 - CDC Hsng CalHome Prog Fd					
Investment Earnings-Pool	1,804	2,785	4,892		
HsngLnRePay-CalHome	173,228	182,953	215,949		
Misc Income	665		248		
Total Special Revenue	43,844,927	44,773,853	52,721,857	69,505,534	53,981,199
Debt Service					
00402 - Ocean Ranch Corp Ctr-CFD Fd					
Spec Assmt-Admin Fee	35,000	36,500	35,000	35,000	35,000
Spec Assmt-CFD&IDComm Fac	1,482,313	1,532,463	1,498,211	1,569,946	1,630,000
Investment Earnings-Pool	12,455	30,187	55,673		
Investment Earnings-Pool Prem	821	1,277	2,122		
Interest - Loan	1,576	4,460	13,848		
00403 - Pacific Coast Business Pk-CFD					
Spec Assmt-Admin Fee	30,000	31,500	30,000	30,000	30,000
Spec Assmt-CFD&IDComm Fac	658,744	547,666	602,443	593,303	590,000
Investment Earnings-Pool	2,195	15,531	26,765		
Investment Earnings-Pool Prem	369	468	869		
IntErn-Pacific Coast Business	1,579				

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00420 - General Debt Service Fd					
IntErn-Pension Obligation	1,022	4,050	8,489		
Interest - Loan	271	1,167	2,707		
Interest - Loan 2015 POB	19				
R&L-CvcCtr	2,278,250	2,287,750	2,255,004	2,252,875	961,500
Contrib-Unfunded PERS	3,592,152	3,738,915	3,874,485	4,019,758	4,170,584
00455 - Morro Hills CFD Fd					
Spec Assmt - PrePayment	74,796	48,822			
Spec Assmt - Spec Taxes	1,713,712	1,151,798	1,038,036	1,153,880	1,153,000
Spec Assmt-Admin Fee	77,545	48,390	45,000	45,000	45,000
Investment Earnings-Pool	19,663	26,417	48,659		
Investment Earnings-Pool Prem	965	978	1,502		
Interest - 2014A Redemption	67				
Interest - Loan	4,207	9,406	15,958		
Misc Income		179,264			
00456 - 14 Morro Hills IA1 CFD Fd					
Spec Assmt - PrePayment		40,783			
Spec Assmt - Spec Taxes		505,474	443,625	508,170	508,000
Spec Assmt-Admin Fee		33,700	30,000	30,000	30,000
Investment Earnings-Pool		2,083	1,027		
Investment Earnings-Pool Prem		439	657		
Interest - 2014A Redemption		144	47		
Interest - Loan		13,720	28,150		
00717 - Water Debt Service Fd					
Trns-f Water Connection Fees				250,000	
00727 - Sewer Debt Service Fd					
Trns-f Sewer F/A Replacement				250,000	
00961 - OPFA DS Fd					
Investment Earnings-Pool	4,429	22,482	32,538		
Interest - 2011 Pol/Libr COP	104	492	1,141		
Interest-13COP Ref Ser A	264	782	1,409		
R&L-13COP Ref Ser A	1,349,000	1,349,200	1,349,208	920,660	924,441
IntrnlSvc Fd Rev-2011 Pol/Libr	820,864	818,015	828,660	840,832	844,780
00963 - Oceanside Lighting Dist-DS Fd					
R&L-2013 St Light Lse	476,219	476,219	476,219	476,219	476,219
Total Debt Service	12,638,601	12,960,542	12,747,453	12,975,643	11,398,524
Capital Projects					
00501 - General Capital Projects Fd					
Investment Earnings-Pool	41,866	14,453	68,027		
Airport Lease - APV					500,000
Other Percentage Rents	505,701	219,988			
P.M. Rents & Leases		420,602	675,016	500,000	
PM R&L-Agriservice	166,707	74,881			125,000
PM R&L-SoCal SC LP	40,892	5,846			75,000
Developer Fees			410,000	250,000	
Misc Inc - Property Sales		2,617,428			
Misc Income	20,007	21,429			
Trns-f Park Fees Fd	625,000		522,746		
Trns-f City DS Fd				26,000,000	
Trns-f Genl Fund	797,935	1,886,502	847,935	766,004	98,741
Trns-f Information Services Fd				50,000	
Trns-f Risk Mgmt		1,421			
00503 - Public Facility Fees Fd					
Investment Earnings-Pool	32,196	57,175	103,604		
Developer Fees	1,643,710	1,433,439	1,230,256	1,038,799	777,175
Trns-f Genl Fund	371,038				
00508 - Traffic Signal DIF Fd					
Investment Earnings-Pool	3,744	4,303	3,847		
Trns-f Genl Cap Projects Fd				250,000	
Trns-f Risk Mgmt		6,069			

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00510 - SLRR Major Water Course Fd					
Investment Earnings-Pool	17,794	24,216	29,089		
Developer Fees					
00511 - SLRR-DD-1/Zone-1A Fd					
Investment Earnings-Pool	6,064	7,841	7,867		
00512 - SLRR-DD-1/Zone-1B Fd					
Investment Earnings-Pool	6,538	8,497	5,514		
00513 - SLRR-DD-1/Zone-1C Fd					
Investment Earnings-Pool	127	50			
00514 - SLRR-DD-1/Zone-1D Fd					
Investment Earnings-Pool	10,165	16,670	28,744		
Trns-f SLRR-DD-1/Zn Pilgram Cr		775,566			
00515 - SLRR-DD-1/Zone Pilgram Crk Fd					
Investment Earnings-Pool	6,364	1,461			
00516 - Drainage DIF Fd					
Investment Earnings-Pool	4,881	11,647	22,893		
Contrib fr NonGovt Src			83,960		
Developer Fees	529,022	187,175	306,037	490,354	376,269
Trns-f BVCrk Mjr Wtr Course Di			62,000		
Trns-f Buena Vista Crk Fd			355,705		
Trns-f Center City DD-5 Fd		29,476			
Trns-f LAC DD 2/Zn 2A		186,230			
Trns-f LACrk Mjr Wtr			350,000		144,955
Trns-f Loma Alta Crk DD-2/Zn2b		283,170			
Trns-f SLRR-DD-1/Zn-1A			294,000	251,527	86,162
Trns-f SLRR-DD-1/Zn-1B			805,000		
Trns-f SLRR-DD-1/Zn-1C		15,541			
Trns-f SLRR-DD-1/Zn-1D				1,775,262	103,116
Trns-f TMI Triangle		77,841			
00517 - Measure X CIP Fd					
Trns-f Measure X				10,680,422	7,125,000
00520 - LACrk Mjr Wtr Course Dist 2 Fd					
Investment Earnings-Pool	4,305	5,525	4,977		
00521 - Loma Alta Creek DD-2/Zn-2A Fd					
Investment Earnings-Pool	1,517	604			
00522 - Loma Alta Crk DD-2/Zone-2B Fd					
Investment Earnings-Pool	2,306	918			
00530 - BVCrk Mjr Wtr Course Dist 3 Fd					
Investment Earnings-Pool	610	649	417		
00531 - Buena Vista Creek DD-3 Fd					
Investment Earnings-Pool	2,932	3,747	2,423		
00540 - TMI Triangle DD-4 Fd					
Investment Earnings-Pool	634	252			
00550 - Center City DD-5 Fd					
Investment Earnings-Pool	299	47			
00561 - Major Thoroughfare Fees Fd					
Investment Earnings-Pool	85,847	122,786	186,194		
Developer Fees	912,067	951,320	623,484	949,875	691,509
00562 - Th-Fare/Traffic Signal DIF Fd					
Investment Earnings-Pool	1,987	12,130	26,278		
Developer Fees	656,118	1,019,326	109,052	1,393,304	1,497,663

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Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00581 - GF Community Facilities CIP Fd					
General Plan Surcharge	242,931	241,089	259,200	260,000	299,500
Technology Surcharge	61,802	81,113	81,809	70,720	79,700
Misc Income	13,733				
Trns-f City Bldg Ser	120,000		375,000		
Trns-f Gas Tax Fd		55,267			
Trns-f General Fund	500,000	806,125		912,173	
Trns-f Genl Fund	1,805,000	926,292	2,276,595	3,476,506	1,045,000
Trns-f Genl RCS Fd	549,890				
Trns-f Park Fees			57,862		
Trns-f SB1 RMRA Gas Tax				158,822	
Trns-f SLRR Major Water Crse			447,791		
Trns-f Water F/A Replacement				234,497	
Trns-f Water Operating Fd		253,575			
00596 - Municipal GolfCourse Improv Fd					
Investment Earnings-Pool	950	1,253	2,469		
Contrib fr NonGovt Src	17,767	45,900			
00598 - Park Fees Fd					
Investment Earnings-Pool	34,253	63,385	115,105		
Developer Fees	2,702,910	1,723,659	1,519,833	1,661,625	1,209,663
Total Capital Projects	12,547,607	14,703,879	12,300,726	51,169,890	14,234,453
Enterprise					
00711 - Water Operating Fd					
FF&P - Agriculture Penalties	(1,087)				
FF&P - Misc/Other	547,242	439,109	279,090	320,911	331,247
Investment Earnings-Pool	102,950	89,728	165,361	166,242	58,603
Invstmnt Earn-PERS Paydown		44,857	82,668	83,131	19,534
Entitlement Reviews	3,830	9,053	31,922	49,681	14,884
PlanCk-Bldgs		14,104	42,214	37,594	33,880
PlanCk-Grading		750	5,417	16,261	13,379
PlanCk-Improv		1,000	10,158	10,492	10,365
Inspectn-Annual			4,050	787	8,233
Shut-off Fee		4,200	9,800	14,689	5,785
Reimb for Services		3,969		24,031	
Reimb for Svcs-Water Testing	10,320	12,812	(9,621)	16,825	34,323
Reimb for Svcs-WtrMtrExchange	85				
ReimbSvc-HydraulicModel		15,000			
Water Sales	17,193,913	18,312,878	15,734,045	16,561,838	18,240,737
Water Sales-Admin Fees	598,465	789,403	664,432	1,945,291	663,885
Water Sales-Cln Strmwtr	1,178,457	1,372,339	1,277,357	1,552,207	1,551,591
Water Sales-Cnstrctn Fee	130,446	162,079	121,170	88,301	93,913
Water Sales-Fire Svc	122,840	136,875	136,270	123,863	123,467
Water Sales-Hydro Elec Gen	9,514	10,771	14,051	24,570	43,199
Water Sales-Rcycl Meter		1,520	42,218	39,415	42,028
Water Sales-Rcycled		11,823	231,049	350,630	441,150
Water Sales-SDCWA Infrstrctr	1,970,547	2,069,440	2,163,591	2,082,855	2,566,271
Water Sales-SDCWA MWD Ready	1,624,740	1,546,640	1,435,406	803,326	303,774
Water Sales-SDCWA Surcharge	21,490,498	23,166,093	20,766,456	24,738,130	24,724,975
Water Sales-VID	181,020	154,252	211,510	446,760	782,202
Water Sales-Wtr Mtr Chg	9,558,155	9,667,604	9,576,450	9,514,484	9,602,849
Misc Income	9,355	17,686	16,741	17,216	10,896
Misc Revenue-Settlement	75	75			
Trns-f Sewer Expsn/Improv Fd			626,606		
Trns-f Water Debt Svc Fd			7,845,971		
Trns-f Employee BenefitsFd			51,380		
Trns-f Federal Grant SR		35,906			
Trns-f Gas Tax Fd	20,500	20,500	20,500	20,500	
Trns-f Risk Mgmt	14,832	39,821	41,715		
Trns-f Solid Waste Disposal Fd		56,000			
Trns-f Water Connection Fees	514,651	654,799			
Trns-f Water F/A Replacement	9,616,422			371,500	

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00712 - Water F/A Replacement Fd					
Investment Earnings-Pool	431,322	384,665	582,992	465,430	468,828
Invstmnt Earn-PERS Paydown		192,304	291,452	232,680	156,277
Water Sales	5,734,365	6,957,470	6,928,396	6,088,225	6,705,398
Water Sales-Wtr Mtr Chg	3,308,948	3,725,717	4,252,008	3,497,578	3,530,061
Misc Income	1,180				
Trns-f Sewer Expsn/Improv Fd			445,796		
Trns-f Water Debt Svc Fd	309,429				
Trns-f Employee BenefitsFd			3,521		
Trns-f Water Connection Fees				1,375,000	607,700
Trns-f Water Debt Service Fd		1,920,375			
Trns-f Water Operating Fd				371,500	
00715 - Water Connection Fees Fd					
Investment Earnings-Pool	176,823	141,979	113,811	107,102	65,603
Invstmnt Earn-PERS Paydown		70,979	56,897	55,257	19,534
St & Local Grant			75,000		
PlanCK-Recycled Wtr	31,390	2,000			
Dev Fees - Expansion	2,682,420	2,212,360	1,828,699	1,442,145	1,325,380
Reimb for Svcs-Potblwat InLieu	16,594			12,762	
Reimb for Svcs-RclmWtr in Lieu	318,248	254,115	43,314	404,179	131,252
Trns-f Water Debt Svc Fd	82,572				
Trns-f State&Local Grant Fd	30,000				
00717 - Water Debt Service Fd					
Interest - 2013A Wtr Ref	105,471	106,292	105,970		
Water Sales	1,044,889	1,217,557	1,028,085	725,482	745,044
Water Sales - Wtr Mtr Chg	590,833	652,000	630,943	410,123	392,229
Internal Svc Fund Rev	684,661	681,913	689,388	684,936	683,087
00721 - Sewer Operating Fd					
FF&P - Misc/Other		320,608	399,626	410,000	389,979
Investment Earnings-Pool	108,236	149,953	282,210	270,640	97,119
Invstmnt Earn-PERS Paydown		74,965	141,084	135,300	62,424
Entitlement Reviews	5,320	4,205	1,110	1,000	1,000
PlanCk-Bldgs		14,104	42,214	53,863	33,880
PlanCk-Grading			12,639	2,713	31,217
PlanCk-Improv		200	3,642	1,632	10,365
Inspectn-Annual			10,566	16,556	8,233
Reimb for Svcs - Fallbrook PUD	14,412	15,225	16,188	11,300	15,132
Reimb for Svcs - Pendleton Cap	334,479	341,994	351,865	333,190	343,302
Reimb for Svcs - Vista		190,982			
Reimb for Svcs-BrineDischrg	8,970	19,588	13,459	12,042	14,937
Reimb for Svcs-Hydranautics	9,127	9,125	9,125	9,125	9,125
ReimbSvc-Encina WWA					897
ReimbSvc-HydraulicModel		15,000			
ReimbSvc-Olivenhain MWD					2,094
Sewer Rev - Ind Waste	66,863	73,958	78,099	67,200	67,600
Sewer Rev - Rainbow MWD	1,063,986	799,197	797,279	844,635	1,025,124
Sewer Rev - Swr Flow Rev	16,539,392	17,166,096	14,998,103	13,784,727	13,370,417
Sewer Rev EnvrnMtgtnSrchg	2				
Sewer Rev- Sewer Svc Fees	11,527,051	12,480,255	9,850,851	8,733,603	9,420,881
Misc Inc - Sale Surplus Equip		3,641			
Misc Income	10,376	17,363	59,813	15,116	23,000
Trns-f Employee BenefitsFd			52,350		
Trns-f Risk Mgmt		9,909			
Trns-f Sewer F/A Replacement	5,943,208				
00722 - Sewer F/A Replacement Fd					
Investment Earnings-Pool	418,020	364,037	557,714	503,280	859,984
Invstmnt Earn-PERS Paydown		181,991	278,815	251,604	251,604
Reimb for Svcs-Rnbw CIP		299,612	209,941		257,853
Sewer Rev - Rainbow MWD				250,753	31,834

FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget FY 2019-20	Budget FY 2020-21
Sewer Rev - Swr Flow Rev	6,422,240	5,449,460	10,626,881	9,993,927	8,839,331
Sewer Svc Fees	4,482,184	4,008,556	6,915,735	6,331,862	6,228,249
Misc Income	7,707				
Trns-f Sewer Expsn/Improv Fd				2,287,500	
Trns-f Employee BenefitsFd			4,491		
Trns-f Sewer Operating Fd		1,452,209			
Trns-f Water F/A Replacement				940,000	
00726 - Sewer Expansion/Improvement Fd					
Investment Earnings-Pool	59,746	63,185	111,018	102,448	115,790
Invstmnt Earn-PERS Paydown		31,588	55,501	51,216	51,216
Dev Fees - Expansion	2,139,509	2,123,896	2,026,488	1,371,770	1,200,308
Reimb for Svcs-Sewer In Lieu F	32,111	6,144			
Sewer Rev - Rainbow MWD					
00727 - Sewer Debt Service Fd					
Interest -13 COP Ref Ser A	124,972	131,435	131,379		
Sewer Rev - Swr Flow Rev	2,915,113	2,558,877	2,758,122	2,730,436	2,550,283
Sewer Svc Fees	2,020,918	1,882,278	1,794,924	1,729,925	1,796,946
00731 - Solid Waste Disposal Fd					
Prmt-Special Events					1,000
PlanCK-SW Enclosure			725	2,000	1,450
Cntrct Trsh P/U StrmWtr					677,419
Cntrct Trsh P/U-RS	1,036,058	1,041,162	1,054,959	1,117,150	
Cntrct Trsh P/U-StrmWtr	606,947	608,778	616,465	638,539	
Cntrct Trsh P/U-WstMgmt	17,768,819	18,126,185	18,959,628	21,154,450	22,666,110
Cntrct Trsh-SB1383 Fee				375,000	750,000
Contract Admin					1,117,150
WM Coll Pym-Excess Rev	378,361	281,261	434,238	428,710	490,444
WM Coll Pymt	1,700,000	1,700,000	1,700,000	1,700,000	1,700,000
Solid Waste Revenue	27,724	38,498	32,274	24,532	
SolidWst Rev - City Svcs	3,988,048	4,105,841	4,268,583	3,801,379	4,243,261
Misc Income	80,500	1,000	2,500	2,000	500
Trns-f Employee BenefitsFd			3,774		
00741 - Airport Fd					
PM R&L-Airport		58,659	129,425		
PM R&L-Airport Perm	113,913	74,644		123,000	95,068
Trns-f Federal Grant SR	134,126				
00742 - Airport Debt Service Fund					
Investment Earnings-Pool	5,547	8,868	15,487		
Trns-f Airport Fd	88,238	88,099	57,548	89,198	89,198
00751 - Harbor Fd					
Fees			1,038	1,046	1,098
Fees-RV Dump Fees	24,237	24,055	23,315	24,932	24,932
Fees-Transfer Fee	68,572	69,120	66,672	69,996	69,996
Fees-Waitlist Fee	20,615	23,670	26,775	19,200	22,058
Parking Machine Collections	690,883	850,764	815,191	912,690	912,690
PrkgPrmt-Annual	66,997	80,844	94,247	55,000	78,373
Prkg Meter Rev	33,444	64,804	57,576	65,000	68,219
FF&P - Late Fee		16,917	42,413		
Investment Earnings-Pool	42,591	59,377	96,624	15,100	15,100
Special Events		15,420			
Inspectn-Harbor Boat	5,222	5,808	5,388	5,316	5,316
Harbor Police&Maint Svcs	18,152	12,068	16,862	10,800	14,861
Harbor-Key Charge	14,780	12,395	14,350		
Reimb for Services		1,446	8,460	8,087	9,451
Harbor SlipRntl Revenue	(1,696)		(3,956)		

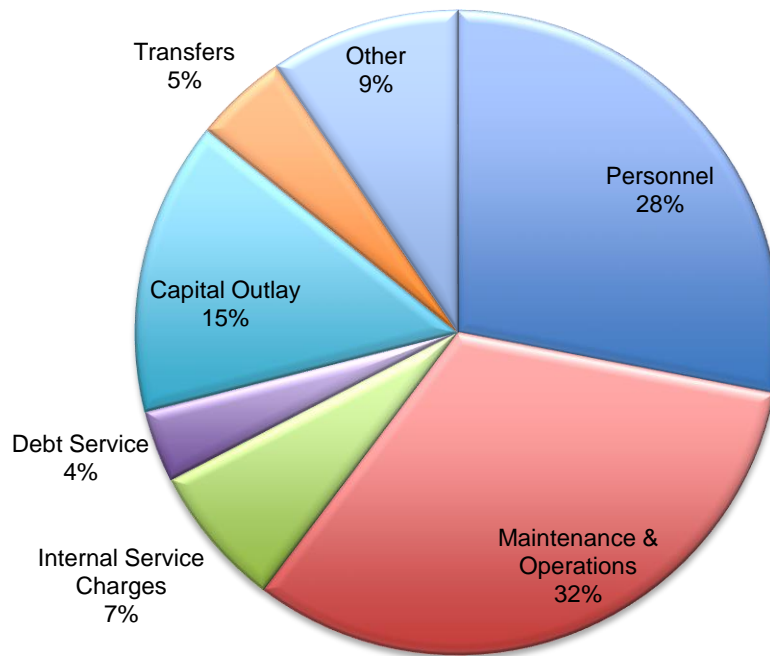
FINANCIAL SCHEDULES

Revenues by Fund - Other Funds

Description	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget FY 2019-20	Budget FY 2020-21
Harbor SlipRntl-Guest	141,553	149,425	167,126	135,000	111,479
Harbor SlipRntl-Perm	5,117,108	5,054,267	5,511,766	5,403,384	5,650,086
Lshld-Harbor Leases	1,226,423	1,309,724	1,340,962	1,331,861	1,382,956
Oside Outrigger Canoe Club	16,818				
Misc Income	139			1,000	1,000
Trns-f Genl Fund	152,135				
Total Enterprise	168,267,112	161,523,547	166,825,893	164,055,662	161,860,902
Internal Service					
00814 - Risk Management Fd					
FF&P					
FF&P - Risk Mgmt-Adm Dmg Recov	257,239	344,157	235,861		
Misc Income	749,465	375,340	21,065		
Internal Svc Fund Rev	1,248,295	1,381,073	2,906,511	3,862,221	4,071,379
00817 - Employee BenefitsFd					
Reimb for Services	12,613	11,137	10,314		
Misc Income	6,236	1,306	310,675		
Internal Svc Fund Rev	35,618,214	37,327,753	40,051,249	43,870,637	43,870,637
00818 - Workers Compensation Fd					
Misc Income		23,306	1,009,703		
Internal Svc Fund Rev	5,106,672	4,213,377	4,573,386	3,910,394	5,602,060
Trns-f Genl Fund				1,000,000	
00831 - Fleet Management Fd					
Interest - Vessel Loan	5,500	5,252	5,002	4,749	4,749
R&L-Equip-M&O Chg	4,365,160	4,505,139	4,625,592	4,740,351	4,622,559
R&L-Equip-Replace.Chg	2,572,893	2,841,969	2,923,896	2,913,675	2,780,626
Misc Income	2,182	6,619	5,888	60,000	60,000
Trns-f GF Community Fac CIP Fd	279,000				
Trns-f Genl Fund	73,000				
Trns-f Risk Mgmt	21,254	84,088	50,602		
Trns-f Sewer F/A Replacement	34,000				
Trns-f Sewer Operating	23,186				
Trns-f Water Operating Fd	140,000				
00841 - Information Services Fd					
Franchise Fees		29,651	32,414		
DocuSvcs-Pub Copiers	4,901	5,322	4,431	5,000	5,000
Misc Income	84,202	13,875	8,293		
Internal Svc Fund Rev	5,438,708	5,566,719	5,818,088	6,341,036	6,410,082
Intrnl Svc Fd Rev-Rplcmnt	151,350	151,350	151,788	151,350	151,350
00851 - City Building Services Fd					
Recreation Rentals	6,000	6,000	2,500	6,000	
Misc Income	45,529		327		
Internal Svc Fund Rev	3,640,188	3,735,159	3,976,752	4,708,324	5,169,165
Intrnl Svc Fd Rev-Rplcmnt	62,895	63,072	69,144	69,144	69,144
Trns-f Public Facility Fees Fd				162,000	
Trns-f Risk Mgmt	4,881		8,998		
00871 - General Services Fund					
Internal Svc Fund Rev	393,048	407,525	410,700	411,582	444,632
Total Internal Service	60,346,609	61,099,191	67,213,180	72,216,463	73,261,383
GRAND TOTAL	\$ 297,644,857	\$ 295,061,012	\$ 311,809,108	\$ 369,923,192	\$ 314,736,461

Category	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Personnel	\$125,195,039	\$138,549,399	\$142,180,099	\$150,858,557	\$149,517,548
Maintenance & Operations	135,094,007	129,723,021	136,489,157	215,009,214	172,157,800
Internal Service Charges	33,564,901	33,628,927	36,297,133	39,901,861	38,054,076
Debt Service	16,236,707	16,039,765	18,321,393	20,296,159	19,214,688
Capital Outlay	35,263,259	38,019,959	39,252,161	202,144,285	78,744,803
Transfers	40,634,557	39,298,838	38,218,433	67,493,181	24,817,922
Other	29,521,469	28,665,931	25,771,345	47,699,132	50,764,894
Grand Total	\$415,509,939	\$423,925,840	\$436,529,721	\$743,402,389	\$533,271,731

Adopted Budget FY 2020-21



FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
General Fund					
00101 - General Fd	\$139,460,670	\$151,227,489	\$154,867,509	\$167,389,590	\$157,629,866
00102 - Investment Clearing Fd	945,340	11,081,869	1,160,353	1,359,000	1,359,000
00103 - Measure X Fd			(516)	13,893,625	11,166,917
Total General Fund	\$140,406,010	\$162,309,358	\$156,027,346	\$182,642,215	\$170,155,783
Special Revenue					
00204 - Asset Seizure Fd	\$81,261	\$31,678	\$11	\$444,500	\$404,500
00209 - Library Fd	304,904	292,311	0	0	
00212 - TransNet Fd	7,163,461	12,908,889	7,511,027	5,625,511	1,604,596
00213 - Gas Tax Fd	5,243,963	4,892,975	6,726,882	6,505,287	4,088,452
00215 - TDA-Transp Devlpmt Act Fd	87,000	0	0	0	
00216 - Pavement Repair Fd [SLTPPR]	346	0	0	0	
00217 - Suppl Law Enforcmt Fd	371,123	340,604	388,200	1,157,848	274,186
00218 - State & Local Asset Seizure Fd	117	115	(270)	4,000	4,000
00221 - Oside LightingDistrict 2-91 Fd	1,765,629	1,595,342	1,485,264	2,037,645	1,665,017
00222 - LLEBG/JAG Grant Fd	79,886	0	8,413	139,729	
00237 - CDBG Fd	2,063,899	1,046,363	1,140,012	2,056,467	2,186,983
00241 - Sunset Hills MD Fd	27,048	26,384	27,459	35,237	35,742
00242 - Mission Meadows MD Fd	11,542	8,777	4,417	4,621	4,621
00243 - Sunburst Homes MD Fd	7,863	6,364	2,512	8,183	8,183
00244 - Douglas Park MD Fd	171,937	195,551	236,925	397,310	355,696
00246 - Rancho Hermosa MD Fd	26,020	30,525	39,904	44,000	45,474
00247 - Santa Fe Mesa MD Fd	385,305	401,049	329,453	400,449	399,323
00248 - Del Oro Hills MD Fd	550,876	579,675	455,539	571,677	548,677
00249 - Mar Lado MD Fd	71,828	77,949	67,631	88,836	90,216
00250 - Guajome Ridge MD Fd	52,038	54,027	60,394	86,865	97,935
00251 - Peacock Hills MD Fd	16,500	22,103	22,432	31,908	34,531
00252 - Vista Del Rio MD Fd	8,034	10,127	11,474	18,995	18,674
00254 - El Camino MCF MD Fd			(42)	5,938	5,938
00265 - SB1 RMRA Gas Tax Fd			2,013,631	4,981,768	2,689,804
00272 - State and Local Grant Fd	1,440,325	2,150,698	3,638,642	14,848,300	2,053,838
00273 - Federal/State PassThru SR Fd	1,330,086	1,311,301	658,860	4,730,958	4,464
00274 - Federal Grant Special Rev Fd	560,589	433,044	493,390	3,103,337	5,544,872
00276 - Private Grants/Donations Fd	36,192	32,465	22,562	78,400	14,500
00277 - HOME Grant Fund	2,333,180	39,292	23,647	3,295,900	3,470,268
00278 - Inclusionary In Lieu Fund	837,909	225,863	103,388	2,232,222	565,472
00281 - CDC- Low/Mod Hsng Fund	980,745	83,556	4,329,131	78,561	81,849
00282 - CDC Housing Rehab Loan Prog Fd	240,426	149,839	132,359	350,004	349,266
00283 - CDC Hsng Section 8 Fd	17,427,941	18,548,195	19,718,297	20,987,411	22,612,701
00284 - CDC Adm/Program Development Fd	197,656	159,867	212,893	239,978	228,915
00286 - CDC Housing Mortgage Rev Bd Fd	119,757	109,917	86,836	137,171	213,366
00288 - Hsng MobileHome Rent Cntrl Fd	135,024	121,177	120,592	302,542	307,085
00289 - CDC Hsng CalHome Prog Fd	237,911	67,139	55,636	240,000	420,000
Total Special Revenue	\$44,368,321	\$45,953,161	\$50,127,501	\$75,271,558	\$50,429,144

FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Debt Service					
00403 - Pacific Coast Business Pk-CFD	\$704,634	\$518,722	\$584,983	\$597,213	\$611,663
00420 - General Debt Service Fd	5,869,386	6,025,165	6,128,232	32,272,633	5,132,084
00717 - Water Debt Service Fd				250,000	
00727 - Sewer Debt Service Fd				250,000	
00961 - OPFA DS Fd	2,184,302	2,183,242	2,149,226	1,761,492	1,769,222
00963 - Oceanside Lighting Dist-DS Fd	476,219	476,219	476,219	476,219	476,219
Total Debt Service	\$9,234,541	\$9,203,348	\$9,338,660	\$35,607,557	\$7,989,188
Capital Projects					
00501 - General Capital Projects Fd	\$9,473,999	\$2,172,162	\$729,765	\$30,503,638	\$824,724
00503 - Public Facility Fees Fd	572,191	302,111	372,953	2,884,790	628,579
00508 - Traffic Signal DIF Fd	92,662	196,782	60,088	355,659	
00510 - SLRR Major Water Course Fd	217,423	250,248	678,291	1,376,651	234,789
00511 - SLRR-DD-1/Zone-1A Fd	6,192	35,731	383,364	575,854	86,162
00512 - SLRR-DD-1/Zone-1B Fd	6,677	6,457	800,854	0	
00513 - SLRR-DD-1/Zone-1C Fd	129	15,589	0	0	
00514 - SLRR-DD-1/Zone-1D Fd	85,057	121,771	-16,068	2,999,390	103,116
00515 - SLRR-DD-1/Zone Pilgram Crk Fd	17,542	777,956	0	0	
00516 - Drainage DIF Fd	6,758	618,445	764,895	2,501,574	2,182,625
00517 - Measure X CIP Fd				10,680,422	7,125,000
00520 - LACrk Mjr Wtr Course Dist 2 Fd	8,602	13,212	347,980	177,145	144,955
00521 - Loma Alta Creek DD-2/Zn-2A Fd	1,549	186,802	0	0	
00522 - Loma Alta Crk DD-2/Zone-2B Fd	2,355	284,040	0	0	
00530 - BVCrk Mjr Wtr Course Dist 3 Fd	21,300	493	61,688	0	
00531 - Buena Vista Creek DD-3 Fd	11,595	4,087	353,885	0	
00540 - TMI Triangle DD-4 Fd	647	78,080	0	0	
00550 - Center City DD-5 Fd	10,374	29,524	0	0	
00561 - Major Thoroughfare Fees Fd	709,403	565,954	688,745	836,411	4,600,000
00562 - Th-Fare/Traffic Signal DIF Fd	76	19,390	92,079	1,288,219	443,993
00581 - GF Community Facilities CIP Fd	8,196,517	3,198,611	4,728,052	6,359,190	1,095,000
00596 - Municipal GolfCourse Improv Fd	11,502	1,108	-2,234	0	
00598 - Park Fees Fd	798,890	261,823	1,994,083	1,829,586	1,873,644
Total Capital Projects	\$20,251,440	\$9,140,376	\$12,038,420	\$62,368,529	\$19,342,587
Enterprise					
00711 - Water Operating Fd	\$56,133,374	\$60,800,909	\$59,125,788	\$57,059,366	\$57,941,496
00712 - Water F/A Replacement Fd	10,958,511	1,357,556	214,017	29,079,597	9,211,503
00715 - Water Connection Fees Fd	696,722	1,010,253	1,918,060	52,949,277	52,761,685
00717 - Water Debt Service Fd	1,186,797	2,657,763	8,504,432	1,780,013	1,777,013
00721 - Sewer Operating Fd	29,069,089	31,465,494	31,794,056	24,780,287	24,422,895
00722 - Sewer F/A Replacement Fd	7,493,447	1,453,131	408,317	95,357,480	11,455,516
00726 - Sewer Expansion/Improvement Fd	63,398	98,766	976,134	3,921,786	51,216

FINANCIAL SCHEDULES

Expenditure Sources by Fund - All Funds

Fund	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
00727 - Sewer Debt Service Fd	903,261	817,096	725,172	4,443,609	4,435,009
00731 - Solid Waste Disposal Fd	25,488,055	26,126,751	27,111,381	30,498,411	31,536,632
00741 - Airport Fd	184,401	174,238	158,874	123,000	95,068
00742 - Airport Debt Service Fund	14,126	11,098	71,871	89,198	89,198
00751 - Harbor Fd	7,269,018	7,262,424	8,067,234	8,933,103	11,913,102
Total Enterprise	\$139,460,199	\$133,235,479	\$139,075,336	\$309,015,127	\$205,690,333
Internal Service					
00814 - Risk Management Fd	\$2,256,289	\$2,099,158	\$3,161,282	\$3,866,345	\$4,071,269
00817 - Employee Benefits Fd	35,636,281	37,340,196	40,362,910	43,624,788	45,910,716
00818 - Workers Compensation Fd	4,902,741	4,956,110	5,586,383	4,911,255	5,602,361
00831 - Fleet Management Fd	6,195,268	6,605,446	7,304,541	10,124,988	8,706,592
00841 - Information Services Fd	4,962,647	5,281,154	5,394,337	6,944,363	6,410,081
00851 - City Building Services Fd	3,511,804	3,990,738	4,573,451	5,317,810	5,172,562
00861 - Radio Communications Svcs Fd	549,890	0	0	0	
00871 - General Services Fund	377,222	423,186	405,616	422,646	444,633
Total Internal Service	\$58,392,142	\$60,695,988	\$66,788,520	\$75,212,195	\$76,318,214
Custodial					
00402 - Ocean Ranch Corp Ctr-CFD Fd	\$1,470,417	\$1,502,987	\$1,524,331	\$1,563,100	\$1,597,601
00403 - Pacific Coast Business Pk-CFD	1,115	806	-1,203		
00455 - Morro Hills CFD Fd	1,925,759	1,258,488	1,215,134	1,186,818	1,186,827
00456 - 14 Morro Hills IA1 CFD Fd		567,067	547,875	535,290	532,929
00974 - Successor Agency GFAAG Fd	107,762	107,762			
00975 - Redev Obligation Retirement Fd	6,018,247	4,013,905			
00978 - Community Redev Prprty Trst Fd	6,757	820,902			
Total Custodial	\$9,530,057	\$8,271,917	\$3,286,137	\$3,285,208	\$3,317,357
Pension Trust					
00101 - General Fd					
00908 - Pension Stabilization Trust Fd	\$0	\$58,781	(\$153,022)	\$0	\$0
Total Pension Trust	\$0	\$58,781	(\$153,022)	\$0	\$0
Gap Funding Loan					
00104 - Gap Funding Loan Fund	\$0	\$0	\$0	\$1,200,000	\$0
Total Gap Funding Loan	\$0	\$0	\$0	\$1,200,000	\$0
Adhoc Bus Unit					
00710 - Ad Hoc-CIP Project Fund	\$1,405,062	\$4,508,253	\$924,667	\$107,312	
00971 - Successor Agency Debt Svc Fd	1,181,123	1,117,249	2,694,663	0	29,125
00972 - Successor Agency Dwntwn Cap	349,561	137,272	0	0	
00973 - Successor Agency Genl Proj Fd	201,455	889,567	0	0	
Total Adhoc Bus Unit	\$3,137,201	\$6,652,341	\$3,619,330	\$107,312	\$29,125
Grand Total	\$424,779,911	\$435,520,749	\$440,148,228	\$744,709,701	\$533,271,731

FINANCIAL SCHEDULES

Expenditure by Department - General Fund

Department	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
General Government					
City Council	\$918,715	\$918,716	\$868,769	\$973,446	\$912,634
City Clerk	1,184,930	1,028,304	1,181,465	1,419,771	1,444,348
City Treasurer	305,945	329,414	344,515	369,239	336,502
City Manager	1,190,770	1,260,271	1,214,453	1,794,524	1,516,906
City Attorney	1,662,823	1,745,667	1,771,200	1,997,622	2,019,035
Non Departmental	8,154,038	16,243,735	12,803,404	18,027,572	2,272,394
Financial Services	5,228,413	5,552,241	5,658,117	6,016,324	6,080,750
Human Resources	691,551	618,472	632,753	713,254	706,812
Total General Government	\$19,337,185	\$27,696,820	\$24,474,676	\$31,311,752	\$15,289,381
Public Safety					
Police	\$56,491,988	\$57,296,384	\$59,826,125	\$61,077,019	\$65,509,898
Fire	30,237,728	31,420,204	33,281,057	33,942,840	35,309,642
Total Public Safety	\$86,729,716	\$88,716,588	\$93,107,182	\$95,019,859	\$100,819,540
Public Works					
Public Works	\$14,727,135	\$15,292,099	\$16,571,653	\$17,602,687	\$17,911,372
Total Public Works	\$14,727,135	\$15,292,099	\$16,571,653	\$17,602,687	\$17,911,372
Community Development					
Development Services	\$7,423,554	\$7,737,051	\$8,665,731	\$10,026,506	\$10,126,601
Total Community Development	\$7,423,554	\$7,737,051	\$8,665,731	\$10,026,506	\$10,126,601
Community/Cultural Svcs					
Library	\$4,959,205	\$5,376,320	\$5,370,720	\$5,829,006	\$5,455,345
Neighborhood Services	6,283,874	6,408,610	6,677,548	7,599,780	8,027,627
Total Community/Cultural Svcs	\$11,243,079	\$11,784,930	\$12,048,268	\$13,428,786	\$13,482,972
Subtotal	\$139,460,669	\$151,227,488	\$154,867,510	\$167,389,590	\$157,629,866
Investment Clearing	\$945,340	\$11,081,869	\$1,160,353	\$1,359,000	\$1,359,000
Measure X			(516)	13,893,625	11,166,917
Grand Total	\$140,406,009	\$162,309,357	\$156,027,347	\$182,642,215	\$170,155,783

PURPOSE OF THE FORECAST

The financial forecast takes a forward look at the City of Oceanside's General Fund revenues and expenditures. Its purpose is to identify financial trends, shortfalls and issues so the City can proactively address them. It does so by projecting out into the future the fiscal results of continuing the City's current service levels and policies, provides a snapshot of what the future will look like as a result of the decisions made in the recent past. It also recaps historical data to indicate the financial status of the past.

If the results are positive, the balance remaining is available to fund "new initiatives;" if negative, it shows the likely "budget gap."

The National Advisory Council on State and Local Budgeting (NACSLB) has endorsed the forecasting of revenues and the forecasting of expenditures in their Recommended Budget Practices.

It is important to stress that this financial forecast is not a budget, nor is it a proposed financial plan for achieving City or Council objectives.

TABLE 1

in millions	Adopted	Projected	Projected	Projected	Projected
	FY20-21	FY21-22	FY22-23	FY23-24	FY24-25
RECURRING REVENUES					
Property Taxes	\$ 68.60	\$ 74.30	\$ 77.19	\$ 80.20	\$ 83.32
Sales & Use Taxes	21.35	24.21	24.65	25.10	25.57
Transient Occupancy Tax	5.90	9.47	10.75	11.49	15.60
All Other Taxes	3.46	4.32	4.34	4.37	4.39
Franchise Fees	4.28	4.21	4.15	4.08	4.02
Licenses & Permits	5.92	5.92	5.92	5.92	5.92
Fines & Forfeitures	3.77	3.77	3.77	3.77	3.77
Use of Money & Property	4.92	6.04	6.19	6.34	6.50
Intergovernmental	0.53	0.48	0.48	0.48	0.48
Ambulance Billing	5.22	5.22	5.22	5.22	5.22
Charges for Services	12.05	12.01	12.08	12.14	12.20
Transfers In & Other Revenues	22.03	21.92	22.02	22.12	22.23
TOTAL RECURRING REVENUES	158.03	171.87	176.76	181.23	189.22
RECURRING EXPENDITURES					
Personnel	114.19	123.86	128.54	133.00	136.65
Maintenance & Operations	20.37	21.94	22.32	22.36	22.74
Debt Service	0.42	0.42	0.42	0.02	0.02
Transfers Out & Internal Service Charges	22.65	23.94	24.12	23.41	23.55
TOTAL RECURRING EXPENDITURES	157.63	170.16	175.40	178.79	182.96
Surplus/(Shortfall)	\$ 0.40	\$ 1.71	\$ 1.36	\$ 2.44	\$ 6.26

Table 1 above shows the next four years as forecasted in January 2020. The FY 2020-21 adopted budget has been adjusted from the original forecast due to the unprecedented economic downturn due to the COVID-19 pandemic. The forecast will be updated in winter 2020 to reflect COVID-19 impacts over the next five years.

ECONOMIC OUTLOOK

The Five-Year Forecast was developed using economic indicators and industry expert predictions in January 2020 prior to the COVID-19 pandemic.

For the first time in history, the U.S. economy has started and ended a decade without a recession. The current U.S. expansion reached 125 weeks in November 2019, the longest on record. The Consumer Price Index (CPI) increased 0.3% month-over-month bringing the year-over-year increase to 2.6%. U.S. homebuilding surged to a 12.5 year high with housing starts jumping 13.6% year-over-year and building permits increasing 1.4%, the highest level since 2007. Nonfarm payrolls increased once again in November and unemployment ticked down to 3.5%, matching the lowest level since 1969. The average hourly earnings rose by 1.1% for a year-over-year gain of 3.1%. Retail sales increased for the eighth time in the last nine months of 2019, however only by a modest 0.2%.

Consistent with the economic outlook. Oceanside continues to grow with new homes being built along with new commercial properties and hotels which will result in consistent incremental increases in property tax and transient occupancy tax over the next several years.

The City's pension cost is projected to increase \$9.2 million in the general fund over the next five years. The City continues to pay down the unfunded liability with any one-time funds and a third of quarterly investment interest earnings.

KEY POINTS

- The financial forecast does not address any future adverse budget impacts from State or Federal actions beyond the CalPERS July 2019 Actuarial Report. As a percent of compensation, Safety personnel CalPERS costs will increase, as a percentage of salary from 44.20% in FY 2019-20 to 52.90% in FY 2024-25. Miscellaneous personnel CalPERS costs will increase as a percentage of salary from 32.50% in FY 2019-20 to 38.5% in FY 2024-25.
- Assumptions used to forecast revenue and expenditures are noted in a separate section of the report.

- The financial forecast will be updated on an annual basis to accommodate adjustments in economic trends and operational costs.

MEASURE X

Over the past decade, revenues have not kept pace with growing costs associated with providing municipal services and facilities. It is becoming increasingly challenging to maintain the quality of City services such as crime and gang prevention, 911 response, pothole repair, and street maintenance. The City has been proactive in responding to this challenge by reducing its costs where feasible, including laying off more than 100 employees, deferring street and infrastructure maintenance, and cutting back on basic City Services in order to maintain service levels, additional revenue sources were needed.

On June 6, 2018, Council approved the placement of temporary one-half cent general transactions and use (sales) tax measure on the November 6, 2018 municipal election ballot.

In November 2018, the citizens approved Measure X by 55.7%. Measure X will raise the sales tax in the City of Oceanside by a half cent for a period of seven years beginning April 1, 2019. The annual revenues are estimated to be \$11.2 million. The additional half cent sales tax is to be used for improving City services as noted above and not ongoing employee or operating costs. The Measure X revenues and expenditures will be placed in a separate fund and is not included in the Five-Year Forecast.

In order to provide for citizens' oversight, transparency and accountability in connection with expenditures of tax revenues generated by Measure X a Citizens Oversight Committee ("COC") was created. The COC is responsible for review and comment on the Finance Report, Spending Plan and Annual Audit; review of annual report regarding compliance with the Spending Plan; and work with City staff to identify and apply "best practices" for tracking and reporting.

The COC recommended and the City Council approved a Measure X Spending Plan for Year 1 on June 5, 2019. The Spending Plan for Year 2 continue the programs and projects initiated in Year 1 with additional funding programmed for crime prevention and equipment needs.

SUMMARY OF MAJOR ASSUMPTIONS

DEMOGRAPHIC TRENDS

Population - Oceanside's 2019 population per the California Department of Finance is 178,021.

Inflation — The City monitors the Consumer Price Index for All Urban Consumers (CPI-U) for San Diego, CA, as reported by the US Department of Labor. Per the most recent data as of November 2019, the CPI has increased 2.6 percent compared to an increase of 2.2 percent in November 2018. The major increases were in energy prices (mainly gasoline) of 6.8 percent and food prices increasing 2.8 percent.

Consumer Confidence Index — This index is a barometer of the health of the US economy from the perspective of the consumer. The index is based on consumers' perceptions of current business and employment conditions, as well as their expectations for six months hence regarding business conditions, employment and income. The Consumer Confidence index as of November 2019 was 126.5 which is down from 137.5 index in November 2018. It was noted that while the economy has not shown any signs of further weakening, there will be slow growth in early 2020, particularly in consumer spending.

Unemployment Rate - As of November 2019, Oceanside unemployment rate was 3.0 percent, slightly higher than the San Diego County unemployment rate of 2.9 percent. The State of California unemployment rate was 3.9 percent as of November 2019. Due to the onset of the COVID-19 pandemic and the accompanying economic disruptions the unemployment rate rose to 15.5 percent as of April 2020.

REVENUES

Property Tax – Oceanside continues to experience commercial and residential construction growth and increases in property values.

The City of Oceanside contracts with HdL Companies for property tax management services. HdL Companies reports the median sale price of a single-family home in Oceanside at \$545,000 in

2019, a 1.9 percent increase from calendar year 2018.

HdL Companies preliminary guide of the City's property tax revenues for FY 2019-20 shows the City experienced a net taxable value increase of 5.73 percent from the FY 2018-19 tax roll. The City is slightly lower than the countywide at 5.75 percent increase. The City's assessed value increase between FY 2018-19 and FY 2019-20 was \$1.38 billion.

Projections based on historical data and projected tax base growth are as follows: Year 1, 7.9 percent; Year 2, 5.2 percent; Year 3, 3.9 percent; Year 4, 3.9 percent; and Year 5, 3.9 percent. Due to the onset of the COVID-19 pandemic and the accompanying economic disruptions revised projections show an increase of 4.8 percent for year 1.

Sales & Use Tax –The City of Oceanside contracts with The HdL Companies for sales tax management services. Projections based on historical data, retail and restaurant continued growth are as follows: Year 1, 2.4 percent; Year 2, 1.9 percent; Year 3, 1.8 percent; Year 4, 1.8 percent; and Year 5, 1.9 percent. Due to the onset of the COVID-19 pandemic and accompanying economic disruptions, the revised projections for Year 1 expect a decrease of 8.1 percent.

Transient Occupancy Tax (TOT) – City's transient occupancy tax revenues were projected to increase 6.7 percent in Year 1 due in part to short-term rental improved reporting and collection. Due to the onset of the COVID-19 pandemic and accompanying economic disruptions the revised projections expect a decrease of 29.3 percent in Year 1. Year 2 is projected to increase 6.4 percent due to an increase in short term rentals. Pier View Boutique Hotel and Airport Hotel opening. Year 3 is projected to increase 13.5 percent due to the Marriott Residence Inn (former Rodeway Inn) opening with 37 net new rooms, Fairfield Inn and Suites opening with 99 rooms, Home 2 Suites opening with 137 rooms. Year 4 is projected to increase 6.9 percent due to full year of new hotel openings from prior year. Year 5 is projected to increase by 35.8 percent based on 426 new rooms with the opening of the Inns at Buena Vista, Ocean Kamp opening with 300 rooms and

Beach Resort hotels 360 rooms. Although the Beach Resort is projected to open in FY 2020-21, per their agreement will not pay the City TOT until FY 2024-25. There are additional hotels in the planning stage that were not considered in the forecast as the completion dates are unknown.

All Other Taxes: This category includes business license and card room revenues. Year 1 was expected to increase 3.6 percent due to higher than expected actuals for FY 2018-19. Business licenses, the largest contributor to this category, are projected to increase 2 percent in Years 2-5 annually due to businesses gross receipt increases consistent with historical growth and improved economic conditions. Card Room fees are projected flat for Years 2-5. Due to the onset of the COVID 19 pandemic, the revised projections expect a decrease of 16.4 percent for Year 1.

Franchise Fees: Includes fees from SDG&E, Cox, and AT&T. Overall revenues are projected to decline due to decreasing numbers of cable subscribers and an increase in internet-based options. Year 1 is projected up 2.1 percent from FY 2019-20 budget due to higher revenues received from SDG&E, then decreasing from 1.4 to 1.7 percent in Years 2-5.

License & Permits: A majority of these permits are development and parking related, with the largest portion for building permits and annual parking permits. The forecast projects an 8.4 percent increase in Year 1 and then remaining flat Years 2 through 5 with no increase.

Fines & Forfeitures: The majority of these revenues collected by the City are for parking citations and traffic fines. The forecast reflects a decrease in Year 1 of 2.6 percent then flat in Years 2-5. The decrease is attributed to reduced revenue from change in towing laws, reduction in false alarm fees, and the end of the Code Enforcement abandoned vehicle abatement program.

Use of Money and Property: The revenues collected in this category are from investment returns and leases and rentals. A decrease in Year 1 of 3.8 percent is due to decreases in interest income and recreation rentals. Subsequent Years 2-5 have a modest increase of 2.4 to 2.5 percent due to the unpredictability of investment returns. Due to the onset of the COVID-19 pandemic and accompanying economic disruptions the revised projections expect a decrease of 19.4 percent for Year 1.

Intergovernmental: The revenue in this category relies on State and Local programs which can be

difficult to project. Year 1 is projected to have a slight increase with Years 2-5 remaining flat with no increase.

Ambulance Billing: Rates are adjusted annually each July. An annual increase of 10.4 percent is projected in Year 1 based on the increase in transports partially due to the addition of the Enhanced Emergency Services Delivery program. Medicare rate increases, and the addition of new revenue from the SB 523 Medical Quality Control program. The revenues are conservatively projected to be flat for Years 2-5 as it is not known at this time what new programs Carlsbad and Vista may implement or insurance reimbursement changes.

Charges for Services: This category of revenue includes development related revenues, tire inspections, and general administration charges. The forecast assumes building related revenues will increase 4.2 percent in Year 1 and then remain flat Years 2-5 due to the unpredictability of development.

Transfers In & Other Revenue: Transfers are projected to increase 6.9 percent in Year 1 due to one-time adjustments in the prior year and then remain relatively flat at .5 percent for Years 2-5 as there are no new inflows of revenue from other funds anticipated.

EXPENDITURES

Personnel: Year 1 total costs are projected to increase 2.6 percent. Costs for Years 2-5 will increase an average of 3.6 percent. An estimate was used for the four bargaining units that will finish negotiations in FY 2019-20 that will go into effect in FY 2020-21. The estimate was based on recently completed bargaining group's negotiations. For Years 2-5, a 2.0 percent increase has been forecasted for all bargaining units. All bargaining units' costs approved prior to December 2019 have been included in the forecast.

Other assumptions:

1. Applicable step increases were included for each year of the forecast.
2. Estimated health cap increases.
3. Workers Compensation increase of \$1.7M for Safety employees.
4. Does not include additional compensation studies.
5. Includes minimum wage increases for appropriate hourly extra help employees.
6. Includes a vacancy factor of 3.8 percent

7. Includes all known PERS costs.

The primary issue that the City must contend with is the continued CalPERS rate increases.

CalPERS recalculates the costs on an annual basis so the City cannot rule out further increases. The rates are impacted annually by investment returns, retiree longevity, payroll growth and any actuarial assumption changes by CalPERS.

Over the next five years, the total General Fund CalPERS increase is estimated at \$9.2M. The yearly increases are as follows: \$1.7M Year 1, \$2.5M Year 2, \$2.2M Year 3, \$1.4M Year 4 and \$1.4M Year 5. As a percentage of compensation, Safety will increase from 44.2 percent in FY 2019-20 to 52.9 percent in FY 2024-25. Miscellaneous will increase from 32.5 percent in FY 2019-20 to 38.5 percent in FY 2024-25.

CalPERS increases have been a concern for some time. Consequently, since FY 2015-16, monies have been "set aside" specifically for this reason. To date, the General Fund has accumulated \$11.1M of one-time money to provide reserves in to help offset costs should there be an unexpected increase in rates or a reduction in General Fund revenues.

In addition, during FY 2017-18, an IRS Section 115 Trust was created to earmark funds to be used only for CalPERS expenses. To date, \$10M has been deposited into the trust and the trust has earned over \$600,000 since inception. No funds have been withdrawn from the trust.

Maintenance & Operations – expenditures in this category include such items as professional and contractual service, equipment maintenance and rental, memberships and subscriptions, training, utilities and a variety of other operating costs for departments funded by the General Fund. A CPI increase of 1.0 percent has been forecasted for Years 1 through 5. As in the prior year, the FY 2020-21 budget will be a "rollover" and departments will have to justify any net-new expenditure requests. Due to the onset of the COVID-19 pandemic and accompanying economic disruptions a decrease of 6.6 percent is expected for Year 1.

Debt Service – this reflects the General Fund portion of the debt service payments on the 2013 Certificate of Participation ending in 2023. During 2019, the 2019 Lease Revenue Bonds were issued to fund the El Corazon Aquatics Center. The maturity date for these bonds is November 2049.

The 2015 Refunding Taxable Pension Obligation Bonds (2005 Taxable Pension Obligation Bonds) ending August 2025, are reflected in the Personnel category.

Internal Service Charges/Transfers – the City has five internal service funds that provide services to the City as a whole. Included in each department operating budget is an amount to pay for these services. The services are risk management, fleet management, information services, general services and city building services. Collectively they are known as "internal service charges." Transfers to these internal service funds are allocated based on usage formulas as defined in various Administrative Directives, and encompass costs for the materials, equipment and the overhead of providing these services.

In addition, workers compensation cases and expense continue to increase substantially each year. For FY 2020-21, \$1.7M for Safety claims was added to the forecast. Increases in safety education, Training, and management oversight are being implemented to curtail the increase in workers compensation cases in the future.

AVAILABLE FUND BALANCE

In accordance with the Healthy City Reserve Fund Policy #200-08, a minimum of 12 percent of the General Fund operating expenditure budget (currently at \$20.4M) is identified as a committed fund balance. The General Fund Unassigned Fund Balance available for future capital projects or other City projects/services is \$5.2M as of June 30, 2020. The \$5.2M unassigned fund balance cannot be used for ongoing operating expenditures.

Guide to the City of Oceanside Capital Improvement Program

Capital Improvement Program

Oceanside's Capital Improvement Program (CIP) is a multi-year financial plan covering the repair, replacement, and/or construction of municipal facilities and infrastructure. Historically, the City's CIP Plan has identified both funded and unfunded future year needs over a five (5) year period. Each CIP Budget update reassesses current and future needs for the next five (5) years.

The CIP Plan as presented covers this Fiscal Year 2020-21 for budgeted funding, while the subsequent years are listed for information and planning purposes and are subject to change or adjustments in the following years based on needs, available funding and the legal climate in place at the time the budget is established.

CIP funding includes prior year carryforwards for continuing projects as well as new allocations from designated funds for new projects. Funding sources include Grants, Taxes (Gas Tax, TransNet, SB1, Measure X), Development Impact Fees, Enterprise Funds (Sewer, Water, Harbor), and the City's General Fund.

Capital Improvement Project Defined

A Capital Improvement Project is a long-term investment of funds to improve, repair or replace an existing capital asset and/or construct or acquire a new capital asset. A Capital Asset is a city-owned resource or property having a monetary value of at least \$10,000 with an initial life span of at least five (5) years. The City's capital assets include municipal facilities and an airport; municipal buildings; technology infrastructure; parks, recreational and cultural facilities; transportation infrastructure and systems, including streets, railroads, bike lanes, multi-use paths, sidewalks, and parking structures and parking lots; public utilities (water, sewer and recycled water treatment, distribution, and disposal); and storm drain facilities. Planning Documents include the City's General Plan, Urban Water Management Plan, Water and Sewer Master Plans, Master Plan of Drainage, Specific Plan and Bicycle Master Plan updates. Staff is currently working on a Harbor Feasibility Assessment as a prelude to a Harbor Master Plan.



Benefits of the Capital Improvement Program

As stewards of the public trust and finances, staff has an obligation to be good custodians of the City's capital assets by keeping them in safe and operational condition. This is necessary to maximize the benefits to the citizens and the community at large.

The primary benefits provided by the CIP include:

- Enhanced safety and health of the City's residents by providing infrastructure for first responders and caregivers that bring aid and care where and when it is required most;
- Improved quality of life in the community by providing fair, transparent, and equitable access to services;
- Improved livability in neighborhoods by providing mobility to attend events and cultural affairs;
- Focus on resources through achieving city-wide priorities as well as meeting citizen expectations;
- Providing a transparent and predictable framework for implementation of the City of Oceanside's General Plan, Specific and Strategic Plans;

- Inter-departmental coordination of the City’s infrastructure investments; and
- The promotion of accountability while providing for long-term planning and investment of public funds with respect to large-scale public works.

Capital improvements typically carry considerable future impacts because they have an expected life cycle of at least ten (10) years. Due to the cost of some Capital Improvement Projects, they can be financed over a longer period of time thereby spreading the costs of these projects across several generations of end-users. Choices on how a project is prioritized, financed and constructed reflect the values of the City of Oceanside in how it practices fiduciary prudence.

Adoption of the Capital Improvement Program

The CIP includes a one-year budget with a four-year financial projection for projects intended to meet the City’s current and future capital improvement needs. The CIP also provides funding sources and projected timeframes for completion.

City Staff enlists guidance and assistance from the City’s various commissions, boards and oversight committees which make recommendations to City Council regarding adoption of proposed budget. The adoption of the CIP is a participatory and transparent process in which City Council is engaged with Staff through City Council Briefings, City Council Workshops and City Council Adoption.

Capital Projects – Department Roles and Prioritization Categories



The CIP program involves every department in the City. Each department works with Development Services Department – Engineering (DSD Engineering) to prepare a “wants and needs” list along with a point of departmental contact, as well as an idea of how much each want or need will cost. The department is tasked with identifying a fund balance, a funding source, and life-cycle costs as part of the inter-departmental coordination. This year, Engineering asked each department to reprioritize last year’s CIP list and only add to the list if they could meet the cost and funding source criteria.

Departments and Roles

The City of Oceanside’s CIP Program covers many departments and requires input throughout the year, but most importantly during budget forecasts and construction. The following departments help create the CIP Program Budget each year.

- **City Manager’s Office** – the City Manager’s Office provides holistic oversight to the City’s budgeting process. Their role is to provide guidance, to ensure the budget makes sense, and to provide direction from the City Council to staff regarding the spending plan.
- **Finance** – the Finance Department coordinates and facilitates the CIP budget process from compiling financial data and project information, to preparing the budget document for City Council adoption.
- **General Services** – this includes Public Works Building Maintenance and Traffic Engineering Divisions, and DSD Engineering, which plans, designs, maintains, repairs, and/or constructs Capital Improvement Projects for City.
- **Information and Technology** – the IT Department plans, designs, repairs, and/or installs capital improvements for IT projects, network management, and technology implementation for City facilities.

- **Housing and Neighborhood Services** – this Department works in conjunction with DSD Engineering to plan, design, maintain, repair, and/or construct Capital Improvement Projects for City park and recreation facilities, and its centers.
- **Public Works** - this includes Public Works Maintenance Division, and DSD Engineering, which plans, designs, maintains, repairs, and/or constructs Capital Improvement Projects related to works in the public rights-of-way, transportation infrastructure, storm drainage, public parking infrastructure and railroad related infrastructure.
- **Water Utilities** – this Department, in conjunction with DSD Engineering, is responsible to plan, design, maintain, repair, and/or construct Capital Improvement Projects for water, sewer, recycled water, and solid waste infrastructure projects and facilities throughout the City.
- **Public Safety** – Oceanside’s Police, Fire and Lifeguard staff, in conjunction with DSD Engineering, plan, design, maintain, repair, and/or construct Capital Improvement Projects for public safety facilities throughout the City.

Priority Categories

In addition to Asset Condition, Annual Recurring Projects and Long-term Replacement Projects, Staff uses four Priority Categories to rank project requests. These categories include Current Projects, Public Safety/Legal or Regulatory, Economic Development and Quality of Life or Beautification.

- **Priority 1: Current Projects** – the project requires funding to reach completion such as phased project development or phased planned funding. Projects requiring additional funds due to increased costs were evaluated to ensure all other cost cutting measures had been considered prior to requesting additional funds.
- **Priority 2: Public Safety/Legal or Regulatory** – the project is necessary to maintain public safety or to comply with American with Disabilities Act (ADA) requirements.
- **Priority 3: Economic Development** – the project will directly generate a return on investment once completed and operations are implemented.
- **Priority 4: Quality of Life or Beautification** – the project will improve the quality of life for the City’s residents.

The Prioritization Categories provide staff and the public with an objective process of how projects are chosen for funding and inclusion on the current Fiscal Year’s budget list. Part of the selection criteria evaluates if the project is consistent with the City’s General, Specific and Strategic Plans and Goals.

The City’s Water Utilities Department prepares its Capital Improvement Program in a similar fashion. Utilities Staff prepares a wants and needs list based on current and upcoming legislation, age of water and sewer facilities, condition assessments and development needs (City growth).

During the budget process, DSD Engineering and Water Utilities Engineering meet to discuss the overall project theme and to provide a uniform Five-Year Capital Improvement Program Book for use in the coming Fiscal Year.



The City's Finance Department reviews the Five-Year Capital Improvement Program book for budgeted funds, budget requests, revenues and expenditures to help ensure the budget presented meets with the City's General Plan, its Fiduciary Policies, and general direction and guidance from the City Manager's Office.

Amending the Capital Improvement Program Budget

At any City Council Meeting post-approval of the CIP Budget, the City Council may amend or supplement the budget by motion adopted by a simple majority vote. This vote would authorize the transfer of unused balances appropriated for one purpose to another purpose, or to appropriate available funds not included in the original budget.

Once approved, appropriated funds for a capital project are continued for the life of the project.

Organization of Included Documents

Oceanside's Capital Improvement Program is comprised of the following elements:

- **Introduction** – this element contains the City Manager's Transmittal Letter and the Guide to the CIP. The City Manager's Transmittal Letter provides an executive summary of the CIP and discusses policy, economic, and/or legislative issues facing the City and the impact on the budget. The Guide to the CIP defines a capital project, explains the benefits of the CIP, outlines the budgeting process, and provides and overview of the document's organization.
- **Financial Summary** – this element contains a five-year (5-year) overview of the CIP via the fourteen (14) major budget categories currently in use by the City for project tracking.
- **AB 1600 Report** – this element is the annual report required under California Government Code 66006. State law requires each local agency that imposes Development Impact Fees (DIFs) to prepare a report providing specific information regarding the collection and expenditure of DIFs.
- **TransNet (Fund 212)** – this element includes capital improvement projects outlined in the City's Regional Transportation Improvement Program (RTIP). Revenue is provided through the San Diego Association of Governments' (SANDAG) county-wide half-cent sales tax initiative for funding transportation related projects including transit, freeway improvements, new highways and road maintenance.
- **Thoroughfare (Fund 561)** – this element includes capital improvement projects funded with Development Impact Fees in response to SANDAG's requirement the city collect a congestion fee outlined in the City's Regional Transportation Congestion Improvement Plan (RTCIP). Fees collected under this program for new developments represents land development's fair share of the associated costs of the transportation improvements identified in the City's Circulation Element.
- **Signals (Fund 508)** – this element includes capital improvement projects outlined in the City's CIP. Revenue is provided through Development Impact Fees to cover the costs of traffic signal installation to maintain traffic movement throughout the City.
- **Thoroughfare and Signals (Fund 562)** – this element includes capital improvement projects outlined in the City's CIP. Revenue is provided through Development Impact Fees to cover the costs of bridge construction, roadway improvements, and traffic signal installation to maintain traffic movement throughout the City.
- **Drainage Districts (Funds 510, 514 & 520)** – this element includes capital improvement projects outlined in the City's remaining drainage districts. No additional revenues are being set aside in these funds. On May 18, 2016, City Council Resolution No. 16-R0324-1 consolidated the fee structures for drainage improvements under the Citywide Drainage Program Fund. Once these funds have been expended on the listed projects, the accounts will be closed in accordance with City Policies and Generally Accepted Accounting Principles.

- **Citywide Drainage Program (Fund 516)** – this element includes capital improvement projects to construct storm drain and flood control improvements needed to adequately serve and protect the community citywide. Program funds are collected as part of the Development Impact Fees levied on new land development projects.
- **SB1 Gas Tax (Fund 265)** – this element includes capital improvement projects outlined in the City’s Regional Transportation Improvement Program (RTIP). Revenue is provided through the State gas tax initiative SB-1 for funding transportation related projects.
- **Parks (Fund 598)** – this element includes capital improvement projects outlined in the City’s CIP Program. Development Impact Fees collected provide the funding source to construct park improvements required by future development in accordance with the City’s Master Plan of Parks and Recreation.
- **Municipal Building Projects (Funds 503 & 581)** – this element includes capital improvement projects outlined in the City’s CIP Program. Revenue is provided through General Fund assignment.
- **Water (Funds 712 & 715)** – this element includes capital improvement projects outlined in the City’s Utilities Master Plan and Condition Assessments. Revenue is generated by commodity charges for water usage and DIFs; this is one of the City’s Enterprise Funds Accounts.
- **Sewer (Funds 722 & 726)** – this element includes capital improvement projects outlined in the City’s Utilities Master Plan and Condition Assessments. Revenue is generated by commodity charges associated with sewer usage and DIFs; this is one of the City’s Enterprise Funds Accounts.
- **Harbor (Fund 751)** – this element includes capital improvement projects outlined in the City’s Harbor Assessment Needs. Revenue is generated by harbor use fees, slip rental fees, etc.; this is one of the City’s Enterprise Funds Accounts.
- **Miscellaneous City Capital Projects (Funds 501 & 851)** – this element includes capital improvement projects outlined in the City’s CIP Program. Revenue is provided through General Fund assignment.
- **Grants (Funds 272 & 274)** – this element includes City-required matching funds for selected capital improvement projects outlined in the City’s CIP Program. Matching Funds are provided either through General Fund allocations or via the respective Enterprise Fund allocations.
- **Measure X (Fund 517)** – this element includes capital improvement projects outlined in the City’s Measure X account. The Measure X account is funded through a voter approved local transactions and use tax. Monies collected under this provision are to be used for public safety, roadway, transportation, and public facilities improvements.

Generally Accepted Accounting Principles

Generally Accepted Accounting Principles are a group of accounting standards and common industry practices used for financial reporting. They provide a common basis of comparison between financial documents from multiple agencies. Oceanside’s CIP document was prepared in accordance with these generally accepted accounting principles and practices.



FINANCIAL SCHEDULES

Capital Improvement Program

The City of Oceanside has a separately approved five-year Capital Improvement Program (CIP), with a budget of \$283.83 M for FY 2020-21. This amount is contained in the FY 2020-21 Adopted Budget. The remaining four years in the CIP are shown as a planning tool. Unused appropriations are re-budgeted in subsequent years when projects are not complete. The major new and continuing projects include:

1. Street Overlay Projects	\$3.0 million
2. Slurry Seal Projects	\$2.2 million
3. Storm Drain Improvements	\$4.0 million
4. Downtown Water Pipeline Replacement	\$6.9 million
5. Downtown Sewer Pipeline Replacement	\$9.0 million
6. College between Vista Way & Old Grove Const	\$4.6 million
7. Thunder Dr Road Rehabilitation	\$1.0 million
8. Reservoir Structural Analysis & Rehabilitation	\$5.6 million
9. Buccaneer Lift Station Project	\$23.3 million
10. San Luis Rey Maintenance Building Upgrades	\$5.8 million
11. Sewer Land Outfall	\$5.6 million
12. Buccaneer Clean, CCTV & Slip (Forcemain)	\$11.0 million
13. Food Waste to Energy	\$1.8 million
14. Fallbrook Recycled Water Line Assessment	\$3.0 million
15. Automated Meter Infrastructure	\$4.9 million
16. Pure Water Oceanside – Phase 2	\$64.2 million

CIP projects are divided into programs. A list of these programs follows:

PROGRAM	Adopted FY 20-21	Proposed FY 21-22	Proposed FY 22-23	Proposed FY 23-24	Proposed FY 24-25
TRANSNET PROGRAM	\$ 3,365,152	\$ 2,186,721	\$ 5,333,000	\$ 5,509,000	\$ 5,697,000
THOROUGHFARE PROGRAM	\$ 5,088,000	\$ 2,400,000			
SIGNALS PROGRAM	\$ 355,659				
THOROUGHFARE/SIGNALS PROGRAM	\$ 943,993	\$ 265,000	\$ 265,000	\$ 265,000	\$ 265,000
DRAINAGE DISTRICTS PROGRAM	\$ 427,682	\$ 220,804	\$ 193,011		
CITYWIDE DRAINAGE PROGRAM	\$ 4,349,652	\$ 185,000	\$ 185,000	\$ 185,000	\$ 185,000
SB1 PROGRAM	\$ 6,919,804	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,550,000
PARKS PROGRAM	\$ 2,220,620	\$ 2,155,000	\$ 405,000	\$ 405,000	\$ 155,000
MUNICIPAL BUILDING PROGRAMS	\$ 6,148,143	\$ 1,903,579	\$ 4,403,579	\$ 903,579	\$ 893,579
WATER PROGRAM	\$ 124,856,530	\$ 83,085,071	\$ 28,924,311	\$ 8,561,407	\$ 8,127,232
SEWER PROGRAM	\$ 94,136,659	\$ 35,728,611	\$ 44,135,554	\$ 39,829,756	\$ 20,432,973
HARBOR PROGRAM	\$ 3,514,000				
MISC CITY PROJECTS	\$ 17,197,929	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000
GRANTS	\$ 14,306,474				
	\$ 283,830,297	\$ 131,579,786	\$ 87,294,455	\$ 59,108,742	\$ 38,905,784

Maintenance and Operating (M&O) Expenditure Impacts

Maintenance and operating costs are expenditures included in the adopted budget and may include personnel, supplies, and contract costs needed to maintain a capital project once it is completed. The department responsible for the project determines the potential impact to the operating costs and includes this in the current operating budget as well as in the CIP.

1. Project: Street Overlay Projects

Impact: The Street Overlay project is preventative and minimizes impacts to the Streets Operating Program by preventing potholes and cracks that would need repair if annual overlay did not occur. There are no impacts to the Public Works operating and maintenance budget.

2. Project: Storm Drain Improvements

Impact: Annual storm drain improvements is preventative and will minimize emergency repairs to deteriorating pipes and potential sinkholes. There is no increased impact to the Public Works operating and maintenance budget.

3. Project: RCS System Replacement

Impact: The RCS system replacement (known as "Next-Gen RCS") does not have a direct impact to CIP maintenance and operations. Each Department is responsible for the maintenance costs of their assigned radios. Department maintenance costs are currently budgeted and will continue to trend with a 1% increase annually. Phase I of the Next-Gen RCS project has gone live in 2019. The second phase of the project will not be completed until approximately 2023. New equipment will continue to be purchased through 2023.

4. Project: Mainline R/R Crossing Safety

Impact: The Mainline R/R Crossing Safety project will create new infrastructure that will require maintenance and/or replacement costs toward pedestrian gates, sidewalk railings, and signage. Public Works operating and maintenance impacts are estimated to begin in 2024 to paint and maintain pedestrian gates at approximately \$1,000 per gate or \$20,000 per year that maintenance is performed.

5. Project: Tyson St Park Restrooms

Impact: The Tyson St Park restroom project is replacing an existing and deteriorating restroom facility. The increase in stall walls will require increased cleaning and maintenance of approximately \$5,000 annually beginning in Fiscal Year 2020-21.

6. Project: Fire Training Tower

Impact: The Fire Training Tower project will create new infrastructure that will require ongoing maintenance and repair. Maintenance and repair costs are expected to be approximately \$20,000-\$30,000 per year in the initial years beginning in FY 2021-22 and increasing to potentially \$50,000-\$70,000 annually after seven years.

7. Project: El Corazon Aquatic Center

Impact: The current CIP budget for the El Corazon Aquatic Center is to bring the design documents to 100 percent completion and ready to bid for construction. This project does not have a direct impact to maintenance and operations. Once designed, construction of the design will cost approximately \$25,500,000. Ongoing operating and maintenance of the facility will begin in May 2021 and is estimated to cost approximately \$1,000,000 annually to the Neighborhood Services Department; however, budget of personnel positions will be needed in February 2021 to ensure hiring and training occur prior to opening day. Additionally, landscape maintenance will impact the Public Works maintenance and operation budget at approximately \$15,000 annually.

8. Project: OPD Improvements

Impact: The OPD Improvements project includes improvements to the evidence room and property storage at the City Operation Center and the addition of a staff restroom. There is no increased impact to the Public Works Facility Maintenance budget as a result of this project. There will be an impact for water service to the Oceanside Police Department budget beginning in FY 2020-21.

9. Project: Traffic Signals (RDO and San Ramon and Mission Gate)

Impact: Every signal intersection added to the City's inventory has a net new expense of \$1,000 annually to the Traffic Control System of Public Works which is funded by the General Fund. New traffic signals are also installed through private developers as a condition to their projects, however the City is

responsible for operations and maintenance. By the end of Fiscal Year 2020-21, four new signal intersections will be installed for a net new expense to the General Fund of approximately \$4,000.

10. Project: Fire Station #1 Design

Impact: The design for a newly constructed Fire Station #1 at 602 Civic Center Drive does not have a direct impact on operations and maintenance. Once designed, the estimated cost to construct the facility is approximately \$14,700,000. Ongoing operating and maintenance costs for the Fire Department moving locations will be \$30,000 annually toward deferred facility maintenance.

11. Project: Ambulance, Type 1

Impact: The ambulance will be added to the Fire Department to implement a newly proposed Emergency Medical Technician (EMT) program. The program will employ 15 new EMT positions funded through Measure X funds for seven years. Absent net-new funding capacity in FY 2025-26, the EMT program will end with EMTs being released from employment.

12. Project: Beachfront Improvements

Impact: The beachfront improvements project will increase the number of restroom facilities and include a Police locker room which will increase water use. The impacts are expected to start with the Fiscal Year 2021-22 budget.

13. Project: Buccaneer Beach Restroom and Park Study

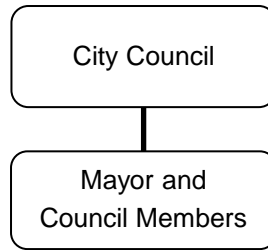
Impact: The design and study for these facilities does not have a direct impact on operations and maintenance. Once constructed, the facilities will have a minor increase in required budget which are expected to start with the Fiscal Year 2021-22 budget.

14. Project: Pure Water Oceanside (908142318715)

Impact: The Pure Water program will reduce the City's reliance on imported water and reduce the costs of purchased water and long-term fixed costs. The estimated annual operating impact of Pure Water Oceanside is \$2.3 million, primarily in energy and chemical costs, as well as labor and maintenance costs. The net impact is well over \$6 million in annual water purchase cost savings. Current programming shows a net add of 2 positions to the Utility to operate the Pure Water Facilities over a 5-year period after reallocating 11 positions from La Salina Wastewater Treatment Plant. The Utility also plans to reallocate some positions that are no longer needed after the deployment of AMI as well as request any additional personnel in the FY 2021-22 budget cycle.

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Organizational Chart by Function



Mission Statement

The City Council’s mission is to represent the citizens of Oceanside, make policy decisions, exercise fiscal responsibility and authority, serve the best interests of all citizens and ensure that Oceanside is a desirable place to live, work, do business and to visit.

Service Description

The City Council is the legislative body of the City, serves as its corporate board of directors, and is responsible for establishing City policy. The Mayor and Councilmembers are elected for staggered four-year terms, and have transitioned to District Elections beginning with Districts 1 and 2 in November 2018. Districts 3 and 4 will elect a candidate in 2020. The Mayor is elected at-large. The City Council works closely with the City Manager to ensure that policy is effectively implemented.

Future Objectives

City Services

- Implement fiscal sustainability policies to support core services that proactively ensure the health, safety and welfare of our citizens; attract, develop and retain a high performing municipal workforce; and fund internal infrastructure needs.

Sustainable Growth

- Encourage and make effective use of infill, mixed use, traditional neighborhood development and redevelopment, as well as job producing centers to take advantage of infrastructure and transportation systems, maximize efficiencies in providing City services.

Economic Vitality

- Through collaboration and partnership with other public entities, private entities, and the military, support economic development efforts that attract, retain and create quality jobs to ensure a diverse economic base, a resilient and growing City tax base, and thriving neighborhoods.

Quality of Life

- Maximize resources that provide quality of life through City services and programs, sustainable growth and economic vitality goals; improve services for our citizens; safeguard environmental resources, including our natural landscape; and provide art cultural and recreational amenities for Oceanside.

Civic Engagement

- Fully realize the talents and positive contributions of nonprofits; private and public entities; the military; civic leaders; and engaged citizens and neighborhood groups to develop a shared sense of community and help achieve the Council’s vision.

GENERAL GOVERNMENT

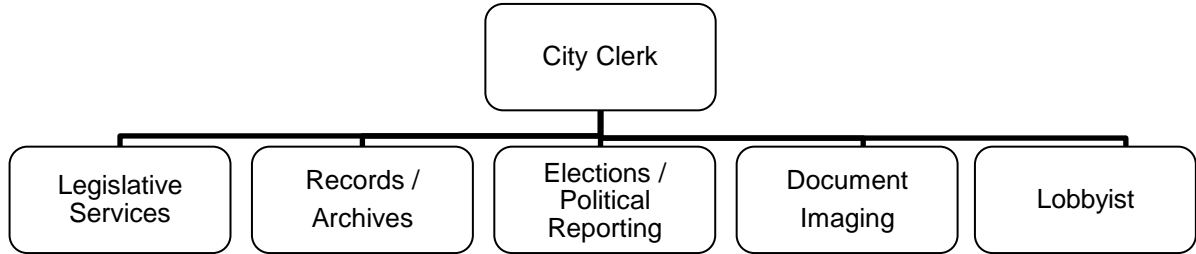
Budget Summary - City Council

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 291,760	\$ 295,876	\$ 255,213	\$ 286,144	\$ 267,714
5110 Temporary/Part Time Employees	15,262	-	-	-	-
5115 Elected Officials	120,860	128,558	126,716	128,561	128,561
5206 Fringe Benefit Burden-Wcomp	2,587	1,718	2,505	1,828	1,751
5207 Fringe Benefit Burden	191,840	194,884	182,024	209,360	234,314
5212 Pension Bond Debt Charge	5,148	5,108	4,545	4,719	4,907
5230 Auto Allowance	20,190	20,800	19,925	20,100	20,100
	<u>647,649</u>	<u>646,943</u>	<u>590,929</u>	<u>650,712</u>	<u>657,347</u>
Maintenance & Operations					
5345 Travel & Conference	10,504	6,067	9,274	25,120	25,370
5350 Training - Registrtn Fees	209	-	-	-	-
5355 Matl Supplies&Services	5,781	5,038	4,787	12,768	12,895
5360 Advertising	50	-	-	-	-
5370 Postage	62	57	36	1,365	1,376
5375 Dues,Books&Subs	2,140	156	120	515	520
5385 Telephone	5,346	6,166	8,768	11,645	11,760
	<u>24,091</u>	<u>17,484</u>	<u>22,984</u>	<u>51,413</u>	<u>51,921</u>
Internal Service Charges					
5600 Internal Service Charges	246,975	254,289	254,856	271,321	203,366
	<u>246,975</u>	<u>254,289</u>	<u>254,856</u>	<u>271,321</u>	<u>203,366</u>
Total Expenditures	\$ 918,715	\$ 918,716	\$ 868,769	\$ 973,446	\$ 912,634

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	647,649	646,943	590,929	650,712	657,347
Maintenance & Operations	24,091	17,484	22,984	51,413	51,921
Internal Service Charges	246,975	254,289	254,856	271,321	203,366
Total Expenditures	\$ 918,715	\$ 918,716	\$ 868,769	\$ 973,446	\$ 912,634

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
110107101 - Mayor	193,276	180,479	108,301	175,452	189,361
110101101 - Council Member-Feller	179,254	190,667	191,441	209,364	91,539
110102101 - Council Member-Sanchez	159,363	181,554	88,600	-	-
110104101 - Council Member-Kern	206,216	174,341	95,319	-	-
110105101 - Council Member-Lowery	180,606	191,674	106,671	-	-
110108101 - Cmbr - District 1	-	-	111,904	222,386	195,249
110109101 - Cmbr - District 2	-	-	105,790	182,174	190,943
110110101 - Cmbr - District 3	-	-	16	-	77,002
110111101 - Cmbr - District 4	-	-	-	-	91,565
110112101 - Council Member-Keim	-	-	60,727	184,070	76,975
Total Expenditures	\$ 918,715	\$ 918,716	\$ 868,769	\$ 973,446	\$ 912,634

Organizational Chart by Function



Mission Statement

Accurately record and preserve the decisions of the municipal legislature; manage the City's valuable records to ensure preservation and accessibility; identify and protect vital, historic, and permanent records of the City; administer elections in accordance with statutory requirements; serve as the City's source for informational, historical, legislative, and election services.

Service Description

The purpose is to fulfill the duties and responsibilities entrusted to the elected City Clerk through the voters and citizens of Oceanside, which include serving as the City Clerk, Legislative Administrator, Records Administrator, Elections Official and Filing Officer/ Official.

Responsibilities of the department include:

- The care and custody of all vital, permanent, and historic records of the City for the protection and preservation of the City's history (such as ordinances, resolutions, minutes, contracts, deeds, agreements).
- Attesting, recording, and preserving all official actions of the legislative bodies (including City Council, Harbor District Board, Community Development Commission, Manufactured Homes Fair Practices Commission, Public Finance Authority) and certifying City documents.
- Noticing, recruiting, processing vacancies and expiring positions of the City's advisory boards, committees and commissions.
- Administration of the Citywide Central Records Management program.
- Management of the Citywide records retention schedule.
- Management of the Citywide document imaging program.

- Serving as the City's Elections Official for all Municipal Elections: Council seats, citizen initiatives, and ballot measures.
- Receiving legal service, processing claims, subpoenas, and other legal documents.
- Accepting and processing formal bid openings.
- Receiving appeals to the City Council.
- Receiving, processing, coordinating and responding to Public Records Act requests.
- Processing publications and mailings of legal and public notices.
- Processing of the City's incoming and outgoing mail.
- Codifying the City's Municipal Code.
- Serving as the filing official/officer for the Fair Political Practices Commission's all filings and statements, including conflict of interest forms (Form 700), campaign contribution and expenditure reports.
- Tracking and noticing required Ethics Training and Code of Ethics and Conduct Policy.
- Providing a wide variety of research and information services to the public and all City staff.

Major Accomplishments

City Services

- Conducted the Special Municipal Election on March 3, 2020.
- Implemented a new electronic request to speak kiosk for City Council, Boards and Commissions meetings.
- Continued in-house shred service for all departments, providing a weekly pick-up by City Clerk Records Center staff.
- Continued quarterly training for all new employees and interested staff on the Document Imaging program.
- Implemented the updated Records Retention Schedule per City Ordinance requiring a revised schedule every five years.

Civic Engagement

- Increased the use and accessibility of electronic filing of campaign statements, conflict of interest statement, public records requests form, election information, etc. by updating City Clerk webpage.
- Continued to utilize a cloud-based file sharing portal to streamline Public Records Requests process and transfer responsive records in an efficient manner.
- Continued expanded use of the Netfile electronic filing system to provide the public with faster access to election and political reporting documents.
- Continued to utilize online Lobbyist Registration link with email for easy access and submittal of forms. Updated each existing page on the City Clerk website to create a cohesive product.
- Continued presence of City Clerk department on social media through posting Boards and Commissions vacancies on Twitter and Facebook and revising the application process so individuals can apply online. There has been an increase in application submittals and positive feedback from the public.
- Continued weekly Information booth presence on Thursdays from 9:30am-12pm to provide public information regarding Boards and Commissions, District Elections and other inquiries relating to the City Clerk Department.
- Administered the California Political Reform Act of 1974, serving as the local filing officer / official for the required conflict of interest filings for approximately 250 designated employees and advisory group members and for the political campaign finance reporting for all locally-active political action committees.
- Continued to manage the City's Lobbying Ordinance, tracking lobbyists and their reporting requirements. Provided for online filing and payment of registration forms and fees.

Future Objectives**City Services**

- Act as the compliance officer and perform the duties as required by federal, state and local statutes, including the Political Reform Act, Brown Act and Public Records Act.
- Provide additional staff training for all departments for the management of the City's Records Retention Schedule and Records Management Program to assist with document control and protection of the City's vital records.
- Continue to conduct departmental records audits.
- Research and evaluate feasibility of a replacement program for the city's document management system to allow for online searching for residents and staff.

Civic Engagement

- Promote public awareness of and participation in the district election process in the City through the City's webpages, social media and continued presence of a weekly City Clerk booth to field questions and inquiries from the public.
- Promote public awareness of a new electronic request to speak kiosk for City Council, Boards and Commissions meetings.
- Implement strategies to encourage increased participation by Oceanside residents to serve on advisory groups with weekly Boards and Commissions booth and continued utilization of social media.
- Preserve the City's records in both physical and electronic format, including the legislative history through the preparation of minutes and processing of documents, and ensure transparency to the public.
- Ensure that all California Public Records Act requests are fulfilled within all state and local statutory guidelines.
- Work with internal and external customers of the City to ensure the public and internal staff are provided with the highest level of customer service to build strong inter-relation.

GENERAL GOVERNMENT

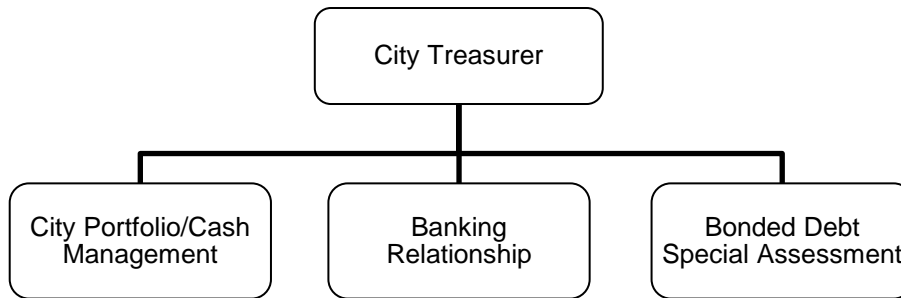
Budget Summary - City Clerk

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 398,423	\$ 395,303	\$ 408,940	\$ 448,450	\$ 496,848
5110 Temporary/Part Time Employees	13,171	6,199	18,766	26,026	27,213
5115 Elected Officials	24,283	24,190	20,745	24,191	24,191
5120 Overtime	5	-	-	-	-
5206 Fringe Benefit Burden-Wcomp	3,634	2,493	3,581	2,571	2,733
5207 Fringe Benefit Burden	193,854	212,777	222,580	268,742	316,856
5212 Pension Bond Debt Charge	5,510	5,999	5,460	5,887	6,121
	<u>638,881</u>	<u>646,961</u>	<u>680,072</u>	<u>775,867</u>	<u>873,962</u>
Maintenance & Operations					
5305 Professional Services	153,929	14,566	122,287	257,391	222,758
5320 Repair and Maintenance	8,943	11,466	11,939	16,690	16,856
5330 Machry & Equip <\$10K	13,239	-	-	-	-
5335 Rents & Leases - Equip, Bldgs	1,151	782	1,234	2,273	2,295
5345 Travel & Conference	5,389	11,800	9,476	12,841	6,968
5350 Training - Registrtn Fees	4,352	5,530	7,061	4,284	4,327
5355 Matl Supplies&Services	39,149	26,777	15,402	9,636	5,239
5360 Advertising	7,192	4,125	5,531	5,455	5,509
5370 Postage	958	589	597	1,460	1,475
5375 Dues,Books&Subs	20,578	20,702	20,472	22,413	22,637
5380 Uniform	2,542	670	1,246	1,000	1,010
5385 Telephone	985	3,594	2,883	3,315	3,548
	<u>258,407</u>	<u>100,599</u>	<u>198,128</u>	<u>336,758</u>	<u>292,622</u>
Internal Service Charges					
5600 Internal Service Charges	258,503	280,744	303,264	307,146	277,764
	<u>258,503</u>	<u>280,744</u>	<u>303,264</u>	<u>307,146</u>	<u>277,764</u>
Capital Outlay					
5706 Furniture, Fixtures, Software	29,138	-	-	-	-
	<u>29,138</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 1,184,930	\$ 1,028,304	\$ 1,181,465	\$ 1,419,771	\$ 1,444,348

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	638,881	646,961	680,072	775,867	873,962
Maintenance & Operations	258,407	100,599	198,128	336,758	292,622
Internal Service Charges	258,503	280,744	303,264	307,146	277,764
Capital Outlay	29,138	-	-	-	-
Total Expenditures	\$ 1,184,930	\$ 1,028,304	\$ 1,181,465	\$ 1,419,771	\$ 1,444,348

Expenditure Summary by Program					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
120120101 - Records Management	336,925	371,249	391,848	410,449	429,408
120122101 - Legislative Services	519,413	479,127	462,928	550,897	574,177
120123101 - Elections	227,541	100,857	208,969	360,040	318,357
120124101 - Doc Imaging	101,050	77,070	117,720	98,385	122,406
Total Expenditures	\$ 1,184,930	\$ 1,028,304	\$ 1,181,465	\$ 1,419,771	\$ 1,444,348

Organizational Chart by Function



Mission Statement

The mission of the City Treasurer’s office is to manage and monitor cash to provide available funds for expenditures while keeping idle funds fully invested, to manage and trade the investment portfolio in order to earn the highest rate of return while protecting principal, and manage bonded debt and special assessment districts of the City.

Service Description

The City Treasurer’s office is responsible for daily cash management of the City including the investment of the City’s fixed income portfolio; managing the City’s banking relationship, serving as the liaison between the City’s bank and the departments utilizing banking services; and administering the City’s bonded debt and special assessment district programs.

Major Accomplishments

City Services

- Revision of the Investment Policy to more closely align with California Government Code enabling the City to participate in more investment vehicles allowing for a more diversified portfolio with a higher yield potential
- Issuance of \$22,745,000 in Lease Revenue Bonds to finance capital improvements for the El Corazon Aquatics Center

December 2019 Portfolio Statistics

Par Value	\$373,473,000
Book Value	\$373,552,219
Annual Increase (Decrease) in Book Value	\$ 31,984,764
Market Value	\$374,579,217
Average Yield to Maturity	2.001%
Weighted average Days to Maturity	634
Calendar Year Earnings	\$ 7,415,004

Future Objectives

City Services

- Issue banking RFP to ensure the City is getting the best value for services while incurring minimum fees and achieving maximum returns
- Obtain certification on the City’s Investment Policy from the California Municipal Treasurers Association

Civic Engagement

- Continue to increase engagement and regular duty-related educational opportunities for Citizen Investment Oversight Committee members.
- Continue to diversify CIOC membership to better reflect the City’s population.

GENERAL GOVERNMENT

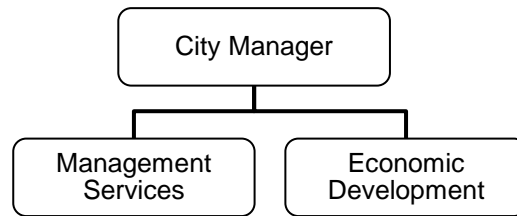
Budget Summary - City Treasurer

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 172,432	\$ 169,146	\$ 174,642	\$ 181,995	\$ 166,503
5115 Elected Officials	5,675	22,406	24,376	24,190	24,190
5206 Fringe Benefit Burden-Wcomp	1,746	1,195	1,772	1,356	1,194
5207 Fringe Benefit Burden	66,307	80,485	84,754	95,875	90,439
5212 Pension Bond Debt Charge	1,967	2,094	2,100	2,213	2,301
	<u>248,127</u>	<u>275,327</u>	<u>287,643</u>	<u>305,629</u>	<u>284,627</u>
Maintenance & Operations					
5305 Professional Services	34,582	44,313	50,604	56,400	54,400
5345 Travel & Conference	956	100	1,900	1,975	3,900
5350 Training - Registrtn Fees	1,850	-	-	-	-
5355 Matl Supplies&Services	809	-	335	87	400
5360 Advertising	2,777	2,796	2,269	4,866	3,009
5370 Postage	112	178	114	158	160
5375 Dues,Books&Subs	245	235	235	244	505
5380 Uniform	374	-	-	-	-
5385 Telephone	924	1,081	1,355	1,290	732
5405 Administration Fees	945,340	1,081,869	1,160,353	1,359,000	1,359,000
5425 Fiscal Agent/Other Fees	252,944	25,692	21,312	25,800	25,339
	<u>1,240,912</u>	<u>1,156,265</u>	<u>1,238,476</u>	<u>1,449,820</u>	<u>1,447,445</u>
Internal Service Charges					
5600 Internal Service Charges	102,636	130,074	123,960	125,390	121,555
	<u>102,636</u>	<u>130,074</u>	<u>123,960</u>	<u>125,390</u>	<u>121,555</u>
Debt Service					
5651 Principal	8,410,075	8,660,501	9,098,227	9,136,421	7,378,022
5652 Interest	3,995,531	3,702,497	3,414,962	3,103,744	3,770,398
	<u>12,405,607</u>	<u>12,362,998</u>	<u>12,513,189</u>	<u>12,240,165</u>	<u>11,148,420</u>
Transfers					
6900 Transfers Out	-	10,000,000	-	26,000,000	-
	<u>-</u>	<u>10,000,000</u>	<u>-</u>	<u>26,000,000</u>	<u>-</u>
Other					
6026 Bond Redemption	9,321,751	-	-	-	-
6030 GASB 31 Adjmt	40,383	19,315	(33,604)	-	-
6025 OthFinSources-Capital Leases	(9,476,298)	-	-	-	-
	<u>(114,165)</u>	<u>19,315</u>	<u>(33,604)</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 13,883,117	\$ 23,943,978	\$ 14,129,664	\$ 40,121,004	\$ 13,002,047

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	248,127	275,327	287,643	305,629	284,627
Maintenance & Operations	1,240,912	1,156,265	1,238,476	1,449,820	1,447,445
Internal Service Charges	102,636	130,074	123,960	125,390	121,555
Debt Service	12,405,607	12,362,998	12,513,189	12,240,165	11,148,420
Transfers	-	10,000,000	-	26,000,000	-
Other	(114,165)	19,315	(33,604)	-	-
Total Expenditures	\$ 13,883,117	\$ 23,943,978	\$ 14,129,664	\$ 40,121,004	\$ 13,002,047

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
140000101 - City Treasurer	\$ 305,945	\$ 329,414	\$ 344,515	\$ 369,239	\$ 336,502
1402 - CFD-Ocean Ranch	6,695	1,247	(1,676)	-	-
140205420 - 2015 OPFA Lease Revenue Bd	2,277,780	2,287,000	2,254,250	2,252,875	-
140207420 - 2019 OPFA Lease Revenue Bd	-	-	-	26,000,000	961,500
1403 - CFD-Pacific Coast Bus.Pk	1,115	806	(1,203)	-	-
1455 - CFD-Morro Hills	15,731	709	(1,635)	-	-
1456 - 14 Morro Hills IA1 Rev Fd	-	458	(1,104)	-	-
170140961 - 2013COP Refunding SerA	1,348,265	1,349,200	1,347,870	920,660	924,441
170141455 - CFD-Morro Hills 2013A Ref	503,500	479,339	463,305	448,606	453,056
170142402 - CFD-Ocean Ranch 2013A Ref	775,418	792,970	809,479	831,675	850,838
170196403 - CFD-2008 Pacific Coast Bus Prk	632,039	6,414	-	-	-
170197961 - 2011 Pol/Libr COP	819,196	817,948	829,342	840,832	844,781
170198455 - 14 Morro Hills SpTx-Ref IA1	570,306	-	-	-	-
170198456 - 14 Morro Hills CFD (ImpArea#1)	-	566,608	548,979	535,290	532,929
170199455 - 14 Morro Hills SpTx-Ref	836,221	778,440	753,464	738,212	733,771
170203403 - CFD-2017 Pacific Coast Bus Prk	72,595	512,308	584,983	597,213	611,663
170206420 - 2015 Txble Pensn Oblgtn Ref Bd	3,591,606	3,738,165	3,873,982	4,019,758	4,170,584
170280402 - CFD-Ocean Ranch 2014 Ref	688,305	708,770	716,528	731,425	746,763
1961 - OPFA DS Fd	16,842	16,095	(27,986)	-	-
200010102 - Allocation of Interest	945,340	11,081,869	1,160,353	1,359,000	1,359,000
605611963 - Oceanside Lighting Dist-DS	476,219	476,219	476,219	476,219	476,219
Total Expenditures	\$ 13,883,117	\$ 23,943,978	\$ 14,129,664	\$ 40,121,004	\$ 13,002,047

Organizational Chart by Function



Mission Statement

Provide support and policy recommendations to the City Council; provide leadership, support and coordination for the various City departments; oversee financial planning and budget preparation; manage media relations; governmental affairs/advocacy; oversee Economic Development; represent City interests in local and regional issues.

Service Description

The City Manager’s office provides leadership and oversight for the administration of all City services and activities, as well as ensures that City Council policies are implemented throughout the organization. The City Manager’s office oversees the work of all City departments and directs the financial planning, budget preparation, performance measurements, long-term capital financing, public information, and economic development efforts.

The City Manager’s Office ensures that the needs and concerns of the community and the City organization are properly addressed to maintain Oceanside’s quality of life.

Future Objectives

City Services

- Ensure fiscal stability by creating a balanced budget.
- Ensure the City is economically sustainable by actively working on the recruitment and retention of businesses.
- Ensure the public has access to information in a timely manner.

Economic Vitality

- Encourage economic development through business retention and expansion, recruitment of businesses that produce high wage jobs, increase the gross retail sales in the City, increase the jobs-to-housing ratio, maintain positive public relations and marketing in the region, and increase tourism market share.

Quality of Life

- Ensure that the best possible services are provided given the City’s financial capacity.

GENERAL GOVERNMENT

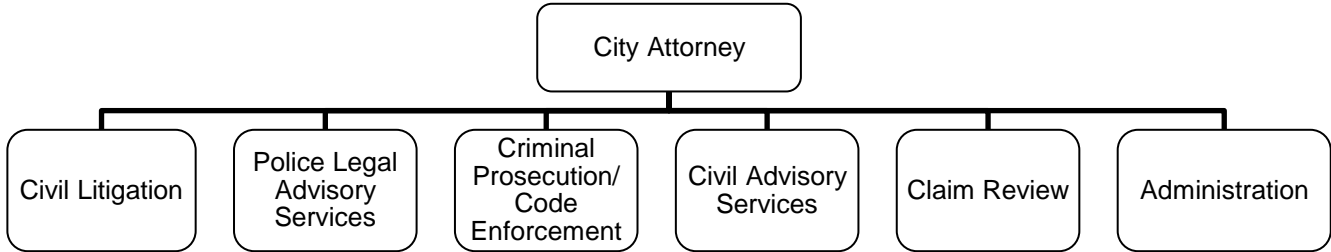
Budget Summary - City Manager

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 521,631	\$ 545,553	\$ 558,943	\$ 855,355	\$ 704,415
5110 Temporary/Part Time Employees	-	352	-	71,515	9,147
5206 Fringe Benefit Burden-Wcomp	7,028	4,331	6,571	5,309	5,112
5207 Fringe Benefit Burden	218,702	234,471	240,825	347,454	350,921
5212 Pension Bond Debt Charge	6,917	7,371	7,092	7,785	8,095
5230 Auto Allowance	5,363	5,655	5,220	8,640	8,820
	<u>759,642</u>	<u>797,732</u>	<u>818,650</u>	<u>1,296,058</u>	<u>1,086,510</u>
Maintenance & Operations					
5305 Professional Services	60,795	199,043	71,047	144,379	125,623
5320 Repair and Maintenance	792	-	196	459	464
5326 Studies & Reports	3,000	15,251	432	50,538	-
5330 Machry & Equip <\$10K	-	814	22,045	459	464
5335 Rents & Leases - Equip, Bldgs	7	-	-	-	-
5345 Travel & Conference	5,695	3,173	2,125	6,538	6,604
5350 Training - Registrtn Fees	773	-	-	564	570
5355 Matl Supplies&Services	136,091	41,367	24,003	95,363	34,357
5360 Advertising	49	405	1,950	1,613	1,629
5365 Marketing	31,221	28,025	37,832	22,440	30,390
5370 Postage	316	422	145	1,557	1,573
5375 Dues,Books&Subs	12,523	11,680	5,876	20,781	20,989
5385 Telephone	4,154	4,818	6,105	5,170	5,221
5390 Taxes, Licenses & Permits	50	-	-	-	-
5450 Contingencies	7,363	30,145	60,044	88,328	70,572
5555 Gap Funding Loan Program	-	-	-	1,200,000	-
	<u>262,829</u>	<u>335,143</u>	<u>231,800</u>	<u>1,638,189</u>	<u>298,456</u>
Internal Service Charges					
5600 Internal Service Charges	171,554	175,588	178,752	196,147	156,940
	<u>171,554</u>	<u>175,588</u>	<u>178,752</u>	<u>196,147</u>	<u>156,940</u>
Capital Outlay					
5704 Machinery & Equipment	4,307,089	1,395,303	2,342,300	1,304,582	500,000
5705 Auto Equipment	-	-	962	-	-
	<u>4,307,089</u>	<u>1,395,303</u>	<u>2,343,262</u>	<u>1,304,582</u>	<u>500,000</u>
Total Expenditures	\$ 5,501,114	\$ 2,703,766	\$ 3,572,464	\$ 4,434,976	\$ 2,041,906

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	759,642	797,732	818,650	1,296,058	1,086,510
Maintenance & Operations	262,829	335,143	231,800	1,638,189	298,456
Internal Service Charges	171,554	175,588	178,752	196,147	156,940
Capital Outlay	4,307,089	1,395,303	2,343,262	1,304,582	500,000
Total Expenditures	\$ 5,501,114	\$ 2,703,766	\$ 3,572,464	\$ 4,434,976	\$ 2,041,906

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
150010101 - Management Svcs	420,996	530,653	470,244	820,082	564,119
150150101 - City Manager-Contingency	7,487	30,145	82,089	88,328	70,572
310332101 - Economic Development Program	639,209	699,914	662,120	886,114	882,215
310520104 - Gap Funding Loan Program	-	-	-	1,200,000	-
320348101 - Fixture Replacement Project	123,078	(440)	-	-	-
912138000501 - Art Commission	-	32,940	13,728	85,332	25,000
912138200501 - Long Term Zoning Update	3,255	15,251	1,021	50,538	-
915138100581 - Fire Truck Replacement	670,108	749,300	1,041,057	584,393	500,000
915138300581 - RCS System Replacement	3,636,981	646,002	1,302,206	720,189	-
Total Expenditures	\$ 5,501,114	\$ 2,703,766	\$ 3,572,464	\$ 4,434,976	\$ 2,041,906

Organizational Chart by Function



Mission Statement

The City Attorney’s office provides a full range of legal services to the City Council, City Manager, department directors, staff and City advisory groups. These services include providing legal advice and counseling related to proposed actions as well as the defense of the City and its employees in state and federal courts and administrative proceedings.

The City Attorney’s office prepares and/or reviews City Council reports, legal opinions, ordinances, resolutions, contracts, agreements and leases. The department also prosecutes City Code violations and serves as the legal counsel to the Harbor District and the Community Development Commission.

Service Description

- The City Attorney’s office (CAO) provides a full range of legal services to the City Council, City Manager, Department Directors and staff, City commissions and City advisory groups. These services include legal advice and counseling as to the legality of proposed actions as well as the defense of civil actions filed against the City and/or its employees acting in the scope of employment. Where necessary, the department files civil actions to protect the rights of the City. The City Attorney’s office also prepares and/or reviews City Council reports, legal opinions, ordinances, resolutions, contracts, agreements and leases. The department prosecutes City Code violations and serves as the legal counsel to the Harbor District and Community Development Commission.

Major Accomplishments

- Successfully defended the City in several noteworthy civil litigation cases, including, among others:
 - Summary judgment for City in a dangerous condition of public property case involving significant alleged neurological damages.
 - Dismissal of a CEQA case challenging a new hotel project.
 - Dismissal of a high exposure medical negligence action against first responders.
 - Dismissal of Public Records Act suit filed by multiple media outlets seeking police officer records.
 - Abatement agreement with local hotel with long history of crime and drug issues.
 - Injunction against property owner with multiple City Code violations ending disruption to single family neighborhood.
 - Appellate court victory in water rights litigation brought by neighboring public agency
 - Successful tender of several civil suits against the City, including a high exposure personal injury case.
- Assisted City Council and City management in responding to historic challenges related to coronavirus pandemic, including drafting local urgency eviction moratorium for residential and commercial tenants and emergency orders to comply with applicable public health orders. Assisted City department’s compliance with federal and state requirements related to COVID-19.
- Assisted the City in the implementation of major new water and wastewater programs involving multi-million public works contracts and federal grants.

- Conducted thorough and expedient analysis of tort and administrative claims to resolve valid claims without resorting to litigation. The CAO negotiated a pre-litigation settlement of a multi-million dollar claim related to a public work project at a cost less than the second low bid. The CAO also facilitated the resolution of a pre-litigation housing discrimination complaint at no cost to the City.
- Drafted the City's short-term vacation rental ordinance as well as legislation to implement state mandated programs.
- Drafted local legislation to provide procedures for the issuance of municipal debt for city infrastructure projects.
- Continued to reduce outside counsel expenses by staffing the City Attorney's office with experienced civil litigators and aggressively pursuing insurance coverage on civil cases and tenders of litigation costs where appropriate.
- Provide training to City staff and City boards and commissions on significant developments in municipal law, including the Brown Act, the Public Records Act and other applicable areas of the law.

Future Objectives

- Defend the City Clerk in ongoing challenge to referendum related to City Council zoning ordinance as well as related CEQA litigation.
- Oversee the defense of the City in a class action case related to the City's water rates.
- Draft initiative measures as directed by the City Council in accordance with applicable Election Code requirements. Prepare all election resolutions for the upcoming municipal election.
- Emphasize the defense of civil litigation cases in-house within the existing budget. Significant cases in the next year will involve the defense of a suit alleging false arrest and a major injury bike accident case.
- Provide timely and thorough review of all legal documents, including City ordinances, resolutions, contracts and other agreements.
- Update standardized contracts, permits and City documents to conform to evolving legal developments.
- Evaluate opportunities to file actions on behalf of the City as a plaintiff to recover damages where appropriate. Action in FY 2020-21 will focus on the resolution of several pending motel abatement actions.
- Advise staff and City officials of new developments in municipal law, including future legislation related to the response to and recovery from ongoing pandemic.

GENERAL GOVERNMENT

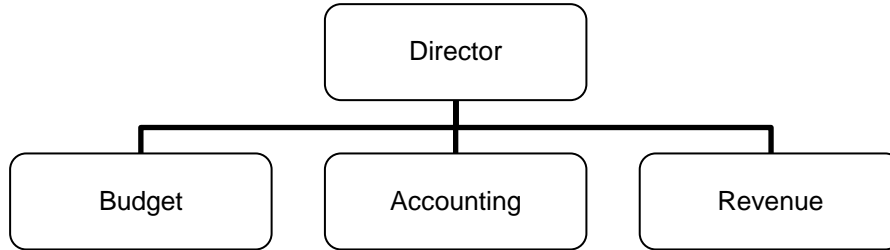
Budget Summary - City Attorney

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 1,047,425	\$ 1,097,248	\$ 1,116,403	\$ 1,214,326	\$ 1,244,385
5120 Overtime	-	227	-	-	-
5206 Fringe Benefit Burden-Wcomp	7,610	5,062	7,546	6,239	6,351
5207 Fringe Benefit Burden	387,844	416,344	422,152	519,995	544,115
5212 Pension Bond Debt Charge	11,279	12,156	11,604	12,635	13,139
5230 Auto Allowance	13,818	14,845	13,703	15,024	15,024
	<u>1,467,975</u>	<u>1,545,882</u>	<u>1,571,409</u>	<u>1,768,219</u>	<u>1,823,014</u>
Maintenance & Operations					
5305 Professional Services	1,100	-	-	3,060	3,090
5330 Machry & Equip <\$10K	-	307	-	-	-
5345 Travel & Conference	3,129	3,851	2,779	6,630	6,696
5350 Training - Registrtn Fees	60	245	75	524	529
5355 Matl Supplies&Services	5,791	4,847	8,298	7,549	7,625
5370 Postage	1,603	1,241	843	1,531	1,546
5375 Dues,Books&Subs	20,036	22,776	20,294	27,687	27,963
5385 Telephone	1,784	1,928	2,322	1,864	1,882
	<u>33,502</u>	<u>35,195</u>	<u>34,611</u>	<u>48,845</u>	<u>49,331</u>
Internal Service Charges					
5600 Internal Service Charges	161,346	164,590	165,180	180,558	146,690
	<u>161,346</u>	<u>164,590</u>	<u>165,180</u>	<u>180,558</u>	<u>146,690</u>
Total Expenditures	\$ 1,662,823	\$ 1,745,667	\$ 1,771,200	\$ 1,997,622	\$ 2,019,035

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	1,467,975	1,545,882	1,571,409	1,768,219	1,823,014
Maintenance & Operations	33,502	35,195	34,611	48,845	49,331
Internal Service Charges	161,346	164,590	165,180	180,558	146,690
Total Expenditures	\$ 1,662,823	\$ 1,745,667	\$ 1,771,200	\$ 1,997,622	\$ 2,019,035

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
160000101 - City Attny-Admin	1,662,823	1,745,667	1,771,200	1,997,622	2,019,035
Total Expenditures	\$ 1,662,823	\$ 1,745,667	\$ 1,771,200	\$ 1,997,622	\$ 2,019,035

Organizational Chart by Function



Mission Statement

The Financial Services Department provides financial, budgetary, and revenue collection support to stakeholders. Our policies, plans and reporting systems help operating departments achieve their objectives and ensure the City’s long-term fiscal health.

Service Description

The Financial Services Department provides financial and budgetary support to the entire organization.

Major Accomplishments

City Services

- Received the GFOA Distinguished Budget Presentation Award for FY 2019-20 Budget Book.
- Received the CSMFO Operating Budget Excellence Award for FY 2019-20 Budget Book.
- Upgraded the budget software to the latest version.
- Received the GFOA Certificate of Achievement for Excellence in Financial Reporting for FY 2018-19 CAFR.
- Beach parking permits available to be purchased online.
- Administered new short-term rental regulations.
- Developed compliance for SB998 related to water service shut-off.
- Implement TOT and short-term rental system, enabling online payments and compliance monitoring.
- Expanded Payroll self-service online features to include direct deposit and W-4 changes.

Future Objectives

City Services

- Continue to monitor tax compliance for all short-term rentals.
- Integrate Police online time cards with payroll software.
- Accounts payable paperless invoicing.
- Review and update City Finance and Revenue website pages to improve contents and ease of finding information.

GENERAL GOVERNMENT

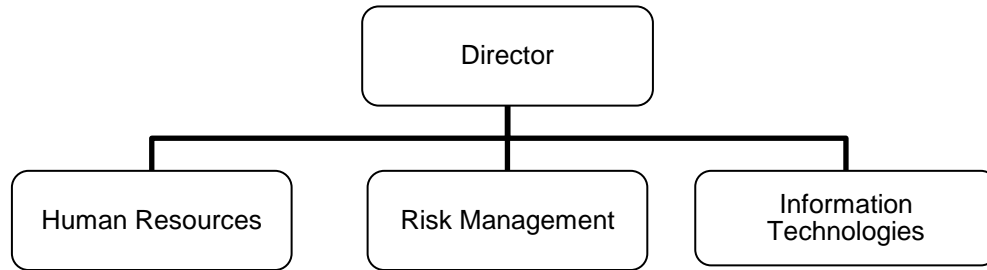
Budget Summary - Financial Services

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 1,921,842	\$ 2,019,970	\$ 1,949,124	\$ 2,084,241	\$ 2,244,000
5120 Overtime	4,845	14,388	1,985	8,713	8,713
5206 Fringe Benefit Burden-Wcomp	11,213	7,489	11,996	9,460	9,630
5207 Fringe Benefit Burden	966,849	1,024,038	977,629	1,137,582	1,255,372
5212 Pension Bond Debt Charge	23,263	25,081	23,856	24,979	25,976
5230 Auto Allowance	3,343	3,591	3,248	3,900	5,634
	<u>2,931,355</u>	<u>3,094,557</u>	<u>2,967,838</u>	<u>3,268,875</u>	<u>3,549,325</u>
Maintenance & Operations					
5305 Professional Services	400,752	472,728	730,437	482,600	421,674
5306 Professional Svc w/IT alloc	956,333	1,041,956	924,961	1,218,220	1,190,072
5310 Temp. Agencies/Individuals	26,847	32,103	124,976	40,803	26,300
5320 Repair and Maintenance	83,354	91,922	110,735	110,858	125,532
5326 Studies & Reports	11,695	18,480	18,470	22,032	21,085
5330 Machry & Equip <\$10K	17,308	4,295	11,102	3,570	3,500
5335 Rents & Leases - Equip, Bldgs	5,874	-	-	6,630	6,500
5345 Travel & Conference	17,709	6,861	15,045	14,280	11,090
5350 Training - Registrtn Fees	12,434	7,990	9,049	20,910	19,847
5355 Matl Supplies&Services	45,455	62,735	53,987	45,174	24,590
5360 Advertising	252	207	2,700	2,041	2,000
5370 Postage	22,562	22,790	21,260	27,031	26,727
5375 Dues,Books&Subs	3,930	3,166	3,370	5,200	4,102
5385 Telephone	3,324	3,145	3,376	1,989	1,933
5390 Taxes, Licenses & Permits	30,043	30,818	31,742	32,695	33,022
	<u>1,637,872</u>	<u>1,799,197</u>	<u>2,061,212</u>	<u>2,034,033</u>	<u>1,917,974</u>
Internal Service Charges					
5600 Internal Service Charges	659,186	662,235	659,268	713,416	613,451
	<u>659,186</u>	<u>662,235</u>	<u>659,268</u>	<u>713,416</u>	<u>613,451</u>
Other					
6030 GASB 31 Adjmt	-	55,031	(183,222)	-	-
	<u>-</u>	<u>55,031</u>	<u>(183,222)</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 5,228,413	\$ 5,611,021	\$ 5,505,095	\$ 6,016,324	\$ 6,080,750

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	2,931,355	3,094,557	2,967,838	3,268,875	3,549,325
Maintenance & Operations	1,637,872	1,799,197	2,061,212	2,034,033	1,917,974
Internal Service Charges	659,186	662,235	659,268	713,416	613,451
Other	-	55,031	(183,222)	-	-
Total Expenditures	\$ 5,228,413	\$ 5,611,021	\$ 5,505,095	\$ 6,016,324	\$ 6,080,750

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
140281908 - City Pension Stabiliztn Trst	-	58,781	(153,022)	-	-
200010101 - FSD-Admin	468,209	422,945	456,074	510,074	753,704
211010101 - Revenue Management	1,092,021	1,118,625	998,622	1,143,714	1,065,287
212010101 - Business Activities/Services	1,892,996	2,200,726	2,224,054	2,233,717	2,164,589
213010101 - Budget Activities/Services	-	-	-	576,659	540,475
220000101 - Accounting	1,775,188	1,809,945	1,979,368	1,552,160	1,556,695
Total Expenditures	\$ 5,228,413	\$ 5,611,021	\$ 5,505,095	\$ 6,016,324	\$ 6,080,750

Organizational Chart by Function



Mission Statement

The mission of the Human Resources Department is to develop and retain a diverse, high-quality workforce to serve the City of Oceanside; oversee Risk Management, including safety training, workers’ compensation, property and liability claims administration, and Information Technologies.

In support of all city departments, Information Technologies strives to provide the highest quality technology-based assistance, in the most cost-effective manner, to facilitate the City’s mission as it applies to the customer service and management of technology services.

Service Description

The Human Resources Department provides staff support for all City departments. The Department is comprised of three internal divisions:

The Human Resources Division provides support in the areas of recruitment and selection, equal employment opportunity (EEO), employee and labor relations, classification and compensation administration, benefit programs, and training of employee development, supervisory and mandated training such as Sexual Harassment Prevention and EEO.

The Risk Management Division provides support in the areas of Workers’ Compensation, Automobile Liability, General Liability and Property claims management, recovery of costs due to damage to city property and third party recoveries where indicated, maintains all property and liability insurance coverage excluding health and wellness benefits, loss control and safety administration aligned with OSHA requirements and related trainings and on-going support and training to staff of all risk management functions.

The Information Technologies (IT) Division provides technical guidance and support in the areas of audio/visual, computer, multimedia, voice, video, and web-based applications and services. Provides fast, effective, reliable, secure, and innovative information systems to support administrative and operational functions.

Major Accomplishments

City Services

- During calendar year 2019, successfully completed 133 recruitments, 55 examinations with 2,788 candidates scheduled and resulting in the hiring of 93 full-time and 98 hourly-extra-help employees.
- Hired an Accounting Manager, Economic Development Manager, Financial Services Division Manager, HR Technician-WC/Risk, Supervising Accountant, Treasury Manager, and Water Utilities Division Manager.
- Hired 12 Full Time Emergency Medical Technicians (EMTs) and 14 Part Time EMTs, 11 Police Officers, and 4 Public Safety Dispatchers.
- Conducted 7 reclassification studies.
- Revised 7 job descriptions.
- Conducted employee trainings as follows:
 - New Employee Orientation, 16 trainings, trained 122 employees.
 - Sexual Harassment Prevention, trained 75 employees.
 - Defensive Driving, trained 79 employees.
- Processed 73 tuition reimbursements.
- Planned, organized, and conducted the 2019 Employee Health Expo and 2020 Open Enrollment.
- Successfully completed the IRS mandated ACA reporting.
- Negotiated and adopted successor Memoranda of Understanding with the Oceanside Police Officers’ Association (OPOA), Oceanside Police Management Association (OPMA), Oceanside Police Officers’ Association – Non-Sworn (OPOA-NS).

- Revised, updated and rolled out AD-06, Vehicle Accident Reporting and Review Policy for Citywide implementation.
- Procured appropriate insurance policies through City's Insurance Broker, while analyzing and assessing Citywide exposures.
- Updated and released the City's annual Injury and Illness Prevention Program.
- Managed multiple requests for Certificates of Insurance and endorsements from various departments throughout the City.
- Ongoing partnership and monitoring of Third-Party Workers' Compensation Administrator.
- Filed and managed 111 new Workers' Compensation claims, and related issues; tracked and approved all modified duty, 4850 and TTD benefits assisting with proper Payroll disbursements.
- Ongoing oversight of 167 litigated Workers' Compensation cases.
- Approved 47 Workers Compensation Settlement Authorization Requests.
- Processed 199 "Potential" claims against the City.
- Investigated and managed 89 new liability claims, inclusive of negotiations focused toward resolution and reduction of liabilities against the City.
- Closed 57 claims through denials, negotiated settlements and/or litigation.
- Established 91 Recovery claims to pursue reimbursements for damages to City Property.
- Recovered \$301,044 from responsible parties, reimbursed back to City departments for property damage caused by Third Parties.
- Maintained cloud-based Vendor Insurance Management system, to include 1,201 archived Vendors, 1,070 active Vendors which includes 2,173 policies and 4,495 endorsement attachments, for Citywide vendors to ensure current insurance certificates and endorsements are in place for Risk Transfer exposures.
- Conducted 24 Safety Training Classes which included: Industrial Ergonomics/Body Mechanics; Ladder Safety; Dog Bites and Venomous Creatures; Dealing With Difficult People/De-escalation Techniques; Fall Protection; Heat Illness Prevention (Interactive); Driver Responsibility/Distracted Driving/Connected Devices/AD-06 Changes; Tailgate Topics/Ideas and Resource Materials; Hazard Communications; Bloodborne Pathogens/Used Sharps/Drug Paraphernalia; Open Forum-Free Safety Topic Choice; Safety Resource Guides; CPR & First Aid Training and Certification; Confined Space (Entrant, Supervisor and Attendant); Traffic

Flagging and Working in Traffic; Railroad Safety Training; Respirator/Hearing/Harness testing; Arc Flash Training; Asbestos Hazard Recognition; Crane (Rigging, Flagging and Signaling); Aerial Working Platforms, Scissor Lifts & Boom Lifts; as well as Office Ergonomics. Additionally, 11 separate training session were held specifically for those holding supervisory positions.

- Provided exceptional customer service to employees and outside customers.
- Employed new technologies to improve our organization's cybersecurity posture.
- Implemented next generation Antivirus/anti-malware applications.
- Finalized upgrades of wireless services for public access.
- Completed monthly PCI compliance tests for systems that handle financial transactions.
- Replaced all 42 Xerox machines citywide.
- Effected the use of a 3rd party Security Operations Center (SOC) to assist IT staff with detecting, monitoring, analyzing, and responding to cybersecurity threats.
- Performed fiscal year computer and network upgrades.
- Replaced video surveillance system at the City operations center and installed new cameras at various city facilities.
- Replaced legacy data circuits with wireless microwave technology.

Sustainable Growth

- Developed and circulated in service over 30 new seamless documents organizationally to improve workflows and reduce printed materials.

Civic Engagement

- Added 170 new volunteers, currently have 776 volunteers registered with the City.

Future Objectives

City Services

- Negotiate Memoranda of Understanding during 2020 with the following groups: Management Employees of the City of Oceanside (MECO), Oceanside Firefighters' Association (OFA), Oceanside Fire Management Association (OFMA), and Western Council of Engineers (WCE).

- Continue offering wellness programs/initiatives for City employees.
- Implement the Electrical Safety Program mandated by OSHA.
- Roll out the Confined Space Program mandated by OSHA.
- Ensure public access to information in a timely manner.
- Deliver a reliable and secure computer infrastructure with high-speed network access to all City facilities.
- Provide an easily maintained and user-friendly public website to Oceanside residents and City staff.
- Evaluate and propose new technologies to improve organizational efficiencies.
- Implement a new backup and retention system to store/retrieve electronic data.
- Assist the Water Utilities department with the technology needs resulting from the AMI project.
- Assist the City Engineer with technology requirements for the El Corazon Aquatics center, Beach improvements, and Fire Station 3.
- Secure the appointment of a new IT Security Officer.
- Upgrade computer hardware for the computer aided dispatch system
- Evaluate Citywide technology replacement options.

GENERAL GOVERNMENT

Budget Summary - Human Resources

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 2,448,657	\$ 2,420,949	\$ 2,287,570	\$ 2,782,732	\$ 2,872,477
5110 Temporary/Part Time Employees	31,244	29,292	32,018	43,939	42,053
5120 Overtime	1,747	2,713	3,375	3,517	3,517
5206 Fringe Benefit Burden-Wcomp	22,825	17,248	22,990	19,194	18,879
5207 Fringe Benefit Burden	1,075,694	1,046,327	1,039,471	1,379,267	1,499,932
5212 Pension Bond Debt Charge	29,311	31,279	29,652	31,399	32,651
5230 Auto Allowance	4,417	4,745	4,380	4,380	5,280
5235 Compensated Absences	19,003	(23,341)	(10,892)	-	-
	<u>3,632,898</u>	<u>3,529,213</u>	<u>3,408,564</u>	<u>4,264,428</u>	<u>4,474,789</u>
Maintenance & Operations					
5305 Professional Services	578,281	535,241	736,509	775,731	827,506
5306 Professional Svc w/IT alloc	12,082	12,082	57,239	41,900	14,260
5310 Temp. Agencies/Individuals	-	-	-	27,446	22,208
5315 Utilities	20,343	22,065	19,420	20,257	20,257
5320 Repair and Maintenance	1,008,148	1,099,089	1,339,443	1,831,931	1,316,945
5325 Infrastructure < \$100K	229,891	364,931	367,630	531,516	547,516
5330 Machry & Equip <\$10K	514,899	519,313	508,064	557,981	527,227
5335 Rents & Leases - Equip, Bldgs	329,855	342,844	290,330	456,709	456,716
5340 Ins other than Employee Benefit	816,896	1,050,679	1,103,332	1,548,049	1,728,749
5345 Travel & Conference	17,897	17,393	26,110	42,507	41,617
5350 Training - Registrtn Fees	7,351	8,979	10,191	30,949	30,012
5355 Matl Supplies&Services	188,833	248,646	141,997	250,497	174,283
5360 Advertising	-	912	31	2,501	2,526
5370 Postage	4,930	3,412	4,061	6,453	6,473
5375 Dues,Books&Subs	10,614	4,202	2,775	6,797	6,834
5380 Uniform	3,248	4,224	99	-	-
5385 Telephone	596,716	519,950	491,582	584,976	645,581
5390 Taxes, Licenses & Permits	-	43	-	-	-
5405 Administration Fees	2,335	2,507	2,568	2,300	2,300
5465 Self-Insured Claims Paid	306,704	-	1,131,554	1,030,000	1,030,000
5470 Claims Management	563,232	317,880	198,026	780,000	780,000
	<u>5,212,257</u>	<u>5,074,390</u>	<u>6,430,960</u>	<u>8,528,500</u>	<u>8,181,010</u>
Internal Service Charges					
5600 Internal Service Charges	586,973	599,438	612,852	638,956	591,544
	<u>586,973</u>	<u>599,438</u>	<u>612,852</u>	<u>638,956</u>	<u>591,544</u>
Transfers					
6900 Transfers Out	98,346	192,913	1,668,598	50,000	-
	<u>98,346</u>	<u>192,913</u>	<u>1,668,598</u>	<u>50,000</u>	<u>-</u>
Other					
5430 Bad Debt	19,846	60,419	8,045	-	-
5482 Retirement Premiums	21,648,650	22,864,612	24,548,636	28,546,694	30,504,999
5483 Insurance	17,629,504	18,088,974	18,455,426	18,384,073	19,328,530
5484 Employee Tuition Reimbursement	50,163	70,395	59,718	70,000	65,000
6007 Pension Expense - GASB 68	(89,705)	202,281	337,679	-	-
6010 Depreciation Expense	37,798	35,639	12,802	-	-
	<u>39,296,256</u>	<u>41,322,320</u>	<u>43,422,307</u>	<u>47,000,767</u>	<u>49,898,529</u>
Total Expenditures	\$ 48,826,730	\$ 50,718,275	\$ 55,543,281	\$ 60,482,651	\$ 63,145,872

Expenditure Summary by Category					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
Personnel	3,632,898	3,529,213	3,408,564	4,264,428	4,474,789
Maintenance & Operations	5,212,257	5,074,390	6,430,960	8,528,500	8,181,010
Internal Service Charges	586,973	599,438	612,852	638,956	591,544
Transfers	98,346	192,913	1,668,598	50,000	-
Other	39,296,256	41,322,320	43,422,307	47,000,767	49,898,529
Total Expenditures	\$ 48,826,730	\$ 50,718,275	\$ 55,543,281	\$ 60,482,651	\$ 63,145,872

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
151010814 - Risk Management Admin.	2,157,943	1,906,245	2,924,648	3,866,345	4,071,269
152010818 - Workers Compensation Admin.	4,881,461	4,934,829	5,586,383	4,911,255	5,602,361
155010841 - Information Systems	1,650,985	1,750,886	1,566,644	2,120,641	2,124,267
155155841 - Audio Visual	109,374	139,112	172,944	147,130	153,196
155156841 - City Wide Software Prj	-	-	318	-	-
155157841 - Communications	559,351	505,241	548,311	725,457	754,442
155158841 - City Wide Copiers/Printers	384,695	382,427	363,906	510,779	510,779
155159841 - Building Controls	33,058	45,557	35,485	51,308	51,308
155160841 - Citywide Software	231,955	412,060	475,242	259,541	270,541
155162841 - Network Infrastructure	707,462	850,305	933,245	1,629,749	1,138,435
155164841 - Public Safety System	528,590	410,178	529,981	515,981	557,225
155165841 - SCADA	183,184	209,494	349,019	340,133	362,338
155167841 - Utility Systems	557,476	561,535	406,441	593,644	487,550
1814 - Risk Management	98,346	192,913	236,634	-	-
1818 - Workers Comp	21,280	21,280	-	-	-
1841 - Information Services	16,518	14,358	12,802	50,000	-
250253817 - Employee Benefits Adm	35,636,281	37,340,196	40,362,910	43,624,788	45,910,716
260010101 - Personnel Administration	691,551	618,472	632,753	713,254	706,812
270271871 - Centralized Call Center	377,222	423,186	405,616	422,646	444,633
Total Expenditures	\$ 48,826,730	\$ 50,718,275	\$ 55,543,281	\$ 60,482,651	\$ 63,145,872

GENERAL GOVERNMENT

Budget Summary - Non Departmental

For accounting and budgeting purposes only. Non-Departmental serves as a cost center to house charges and appropriations that are not assigned or chargeable to a specific department or function. It is categorized as a General Government support function.

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105.0001 Vacancy Factor	-	-	-	-	(5,600,000)
5207 Fringe Benefit Burden	-	-	-	(500,000)	-
5213 CALPERS Unfunded Liability	-	8,148,837	6,586,397	5,396,417	600,000
	-	8,148,837	6,586,397	4,896,417	(5,000,000)
Maintenance & Operations					
5305 Professional Services	4,497	3,743	4,066	85,319	5,286
5326 Studies & Reports	30,234	1,020	-	51,000	51,000
5345 Travel & Conference	9	-	-	-	-
5355 Matl Supplies&Services	5,972	36,828	30,682	13,630	15,928
5365 Marketing	525	-	-	-	-
5375 Dues,Books&Subs	121,812	120,026	124,906	137,687	171,064
5395 Contrib-Community Svc/Non Prof	1,240,911	1,190,281	1,232,941	2,452,907	1,605,467
5405 Administration Fees	695,745	684,711	685,177	724,200	731,442
5435 Special Events	27,200	29,920	53,945	214,418	144,002
	2,126,905	2,066,528	2,131,717	3,679,161	2,724,189
Internal Service Charges					
5600 Internal Service Charges	1,596,581	1,285,618	2,286,591	3,297,311	3,404,465
	1,596,581	1,285,618	2,286,591	3,297,311	3,404,465
Transfers					
6900 Transfers Out	4,063,863	3,487,627	3,091,865	6,154,683	1,143,740
	4,063,863	3,487,627	3,091,865	6,154,683	1,143,740
Other					
5430 Bad Debt	78,016	340,025	322,569	-	-
6030 GASB 31 Adjmt	838,563	915,100	(1,615,735)	-	-
	916,579	1,255,125	(1,293,166)	-	-
Total Expenditures	\$ 8,703,928	\$ 16,243,735	\$ 12,803,404	\$ 18,027,572	\$ 2,272,394

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	-	8,148,837	6,586,397	4,896,417	(5,000,000)
Maintenance & Operations	2,126,905	2,066,528	2,131,717	3,679,161	2,724,189
Internal Service Charges	1,596,581	1,285,618	2,286,591	3,297,311	3,404,465
Transfers	4,063,863	3,487,627	3,091,865	6,154,683	1,143,740
Other	916,579	1,255,125	(1,293,166)	-	-
Total Expenditures	\$ 8,703,928	\$ 16,243,735	\$ 12,803,404	\$ 18,027,572	\$ 2,272,394

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
1101 - General Fund	1,938,563	3,309,792	(176,805)	4,417,683	-
170174101 - NonDepartmental Expense	5,075,264	11,890,735	11,892,722	12,135,684	708,516
170177101 - City Memberships & Fees	126,309	131,899	128,972	150,264	183,767
170178101 - Cable TV Contract	121,208	-	-	-	-
170180101 - Humane Society Contract	886,713	904,447	949,669	1,133,755	1,258,116
170181101 - City Wide Employee Recognition	5,981	6,862	8,846	6,286	8,511
170936101 - NonDeptmntl - Special Events	-	-	-	183,900	113,484
1861 - Radio Communications	549,890	-	-	-	-
Total Expenditures	\$ 8,703,928	\$ 16,243,735	\$ 12,803,404	\$ 18,027,572	\$ 2,272,394

Background

On November 6, 2018, Oceanside voters approved Measure X by 55.7%. Measure X enacts a temporary one-half percent transaction and use tax (aka sales tax) for seven years to provide funding to maintain and improve general city services including: police patrols, crime, drug, and gang prevention, fire, paramedic and 9-1-1 response, pothole repair, street maintenance, improved infrastructure, maintain safe, clean parks and beaches, and address homelessness.

The provisions of Measure X are contained in Ordinance 18-OR0334-1 which added Chapter 34, Article II, sections 34.6.1 through 34.6.17 to the Oceanside City Code (OCC). The ordinance establishes a transaction and use tax district and provides that the tax goes into effect on the first day of the first calendar quarter commencing more than 110 days after approval of the ordinance by the electorate. Thus, the effective date was April 1, 2019.

Fiscal Impact

The City's sales tax consultant, Hdl Companies, estimates that a half-cent transaction and use tax (aka sales tax) will generate \$11.5 million in annual revenue in FY 2020-21. This tax is projected to generate an estimated \$81 million in additional revenues over the seven-year life of the measure (assuming an average increase in sales tax revenues of 1 % per year); with actual revenues determined by economic conditions.

Additionally, \$3,331,564 in unspent funds from Year 1 are being rolled over for reallocation in Year 2. This amount includes \$100,000 from the Homeless Hiring Program which was not enacted due to non-response to the RFP, \$77,000 for the Homeless Social Worker for which the City received grant funds, and \$690,000 in unspent funds from the Enhanced Homeless Diversion & Prevention Program and Contract Sobering Services, both of which got off to a slow start and did not expend their full allocation. Additionally, \$1,944,842 in Year 1 funds allocated to the Beachfront Improvement Project are not needed due to receipt of State funding and is included in the unspent balance available for allocation in Year 2. Lastly, Year 1 revenue was \$519,722 more than projected and is available for budgeting in Year 2. As a result of these changes, the total amount available for budgeting in Year 2 is \$14,787,341.

Summary of Year 2 Spending Plan

Total Spending Plan for Year 2	\$11,166,916
<u>Revenue Available for Year 2</u>	<u>\$14,787,341</u>
Balance to be Carried Forward to Year 3	\$ 3,620,425

Separate Fund

The City of Oceanside's Financial Services Department has established a separate fund as required by OCC 34.6.16A, to separately account for all Measure X revenues and expenditures. Additionally, the Financial Services Department will ensure that this sub-fund is included in the City's annual audit pursuant to OCC 34.6.16c.

Citizens Oversight Committee

In order to provide for citizens' oversight, transparency and accountability in connection with expenditures of tax revenues generated by Measure X, the City Council created a Citizens Oversight Committee (COC). The COC is comprised of seven members, all of whom are City residents with demonstrated expertise in accounting, finance, engineering, construction, or municipal government. Current City employees and elected/appointed officials are disqualified from membership. The COC has met four times since February 2019.

Responsible Spending Pledge

The City Council adopted a Responsible Spending Pledge which declares the City Council's intent that any new revenues generated by Measure X be used to improve infrastructure and maintain/improve the delivery of public safety services consistent with the ballot question that was approved by the voters. The Responsible Spending Pledge identifies the programs and projects that are eligible for funding with Measure X proceeds, as presented to the City Council on June 6, 2018, when the City Council voted to place the measure on the ballot.

Objectives

The following narrative describes each of the proposed programs/projects to be funded in Year 2. It should be noted that if actual expenditures come in lower than the budgeted amount, the funds will flow forward into the balance available for budgeting in Year 3.

Police

- Additional Homeless Outreach Team (HOT). The Plan proposes ongoing funding for two additional police officers for the additional HOT team. This program will cost \$396,234 in Year 2. These positions can be moved into other police programs after seven years when the Measure X revenues end

MEASURE X

Measure X

since retirements will create new vacancies in the department.

- Crime Suppression Team. The Plan provides \$650,000 in Year 2 funding for the Police Department to deploy officers on an overtime basis to engage in additional crime suppression focused on the downtown and transient/homeless issues.
- Additional HOT Contract Social Worker. The Plan continues funding for an additional contract social worker to partner with the additional HOT team, at a cost of \$77,000 in Year 2. Staff was able to successfully secure \$77,000 in grant funds for this position in Year 2 and therefore Measure X monies will not be used in Year 2.
- Downtown Security Surveillance program. The Plan for Year 2 includes one-time funding in the amount of \$500,000 for the purchase of cameras and video storage systems to deter crime and assist in investigations as part of the Downtown Security Surveillance program.

Homeless - General

- Homeless Diversion/Prevention and Homeless Reunification Program. This program would fund services such as emergency rent, security deposit and first/last months' rent, bridge housing, and funding to reunite homeless persons with family members as needed in order to keep people from becoming homeless or to rehouse those experiencing homelessness. \$400,000 would be allocated to this program in Year 2.
- Contract Sobering Services. Funding would reestablish a location with social worker support services for publicly inebriated/under the influence persons to detox and be diverted away from jail and the streets into a safe environment where they can regain functioning, participate in screenings, and receive referrals to needed services such as substance abuse treatment, homeless services, physical and behavioral health services, and housing. \$500,000 would be allocated to this program in Year 2.
- Homeless Hiring Program. This program is removed and no funding is allocated for the duration of Measure X. As previously, shared staff issued a Request for Proposals and received zero responses.

Fire

- Enhanced Emergency Service Delivery Model. This program enabled the City to hire contract Emergency Medical Technicians (EMTs) to provide two Basic Life Support (BLS) ambulance teams to supplement the City's current Advanced Life Support (ALS) ambulances and handle BLS medical aid calls and transports. This allows staff to be redeployed putting an additional Fire Engine in service thus providing a higher level of service to Oceanside residents,

reducing response times and reshaping Emergency Service delivery to optimize the medical aid services that residents receive. Funding for Year 2 is \$1,218,682. This program can be scaled back after 7 years when the Measure X revenues end since the additional staff will be hired on limited contracts and other positions will open up through retirements.

- Fire Equipment to Enhance Emergency Response. The Fire Department has identified specific equipment needs to enhance emergency response for lifeguards and firefighter/paramedics, and to address security issues at Fire Station 5. This includes items such as Underwater Handheld Sonar, CMC Arizona Vortex 2 Rescue System, Lucas CPR Automatic Compression Device, Spare ZOL Monitor, trauma training devices for the Smart Manikins, a staff vehicle for the EMT Manager/Captain, a drone for ocean rescues, fire overview, hazard identification and other operational needs, equipment for the new drafting pit at the training center, and fencing and an automatic gate for Fire Station 5. A one-time allocation of \$300,000 is included in the Year 2 Spending Plan for this purpose.

Infrastructure - Public Safety Related

- New Fire Station 1/Emergency Operations Center (EOC). This project would replace Fire Station 1 Downtown with a new modern Fire Station and potentially include a City Emergency Operations Center. The current Fire Station 1 was built in 1929, requires seismic upgrade, does not accommodate the latest fire apparatus and is essentially obsolete. The City does not have a dedicated EOC and the project would include an EOC as a construction alternative. Design including plans and specifications will be completed began in Year 1 with partial funding from Measure X and the balance funded with City Capital Improvement Program (CIP) funds. \$2,125,000 in funds have been identified for Year 2 to continue the project. The estimated total project cost of \$14.7 million. City staff will also pursue outside funding to supplement Measure X.

Infrastructure - Streets & Roads/Traffic

- Road Repairs/Overlays/Slurry Seals. The City invests approximately \$7 million annually in pavement management including overlays, slurry seals and rehabilitation projects, however this funding level is not adequate to maintain the current pavement condition. The City's current Pavement Condition Index (PCI) is 58 and declining. At least \$2.5 million in additional funding is needed annually to increase the City's PCI rating by 8-10 points over ten years, which would indicate that City's streets are in upper fair to very good condition. \$3,500,000 is proposed for the second year of Measure X funding.

- South Strand Rehabilitation Study. The concrete surface of The Strand south of the Pier to the southerly limits is in poor condition and is impacted from ocean water flooding during high tides. Rehabilitation of this road is expected to cost \$3.6 million. No money is allocated to this project in Year 2 but will be funded in future years.

Infrastructure - Beaches/Beachfront/Pier/Parks

- Pier View Bridge Rehabilitation. The concrete portion of the pier, known as the Pier View Bridge, was constructed in 1927 and does not meet current seismic codes. Funding in the amount of \$1,500,000 has been identified in Year 2. The estimated cost to replace or rehabilitate the bridge ranges from \$17 million to \$26 million and will be budgeted from Measure X in future years. City staff will also pursue outside funding to supplement Measure X.
- Buccaneer Beach Park Facilities Study. This project would fund a Project Study Report (PSR) of the aging facilities at Buccaneer Beach Park. No money is allocated to this project in Year 2 but will be funded in future years.

Preliminary Plan for Expenditures for Years 3-7.

The Spending Plan also includes a preliminary plan for expenditures for the seven-year duration of Measure X (through March 2026). This plan anticipates continuance of the public safety and homelessness programs throughout the duration of the Measure, including cost escalators where appropriate, and completion of the infrastructure improvements initiated during Year 1. The total cost to continue/complete these items is estimated to be \$86,536,955 which is

fully covered by the anticipated revenue leaving a positive balance of \$146,050. This is a change from the initial Seven Year Expenditure Plan, where revenues were not projected to cover expenses.

Construction costs for infrastructure improvements are based on current projections and will not be fully known until projects are bid. Staff will continue to look for State and Federal grant opportunities and local funds generated from developer fees and CIP funds to complete infrastructure projects. As Measure X funds are budgeted in the latter years, project funding will need to be adjusted to match projected revenues. For example, some of the projects are scalable, such as the funding for road and street repairs, which means that a larger amount could be allocated in the final year to match the available revenue. Staff has also identified additional high priority capital projects that could be funded in whole or part from Measure X funds, should projects come in under estimates such that additional capacity becomes available.

Finance Options.

Due to the seven-year duration of the Measure, bond financing is not planned since it is not generally cost effective to issue bonds for such a short period. To the extent that an infrastructure project may require funds in advance of receipt, the City will consider internal borrowing to be repaid with future Measure X revenues. At this time, staff anticipates that an advance may be needed in Year 3 to fully cover the Fire Station 1 construction costs. Any such borrowing will be done in accordance with best practices and adopted policies and will require separate City Council approval.

MEASURE X

Budget Summary - Measure X

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ -	\$ -	\$ -	\$ 672,892	\$ 884,945
5110 Temporary/Part Time Employees	-	-	-	62,353	72,000
5120 Overtime	-	-	-	827,080	743,953
5206 Fringe Benefit Burden-Wcomp	-	-	-	71,009	127,370
5207 Fringe Benefit Burden	-	-	-	382,845	543,905
	-	-	-	2,016,179	2,372,173
Maintenance & Operations					
5305 Professional Services	-	-	-	77,000	77,000
5325 Infrastructure < \$100K	-	-	-	-	500,000
5355 Matl Supplies&Services	-	-	-	63,400	308,400
5360 Advertising	-	-	307	-	-
5380 Uniform	-	-	-	11,025	11,025
5395 Contrib-Community Svc/Non Prof	-	-	-	1,000,000	773,319
	-	-	307	1,151,425	1,669,744
Capital Outlay					
5705 Auto Equipment	-	-	-	45,599	-
	-	-	-	45,599	-
Transfers					
6900 Transfers Out	-	-	-	10,680,422	7,125,000
	-	-	-	10,680,422	7,125,000
Total Expenditures	\$ -	\$ -	\$ 307	\$ 13,893,625	\$ 11,166,917

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	-	-	-	2,016,179	2,372,173
Maintenance & Operations	-	-	307	1,151,425	1,669,744
Capital Outlay	-	-	-	45,599	-
Transfers	-	-	-	10,680,422	7,125,000
Total Expenditures	\$ -	\$ -	\$ 307	\$ 13,893,625	\$ 11,166,917

Expenditure Summary by Program					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
150010103 - Measure X Admin	-	-	-	10,680,422	7,125,000
150518103 - Homeless Outreach Team	-	-	-	456,477	473,234
150519103 - Crime Suppression Team	-	-	-	650,000	650,000
150521103 - Downtown Security	-	-	-	-	500,000
150564103 - Enhanced Emergency SvcDelivery	-	-	307	1,106,726	1,518,682
150953103 - Homeless Diversion/Prevention	-	-	-	400,000	400,001
150954103 - Contract Sobering Services	-	-	-	500,000	500,000
150955103 - Homeless Hiring Program	-	-	-	100,000	-
Total Expenditures	\$ -	\$ -	\$ 307	\$ 13,893,625	\$ 11,166,917

MEASURE X

Budget Summary - Measure X - CIP

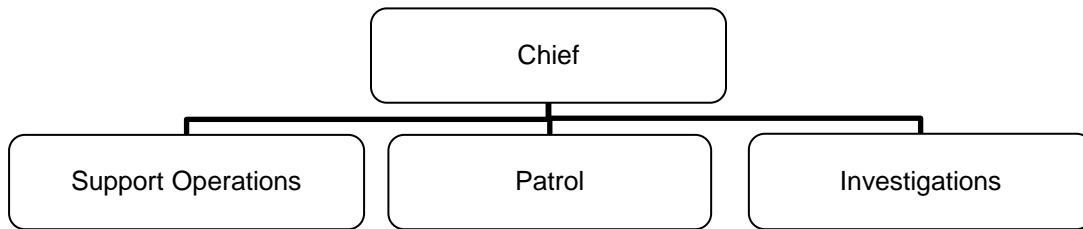
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations					
5305 Professional Services	-	-	-	1,373,000	1,680,000
5355 Matl Supplies&Services	-	-	-	150,000	50,000
	-	-	-	1,523,000	1,730,000
Internal Service Charges					
5600 Internal Service Charges	-	-	-	546,000	420,000
	-	-	-	546,000	420,000
Capital Outlay					
5703 Infrastructure < \$100K	-	-	-	8,331,422	4,975,000
5705 Auto Equipment	-	-	-	280,000	-
	-	-	-	8,611,422	4,975,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 10,680,422	\$ 7,125,000

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations	-	-	-	1,523,000	1,730,000
Internal Service Charges	-	-	-	546,000	420,000
Capital Outlay	-	-	-	8,611,422	4,975,000
Total Expenditures	\$ -	\$ -	\$ -	\$ 10,680,422	\$ 7,125,000

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
902158719517 - Road Repairs/Slurry Seal	-	-	-	500,000	1,400,000
902159419517 - St Restoration/Asphalt Overlay	-	-	-	2,090,422	2,100,000
907158519517 - New Fire Stnt #1/EOC Relctn	-	-	-	1,600,000	2,125,000
907158619517 - TrainngTower/Draft Pit/Asphalt	-	-	-	600,000	-
912158819517 - South Strand Rehab Study	-	-	-	400,000	-
912158919517 - Pier Rehab/Concrete Design	-	-	-	250,000	1,500,000
912159019517 - Beachfront Improvements	-	-	-	4,500,000	-
912159119517 - Buccaneer Beach Restrooms	-	-	-	360,000	-
912159319517 - New Ambulance Type #1	-	-	-	280,000	-
912159719517 - Police HQ Expansion	-	-	-	100,000	-
Total Expenditures	\$ -	\$ -	\$ -	\$ 10,680,422	\$ 7,125,000

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Organizational Chart by Function



Mission Statement

The Oceanside Police Department's purpose is to work with the community to build trust and provide quality service that actively prevents crime, reduces the fear of crime, and promotes safety.

Service Description

The Oceanside Police Department (OPD) ensures the safety and security of all people in the City of Oceanside by providing responsive and professional police service with compassion and concern.

OPD's motto, "Service with Pride," speaks to its focus of quality customer service and efficient service. The Police Department is committed to public safety and to implementing innovative crime prevention techniques to ensure a safe and healthy community.

Major Accomplishments

City Services

- Total FBI Crime index in Oceanside was down 16% from 2015 and the lowest in 10 years.
- Property Crime in Oceanside dropped 18.7% from 2015.
- Gang motivated violent crime in Oceanside showed marginal change. This continues a decline of 63% since 2011.
- Identified a funding source and created a second Homeless Outreach Team (HOT). The second HOT is operational and staffed with two officers and one social worker. The vehicle is being built and will be delivered soon.
- Patrol officers successfully saved numerous lives including the disarming of a suicidal subject brandishing a firearm utilizing de-escalation tactics.
- Officer Larry Weber was awarded the department's Officer of the Year Award for his efforts in numerous complex investigations involving burglary series suspects conducting crimes throughout California.

- Crimes of Violence detectives investigated 4 homicides and solved every case. 5 additional murder suspects were convicted and the cases adjudicated from previous years homicide cases.
- The Family Protection Unit conducted a total of 539 investigations. 164 of these cases were submitted to the DA's Office for prosecution. Several notable convictions of cases resulted in sentences totaling over 750 years of confinement. Managed 279 sex registrants with a 99% compliance to court ordered restrictions.
- The Property Crimes Unit assigned over 900 cases to 6 Detectives. 357 Arrest Warrants were written, 47 Search Warrants were executed, and \$174,506 worth of stolen property was recovered. An additional 94 suspects were identified as a result of the Informational flyers showing only surveillance pictures during the commission of crimes.
- The Homeless Outreach Team assessed over 950 individuals and obtained housing/shelter for 49 persons. Enrolled 19 individuals into recovery services and added a full time social worker to work with the Second Homeless Outreach Team.

Civic Engagement

- Officers continued to donate their time to participate in the annual Shop with a Cop Christmas event for underprivileged youth. For the second year in a row, staff selected and delivered holiday meals and gift cards to 25 Oceanside families in partnership with the OUSD.
- Successfully completed two Oceanside Youth Partnership (OYP) programs graduating 21 high school students. OYP is a 12-week program designed to provide at-risk youth with hope, positive role models, education and resources to guide them to success.
- The Neighborhood Policing Team held a Spanish Speaking Citizens Academy in which 60 participants successfully completed the 6-week program.
- The Recruiting Team participated in numerous recruiting events and facilitated 10 testing events to hire new Academy Police Recruits and Lateral Officers.

- School Resource Officers provided training to OUSD Staff on topics including bullying, sex and cyber-crimes, drugs and gangs. 31 students were sent through diversion in lieu of arrest. Additionally, they coordinated 24 lockdown drills with both OUSD and VUSD staff.
- Officer Tom Cahill and Crime Prevention Specialist Ashley Sanchez once again coordinated the countywide Rady's Teddy Bear drive raising over \$40,000 in donations for children at Rady's Children's Hospital. This event ensures all of the children in the hospital receive toys at Christmas time.
- The Senior Volunteer Patrol Program contributed 21,758 hours of their time in volunteer hours and conducted 4,211 You Are Not Alone checks.

Quality of Life

- The psychiatric emergency response team responded to 858 mental health related calls. Completed 250 involuntary commits of subjects with a dangerous mental disorder and seized 11 firearms from prohibited subjects.
- Latent Fingerprint Unit analyzed 266 cases where fingerprint evidence was recovered from crime scenes. 63 criminal suspects were identified as a result of their efforts. An additional 140 cases were sent to National Automated Fingerprint System for analysis.
- The training unit provided over 400 hours of training to OPD personnel and hosted 8 law enforcement training courses attended by 31 different agencies.
- Police dispatch received 68,155 9-1-1 calls, dispatched 105,536 incidents, and received 212,498 non-emergency calls.
- The Evidence and Property Unit received 15,917 items from field activity and follow up investigations. Additionally, they dispositioned 23,731 items out of the facility returning them to victims, owners and family.
- 200 firearms and over 442 pounds of prescription drugs were destroyed. 8,500 separate cases with evidence were reviewed for statute compliance and/or adjudicated were purged. These efforts keep our evidence facility in compliance and makes storage room available for future seized evidence.
- Traffic Services conducted 60 directed operations for DUI, Distracted Driving, Motorcycle Safety and Bicycle/Pedestrian Safety resulting in 42 arrests and 1,130 citations.
- The Front Desk assisted 11,633 customers, completed 887 Narcotics and Sexual Offender registrations and 878 LiveScan fingerprint services.
- The Records Division verified data for 42,008 incident documents shared with local, state and federal law enforcement agencies. Processed 16,232 citations issued by OPD Officers, conducted

6,925 Public Counter Requests and 1,923 Impound entries.

- Special Enforcement Detectives conducted over 30 covert operations and executed 16 gang and narcotic high-risk Search Warrants. The unit arrested over 700 suspects and seized 40 firearms. Approximately 100 pounds of illegal drugs were seized.
- Encampment Team Officers conducted 156 operations resulting 278 arrests and removed 772 illegal camps.
- K9 officers made 101 non-contact apprehensions, 2 contact apprehensions, 90 deterrents of resisting suspects, conducted 62 building and field searches 83 narcotic searches, 38 track/trail searches for felony suspects and seized \$78,750 in currency.
- Harbor Officers conducted 5 life endangering water and vessel rescues, worked with Federal Law Enforcement agencies to conduct 6 maritime narcotic/human trafficking investigations. Arrested 2 homicide suspects and recovered a murder victim from International Waters.
- Resource Team Officers issued 696 citations and made 337 arrests.
- Crime Suppression team was formed in August of 2019 and directed to focus on Quality of Life Crimes in the downtown area. This 4 Officer Team made 266 Felony/Misdemeanor arrests, issued 1274 citations, and responded to 187 calls for service.

Future Objectives

City Services

- Continue to evaluate an in-car camera system for all Patrol Vehicles. Evaluate our current Body worn camera vendor and evaluate other possible vendors for the same service.
- Proactively address homeless issues and work in partnership with both city and community resources utilizing a comprehensive model encompassing both social services and enforcement actions. Evaluate the need for a homeless shelter within the city either in partnership with private or county funding options.
- Continue our recruitment and hiring practices in an attempt to fill the vacant Police Officer positions.
- Finish the testing and implement the payroll/scheduling software Department-wide (funding from COPS grant).
- Develop and implement a Policing model to provide policing services to the expanding Downtown area. Evaluate possible bike team for quicker response times in this densely populated area.
- Complete a department-wide rollout of body worn cameras to all sworn officers.
- Continue to enhance community trust with the police department by meeting with community members and groups.

- Develop an effective Social Media program to improve transparency and communication with the community.
- Continue to examine and refine internal policies and procedures to ensure they are in line with community expectations.
- Continue to identify and utilize best practices and contemporary training with an emphasis on de-escalation techniques and practices.

PUBLIC SAFETY

Budget Summary - Police

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$26,786,817	\$27,678,935	\$28,511,865	\$28,669,737	\$31,257,200
5110 Temporary/Part Time Employees	359,667	371,846	282,891	424,592	323,703
5120 Overtime	4,296,545	4,757,986	4,623,071	4,605,393	2,668,741
5206 Fringe Benefit Burden-Wcomp	3,168,874	2,171,193	3,152,943	2,331,653	3,198,151
5207 Fringe Benefit Burden	13,161,349	13,956,266	14,632,620	15,754,576	18,075,618
5212 Pension Bond Debt Charge	2,218,386	2,310,898	2,435,640	2,522,465	2,616,040
	<u>49,991,639</u>	<u>51,247,125</u>	<u>53,639,031</u>	<u>54,308,416</u>	<u>58,139,453</u>
Maintenance & Operations					
5305 Professional Services	373,458	393,625	419,551	526,424	487,504
5315 Utilities	1,004	1,993	2,713	3,315	4,325
5320 Repair and Maintenance	218,037	162,461	172,226	234,180	260,262
5325 Infrastructure < \$100K	4,926	19,980	-	-	-
5330 Machry & Equip <\$10K	323,861	1,091,060	557,980	1,047,540	580,670
5335 Rents & Leases - Equip, Bldgs	4,431	5,236	4,037	12,980	13,975
5345 Travel & Conference	160,992	165,954	181,714	159,305	180,008
5350 Training - Registrtn Fees	109,639	104,327	118,341	119,310	131,545
5355 Matl Supplies&Services	540,121	687,159	584,335	1,043,173	601,831
5360 Advertising	2,001	3,529	80	2,899	2,928
5370 Postage	11,539	10,216	9,186	10,123	10,592
5375 Dues,Books&Subs	22,800	17,216	20,411	17,993	22,689
5380 Uniform	244,616	232,174	244,147	316,210	254,039
5385 Telephone	59,313	51,828	42,348	55,896	56,454
5395 Contrib-Community Svc/Non Prof	10,000	17,394	-	-	-
5400 Gasoline, Diesel Fuel	433	-	-	-	-
5440 Radio Network Operating Cost	168,009	158,445	166,555	172,054	137,142
5460 Laboratory Operations	-	-	-	1,020	1,030
	<u>2,255,182</u>	<u>3,122,596</u>	<u>2,523,624</u>	<u>3,722,422</u>	<u>2,744,994</u>
Internal Service Charges					
5600 Internal Service Charges	5,203,755	5,134,398	5,280,060	6,100,806	6,194,326
	<u>5,203,755</u>	<u>5,134,398</u>	<u>5,280,060</u>	<u>6,100,806</u>	<u>6,194,326</u>
Capital Outlay					
5704 Machinery & Equipment	-	62,889	45,350	465,466	-
5705 Auto Equipment	219,102	-	-	75,000	75,000
5706 Furniture, Fixtures, Software	8,588	53,869	12,308	-	-
	<u>227,690</u>	<u>116,758</u>	<u>57,658</u>	<u>540,466</u>	<u>75,000</u>
Transfers					
6900 Transfers Out	619,922	571,294	531,450	836,246	647,205
	<u>619,922</u>	<u>571,294</u>	<u>531,450</u>	<u>836,246</u>	<u>647,205</u>
Other					
6030 GASB 31 Adjmt	12,084	13,047	(24,182)	-	-
	<u>12,084</u>	<u>13,047</u>	<u>(24,182)</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$58,310,271	\$60,205,219	\$62,007,642	\$65,508,356	\$67,800,978

Expenditure Summary by Category					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
Personnel	49,991,639	51,247,125	53,639,031	54,308,416	58,139,453
Maintenance & Operations	2,255,182	3,122,596	2,523,624	3,722,422	2,744,994
Internal Service Charges	5,203,755	5,134,398	5,280,060	6,100,806	6,194,326
Capital Outlay	227,690	116,758	57,658	540,466	75,000
Transfers	619,922	571,294	531,450	836,246	647,205
Other	12,084	13,047	(24,182)	-	-
Total Expenditures	\$ 58,310,271	\$ 60,205,219	\$ 62,007,642	\$ 65,508,356	\$ 67,800,978

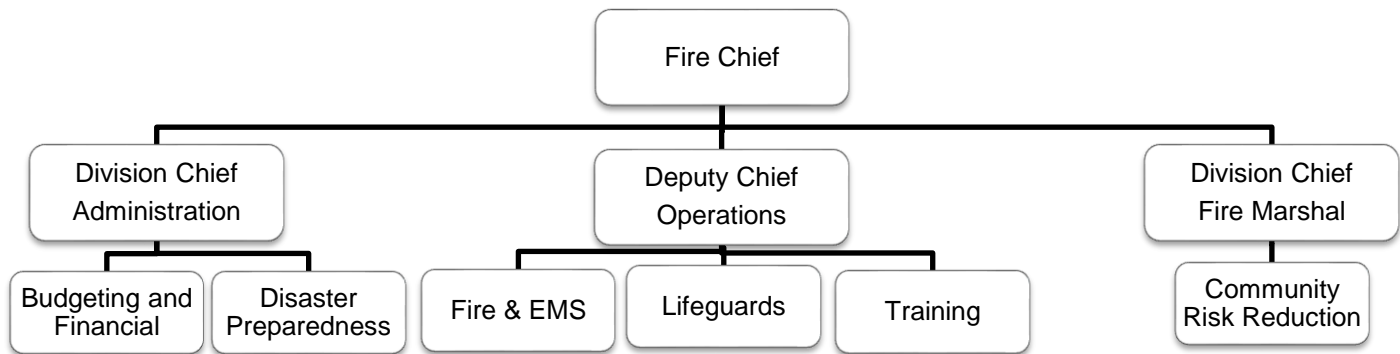
Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
1204 - Asset Seizure	8,479	7,772	(15,013)	-	-
1217 - Supplt Law Enforcmt	3,482	5,160	(8,899)	-	-
1218 - State & Local Asset Seizure Fd	117	115	(270)	-	-
1222 - LLEBG/JAG Grant Fd	6	-	-	-	-
500010101 - OPD-Admin	5,553,625	5,567,527	-	-	-
500501101 - Field Operations	33,404,421	33,370,135	-	-	-
500502204 - OPD-Admin	72,782	23,906	15,024	444,500	404,500
500502218 - St & Local Asset Seize 15%	-	-	-	600	600
500503101 - Investigations	12,332,448	13,077,779	-	-	-
500506101 - Public Safety Communications	2,878,126	2,986,115	3,082,429	3,239,973	3,585,336
500509101 - Harbor Police	2,323,368	2,266,817	2,359,453	2,414,758	2,378,006
500510218 - St & Local Asset Seize 85%	-	-	-	3,400	3,400
500515101 - OPD-Support Operations	-	10,713	12,157,225	12,937,228	13,651,493
500516101 - OPD-Investigations	-	1,210	14,711,414	15,800,040	15,649,997
500517101 - OPD-Patrol	-	16,088	27,515,605	26,685,020	30,245,066
817131800217 - PS Alignment AB 109	49,682	4,301	4,684	72,161	-
817131815217 - PS Alignment AB 109-2015	29,896	-	-	-	-
817140016272 - ABC GAP Grant 2016	48,479	-	-	-	-
817140017272 - ABC GAP Grant 2017	1,944	63,434	-	-	-
817140400217 - COPS 2014	39,605	-	-	-	-
817140408217 - COPS 2000 - 2008 Carryover	668	47,308	154,783	93,516	-
817140415217 - COPS 2015	78,516	-	-	-	-
817140416217 - COPS 2016	169,274	150,588	99,136	41,263	-
817140417217 - COPS 2017	-	133,247	138,495	260,739	-
817140418217 - COPS 2018	-	-	-	420,372	42,186
817140419217 - COPS 2019	-	-	-	269,797	232,000
817142600273 - UASI RCS Replacement	-	451,324	-	-	-
817144115222 - JAG FED Grant - 2015	26,150	-	-	-	-
817144116222 - JAG FED Grant - 2016	53,730	-	-	-	-
817144117222 - JAG FED Grant - 2017	-	-	8,413	42,396	-
817144118222 - JAG FED Grant - 2018	-	-	-	49,667	-
817144119222 - JAG FED Grant - 2019	-	-	-	47,666	-
817144315272 - OUSD Resource Offcra FY 15-17	690,783	-	-	-	-
817144317272 - OUSD Resource Offcra FY 17-19	-	752,123	808,196	-	-
817144319272 - OUSD Resource Offcra FY 19-21	-	-	-	851,170	892,356
817144415273 - OTS Traffic Enfrmnt 15/16	38,896	-	-	-	-

PUBLIC SAFETY

Budget Summary - Police

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
817144416273 - OTS STEP FY 16/17	85,384	85,175	-	-	-
817144417273 - OTS STEP FY 17/18	-	144,263	98,381	-	-
817144418273 - OTS STEP FY 18/19	-	-	192,083	157,917	-
817144419273 - OTS STEP FY 19/20	-	-	-	340,000	-
817144615272 - VUSD Resource Offcrs FY 15-17	183,775	-	-	-	-
817144617272 - VUSD Resource Offcrs FY 17-19	-	201,479	188,264	-	-
817144619272 - VUSD Resource Offcrs FY 19-21	-	-	-	197,644	-
817147415272 - IMPACT Program - NCLL	4,371	4,000	1,891	2,368	-
817147816273 - Cal OES 9-1-1 Branch Grant	-	117,821	-	-	-
817161219272 - ATF Task Force	-	-	-	20,000	-
822120719274 - Gang Task Force FY 19/20	-	-	-	19,276	17,627
822133715274 - Operation Stonegarden 2015	98,015	9,480	-	-	-
822133716274 - Operation Stonegarden 2016	28,338	80,797	9,787	-	-
822133717274 - Operation Stonegarden 2017	-	3,066	99,183	17,751	-
822133718274 - Operation Stonegarden 2018	-	-	-	257,000	-
822133916274 - 2016 R3 Group	34,761	21,544	-	-	-
822133917274 - 2017 R3 Group	-	14,798	-	-	-
822133918274 - 2018 R3 Group	-	-	48,522	-	-
822133919274 - 2019 R3 Group	-	-	-	58,000	-
822147616274 - CEFT Grant	252	3,640	14,140	15,218	13,745
836120816272 - Narcotics Task Force	15,629	2,174	-	-	-
836120817272 - Narcotic Task Force 10/17-9/18	-	8,665	9,377	-	-
836120818272 - Narcotic Task Force 10/18-9/19	-	-	15,844	10,997	-
836120819272 - Narcotic Task Force 10/19-9/20	-	-	-	37,298	37,298
836151216272 - City Law Enfrc Grant - HOT	-	26,827	9,682	-	-
836151417272 - Special Law Enfrmnt - NCTD	-	497,235	265,996	561,179	500,000
836161319272 - Beach Wheelchair Grant-CaCnrs	-	-	-	11,100	-
836161519272 - Latent Print Examiner	-	-	-	75,773	138,868
917443100276 - Private Grants	18,060	24,175	4,301	-	-
917443200276 - Police Canine Funds	6,619	1,822	-	18,000	5,000
917443400276 - Community Donations	2,513	1,778	2,567	3,500	3,500
922120700274 - Gang Task Force	22,225	11,707	16,395	18,769	-
922120800274 - Narcotics Task Force	2,808	-	-	-	-
922120900274 - OCDEFT	3,046	9,111	554	12,300	-
Total Expenditures	\$ 58,310,271	\$ 60,205,219	\$ 62,007,642	\$ 65,508,356	\$ 67,800,978

Organizational Chart by Function



Mission Statement

To meet and exceed community needs and expectations through the preservation and protection of life, property and the environment. We will work collaboratively with our citizens and other agencies to provide constant service with an all-risk approach. The decision-making culture of the OFD shall be based on the needs of the community, the department and the City as a whole.

Service Description

The Oceanside Fire Department serves the residents, visitors, and business community from its eight fire stations, lifeguard headquarters, and administrative offices located at the Civic Center. A safer community is created through the department’s education and prevention services. Fiscal responsibility and accountability to our citizens is provided through the administrative division. The Beach Lifeguard Division protects not only visitors to City beaches, but also provides highly technical water and dive rescue capabilities. In the event of an emergency resulting in a call to 9-1-1, Oceanside firefighters are trained and are ready to respond in order to save lives, conserve property, and protect the environment. Together, every member of the Oceanside Fire Department shares in the all-risk, all the time, emergency services delivery model.

Major Accomplishments

City Services

- The Fire Operations Division responded to 21,138 incidents in 2019. Emergency medical incidents account for 67% of all calls for assistance; fire related incidents equal 2%; and hazardous conditions, miscellaneous service, and other type requests make up the balance.

- The Lifeguard Division conducted over 1,921 ocean rescues and additionally responded to 2,856 medical aid incidents on the beach. Most of these were considered minor acuity; not requiring transport or advanced life support intervention.
- Fire inspectors conducted 3,386 inspections for the purposes of annual review, code enforcement, permit issuance, business license compliance, and a variety of other public requests for service.
- Plan review was done on 892 submitted plans for building, fire control systems, and development projects.

Civic Engagement

- Public education personnel, firefighters, and lifeguards conducted over 79 public education interactions which include fire station visitations/tours, public education events, and citizen requests.
- The Fire Operations Division provided 135 ride-along opportunities to Oceanside High School students, EMT and paramedic students from local colleges.
- The Fire Explorer Program completed the second full year of operation. The program has represented the Fire Department at various events and contributed 734 hours of community service in 2019. Nine of the 25 explorers graduated from the North Zone Fire Explorer Academy.
- The Oceanside Fire Department continues to sponsor and support the Community Emergency Response Team (CERT). This first responder training is provided for adults and for teens through the Oceanside Unified School District. 22 high school students and 18 adults participated in the Oceanside CERT academy.

- Beach lifeguards conducted over 1,206 personal contacts to provide safety lectures and information. They also assisted in finding 253 lost children. Estimated beach attendance for 2019 was over 4.3 million.
- The Oceanside Junior Lifeguard Program was once again a sell-out and had to turndown applicants due to a lack of capacity. The program educated 800 local youth ages of 9 – 17, not only on emergency rescue techniques but also on valuable life and leadership skills.
- The Oceanside Fire Department supports and collaborates with the Oceanside Unified School District’s Pathways Program and Oceanside Promise. These youth focused programs work to ensure that every student has opportunity to be prepared and successful in life.

Economic Vitality

- The Fire Department has secured funding from three grants that will assist a variety of projects.
 - The State Homeland Security Program (SHSP) has allocated \$130,699 which will be used for tools and equipment for the fire and police departments.
 - The Assistance to Firefighters Grant has allocated \$114,295 which will be used for the purchase of nozzles and a thermal imaging camera. This equipment helps the department’s capability to provide an enhanced and safer response to the City and neighboring organizations.
 - The Fire Department was also a sub-recipient of a grant approved by San Diego Office of Homeland Security (SD OHS) for the Urban Area Security Initiative (UASI) in the amount of \$105,282. This grant goes towards funding the police department’s tactical robots, night vision goggles, gas masks, and the fire and police departments’ training needs.
- Based on the success of the Enhanced Emergency Services Delivery Program, an estimated increase in ambulance transports will bring additional ambulance revenue of \$324,000 annually.

Future Objectives

City Services

- Ensure that the Fire Department maintains fiscal accountability and meets all budgetary constraints.
- Initiate and complete the Commission on Fire Accreditation International professional accreditation model.
- Develop and implement strategies to relieve the off-load delay issue at local hospitals.
- Continue to develop the highest level of community safety services.

Quality of Life

- Periodically review the effectiveness of the current delivery service model and make adjustments to ensure the highest level of service possible.
- Take a leadership role in the development and implementation of mobile integrated health care, also known as community para-medicine.

Commitment to Diversity

- Expand recruitment outreach to attract a diverse applicant pool
- Advance Career Learning Opportunities
 - Fire Explorer program
 - Fire Cadet program
 - Expand Middle and High School training and career programs
 - Expand intern programs and opportunities
- Maintain and expand the EMT and other entry-level opportunities
 - Logistic Specialist position
 - Community Risk Reduction Fire Inspectors and support positions
 - Emergency Medical Technician program
- Support career enhancement for entry-level employees through sponsorship and mentorship
 - Fire Academy
 - EMT/Paramedic school
 - Career specific training courses

PUBLIC SAFETY

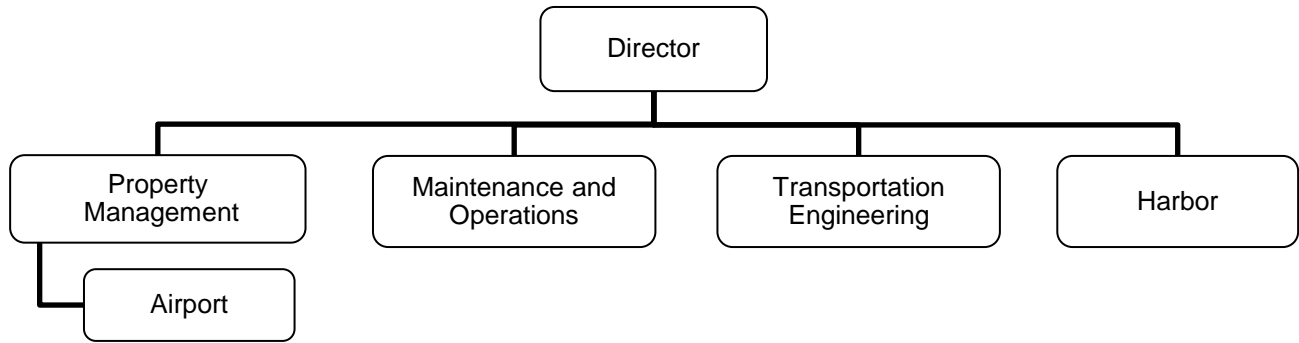
Budget Summary - Fire

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 11,644,128	\$ 11,503,975	\$ 12,320,405	\$ 12,294,558	\$ 12,819,022
5110 Temporary/Part Time Employees	790,567	721,449	765,138	886,550	932,654
5120 Overtime	3,842,758	4,953,904	4,224,582	4,627,629	4,197,376
5206 Fringe Benefit Burden-Wcomp	1,337,310	909,291	1,381,878	965,986	1,792,045
5207 Fringe Benefit Burden	5,980,717	6,223,611	6,812,275	7,172,831	7,790,840
5212 Pension Bond Debt Charge	954,610	988,359	1,022,760	1,061,746	1,101,654
5230 Auto Allowance	289	-	-	-	-
	<u>24,550,379</u>	<u>25,300,589</u>	<u>26,527,037</u>	<u>27,009,300</u>	<u>28,633,591</u>
Maintenance & Operations					
5305 Professional Services	1,177,690	1,212,287	1,591,116	1,499,346	1,473,735
5306 Professional Svc w/IT alloc	6,502	18,788	16,459	74,187	74,929
5310 Temp. Agencies/Individuals	13,500	2,550	1,800	8,426	2,010
5315 Utilities	102,698	128,843	152,391	104,795	121,843
5320 Repair and Maintenance	120,681	134,838	137,954	97,777	151,959
5325 Infrastructure < \$100K	-	-	17,390	70,933	21,143
5330 Machry & Equip <\$10K	77,329	256,445	311,854	460,381	120,558
5335 Rents & Leases - Equip, Bldgs	138,649	137,736	366	8,973	2,173
5345 Travel & Conference	30,649	44,879	53,081	68,859	49,583
5350 Training - Registrtn Fees	111,799	78,885	102,786	74,601	83,777
5355 Matl Supplies&Services	539,854	676,509	826,026	1,023,217	825,904
5360 Advertising	23,911	1,026	1,039	2,880	2,909
5370 Postage	1,063	833	797	1,468	1,482
5375 Dues,Books&Subs	176,734	183,146	181,605	200,265	207,218
5380 Uniform	145,765	115,022	120,416	143,849	143,211
5385 Telephone	70,145	81,351	80,169	94,740	102,567
5395 Contrib-Community Svc/Non Prof	-	-	-	4,500	4,545
5400 Gasoline, Diesel Fuel	1,620	1,959	633	7,260	13,898
5435 Special Events	1,172	1,304	1,463	3,139	3,170
5440 Radio Network Operating Cost	51,995	51,635	58,667	52,326	67,296
	<u>2,791,758</u>	<u>3,128,036</u>	<u>3,656,012</u>	<u>4,001,922</u>	<u>3,473,910</u>
Internal Service Charges					
5600 Internal Service Charges	2,976,827	3,099,438	3,284,040	3,325,756	3,207,141
	<u>2,976,827</u>	<u>3,099,438</u>	<u>3,284,040</u>	<u>3,325,756</u>	<u>3,207,141</u>
Capital Outlay					
5703 Infrastructure < \$100K	44,349	-	-	-	-
5704 Machinery & Equipment	-	15,962	-	-	-
5705 Auto Equipment	19,561	-	-	-	-
	<u>63,910</u>	<u>15,962</u>	<u>-</u>	<u>-</u>	<u>-</u>
Transfers					
6900 Transfers Out	-	71,292	32,665	-	-
	<u>-</u>	<u>71,292</u>	<u>32,665</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 30,382,874	\$ 31,615,317	\$ 33,499,755	\$ 34,336,978	\$ 35,314,642

Expenditure Summary by Category					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
Personnel	24,550,379	25,300,589	26,527,037	27,009,300	28,633,591
Maintenance & Operations	2,791,758	3,128,036	3,656,012	4,001,922	3,473,910
Internal Service Charges	2,976,827	3,099,438	3,284,040	3,325,756	3,207,141
Capital Outlay	63,910	15,962	-	-	-
Transfers	-	71,292	32,665	-	-
Total Expenditures	\$ 30,382,874	\$ 31,615,317	\$ 33,499,755	\$ 34,336,978	\$ 35,314,642

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
550010101 - OFD-Admin	3,772,378	3,748,515	4,151,340	4,447,154	4,571,593
550551101 - Fire Prevention	1,287,909	1,339,731	1,494,945	1,498,044	1,453,938
550552101 - Fire Suppression	21,897,765	22,721,501	23,985,836	23,702,667	24,800,817
550553101 - Fire Personnel Training	690,739	679,140	686,538	708,763	795,961
550557101 - Beach Lifeguards	1,623,195	1,591,403	1,727,588	1,697,644	1,765,685
550558101 - Special Lifeguarding	40,532	27,100	46,957	34,178	39,988
550559101 - Junior Lifeguards	271,892	269,311	264,985	289,744	301,068
550562101 - Reciprocal Mutual Aid	653,319	1,043,503	720,584	1,182,000	1,184,783
550563101 - SB 523 Medical Transport	-	-	202,284	382,646	395,809
817140315273 - OFD-SHSGP 2015	71,553	(0)	-	-	-
817140316273 - OFD-SHSGP 2016	8,000	126,770	-	-	-
817140317273 - OFD-SHSGP 2017	-	-	130,282	18,494	-
817140318273 - OFD-SHSGP 2018	-	-	39,095	91,916	-
817140515273 - UASI Grant 2015	53,240	-	-	-	-
817140516273 - UASI Grant 2016	4,852	13,131	-	-	-
817140517273 - UASI Grant 2017	-	37,841	29,341	3,699	-
817140518273 - UASI Grant 2018	-	-	19,981	85,752	-
817140519273 - UASI Grant 2019	-	-	-	37,646	-
817144017273 - 2016 AFG	-	15,962	-	-	-
817144019273 - 2018 AFG	-	-	-	114,295	-
917456200276 - Misc. Safety Grants	7,500	1,409	-	42,336	5,000
Total Expenditures	\$ 30,382,874	\$ 31,615,317	\$ 33,499,755	\$ 34,336,978	\$ 35,314,642

Organizational Chart by Function



Mission Statement

In partnership with our community, we are committed to providing the highest level of service to construct, maintain and enhance public facilities, programs and infrastructure in a cost-effective manner.

Service Description

The Public Works Department is comprised of four divisions which include maintenance and operations, transportation engineering, property management, and harbor.

Maintenance and operations maintain the City's transportation system, buildings, facilities, street lights, traffic signals, closed landfills, fleet, streets, flood control systems, trees, parks, beaches and pier as well as provides parking lot maintenance and enforcement. Special emphasis is placed on services to neighborhoods including solid waste cleanup, street sweeping and graffiti removal.

Property Management manages all City property, administers contracts with vendors, maintains City owned property, and serves as the point of contact for City-owned real estate.

Transportation Engineering is responsible for the design, installation, and monitoring of traffic signals, signs, road markings, and other measures to ensure the safe and efficient flow of traffic citywide. We strive to optimize traffic flow on city streets, improve traffic management, and increase public safety and awareness by applying state-of-the-art traffic and transportation engineering technology and methods.

The Harbor division is responsible for all Harbor facility maintenance, capital improvements and the marina slip rental program. The Harbor funds all emergency response for traditional and maritime law enforcement, search and rescue, maritime fire-fighting, emergency medical aid and scuba diving services as needed for emergency response and recovery and lifeguard services for the Harbor beach area.

Major Accomplishments

City Services

- Recognized as #1 ranked mid-size government fleet and #16 overall fleet nationwide in 2019.
- Recognized as one of the 100 Best Fleets in North America by National Association of Fleet Administrators (NAFA), for 13th straight year and Top 50 Leading Fleets by Government Fleet Magazine for 5th straight year.
- Managed a pier brace replacement project, replacing 192 steel pipe braces. All sections are now complete.
- Completed another pier deck replacement project by replacing wood decking from the first platform to the bait shop.
- Managed the mowing of 77 acres of the SLR Riverbed.
- Completed the Downtown Parking Study and Action Plan.
- Completed athletic field improvements at Balderrama Park.
- Replaced play structures at Ortega, Sepulveda and Marlado Highlands Parks.
- Completed installation of a parking guidance and counter system at the Oceanside Transit Center Parking Structure.
- Managed a thermoplastic striping replacement project for multiple street intersections.
- Upgraded street name and regulatory signs per manual on Uniform Traffic Control Devices.
- Performed numerous in-house paving projects to address problem areas totaling 13 lanes miles.
- Ensured that the City's assets are managed in a sustainable and fiscally profitable manner.
- Collected \$5,100,000 in rents from use of City properties.
- Completed the construction of Lot 23 Parking Structure and opened for public use. Commissioned the Lot 23 parking revenue collection systems and parking enforcement programs.

- Completed the Coast Highway Corridor Study.
- Participated in Bike to Work event.
- Developed an Integrated Pest Management Policy.
- Achieved designation as a Tree City USA for the 11th consecutive year.
- Completed the runway and taxiway rehabilitation project at the airport.
- Completed the inspection, condition analysis and inventory of all City buildings.

Sustainable Growth

- Reduced the amount of water used in parks and medians by utilizing smart irrigation systems.
- Trimmed a total of over 5,000 trees in Zones 5, 7 and 8.
- Completed City tree inventory with an estimated 41,067 trees.
- Approximately 150 new trees were planted Citywide.

Civic Engagement

- Conducted an Arbor Day event at Buchanan Park in which 50 trees were planted in conjunction with West Coast Arborists and SDG&E.
- Assisted the Clean Water Program with the creek clean up event by providing staff for participant check-in and debris removal.

Future Objectives

City Services

- Encourage United States Army Corps of Engineers (USACE) to complete the Post Authorization Change Report and obtain funding to continue work on the San Luis Rey River flood control project.
- Encourage Corps of Engineers to complete the shoreline feasibility study.
- Complete the Preliminary Engineering Evaluation and Feasibility Study for a Beach Sand Replenishment and Retention Device Project.
- Construct a new bike station at City Hall with SANDAG grant.
- Continue to implement an in-house roadway repair program.
- Implement short term recommendations from the Downtown Parking Study which will focus on Code updates for future projects, a Mobile Payment App and virtual permitting for residents and Downtown employees.
- Continue improvements to the pier which will include maintenance and repair of bracing splice joints, rails and decking.
- Start the design and permitting of the Pier Utility Upgrade Project.

- Expand parking pay stations to pay-by-plate format.
- Continue to increase revenue from the use and sale of City property.
- Update new speed surveys for the City's classified streets.
- Continue Elementary School Bicycle and Pedestrian Education at 6 schools and Adult Bike Education (6 classes during the year).
- Establish education and certification for district school crossing guards.
- Review opportunities to add bike facilities to streets being repaved as part of the City's overlay and slurry seal program.

Sustainable Growth

- Work with SDG&E to take advantage of the upcoming SDG&E pilot dimming rate for added energy savings.
- Use available water grants to convert park areas from turf to drought tolerant landscaping.
- Implement the newly established Integrated Pest Management Program for parks, beaches and landscaped medians and parkways.

Civic Engagement

- Utilize summer intern to assist with Public Works projects and data gathering.
- Utilize summer volunteers as a means of promoting the fleet industry.
- Development of commercial components at El Corazon per the Disposition and Development Agreement with Sudberry Development.
- Conduct Arbor Day event and tree planting.

PUBLIC WORKS

Budget Summary - Public Works

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 6,265,263	\$ 6,678,621	\$ 6,911,784	\$ 7,159,967	\$ 7,455,941
5110 Temporary/Part Time Employees	214,108	172,567	195,874	222,039	300,819
5115 Elected Officials	6,136	6,100	6,454	13,200	13,200
5120 Overtime	249,436	222,893	217,824	298,818	243,982
5206 Fringe Benefit Burden-Wcomp	152,785	105,699	154,319	113,746	115,199
5207 Fringe Benefit Burden	3,151,455	3,441,694	3,612,048	4,066,675	4,369,576
5212 Pension Bond Debt Charge	84,075	87,282	82,344	85,264	88,908
5230 Auto Allowance	4,090	6,175	5,700	3,930	5,040
5235 Compensated Absences	(2,597)	25,346	22,385	-	-
	<u>10,124,751</u>	<u>10,746,377</u>	<u>11,208,733</u>	<u>11,963,639</u>	<u>12,592,665</u>
Maintenance & Operations					
5305 Professional Services	1,063,823	822,075	1,866,922	3,160,028	1,419,900
5306 Professional Svc w/IT alloc	20,008	20,833	34,221	16,044	16,000
5310 Temp. Agencies/Individuals	64,953	4,725	160,353	49,500	55,050
5315 Utilities	2,870,585	3,065,219	2,995,503	4,061,510	3,760,755
5320 Repair and Maintenance	7,585,036	6,888,092	7,500,449	9,024,641	7,679,686
5325 Infrastructure < \$100K	148,736	191,040	131,589	745,896	275,000
5326 Studies & Reports	43,285	42,159	28,900	89,995	88,393
5330 Machry & Equip <\$10K	102,541	85,016	79,730	38,595	88,096
5335 Rents & Leases - Equip, Bldgs	182,523	163,893	171,944	805,358	232,609
5345 Travel & Conference	20,577	9,816	19,889	25,488	29,140
5350 Training - Registrtn Fees	14,724	10,997	11,541	21,618	18,424
5355 Matl Supplies&Services	1,253,817	2,070,608	2,413,457	2,841,346	2,147,187
5360 Advertising	8,582	6,877	7,009	6,410	5,913
5370 Postage	5,260	6,407	3,660	7,830	7,309
5375 Dues,Books&Subs	18,792	16,588	21,527	23,531	22,819
5380 Uniform	89,784	100,645	107,072	124,410	110,222
5385 Telephone	29,454	36,687	46,922	42,297	50,805
5390 Taxes, Licenses & Permits	171,689	157,544	181,496	217,791	219,350
5400 Gasoline, Diesel Fuel	976,553	1,212,425	1,348,010	1,254,977	1,055,000
5440 Radio Network Operating Cost	25,838	23,097	20,013	28,195	22,230
	<u>14,696,558</u>	<u>14,934,745</u>	<u>17,150,207</u>	<u>22,585,460</u>	<u>17,303,888</u>
Internal Service Charges					
5600 Internal Service Charges	3,865,903	4,112,878	4,512,492	4,490,200	4,407,427
	<u>3,865,903</u>	<u>4,112,878</u>	<u>4,512,492</u>	<u>4,490,200</u>	<u>4,407,427</u>
Capital Outlay					
5701 Land	-	-	17,563	-	-
5702 Buildings & Treatment Plants	-	-	-	-	200,000
5703 Infrastructure < \$100K	1,580,941	585,000	453,575	1,906,102	-
5704 Machinery & Equipment	137,696	52,395	55,254	72,705	-
5705 Auto Equipment	4,302,094	2,069,306	2,241,330	5,173,642	4,051,885
	<u>6,020,731</u>	<u>2,706,701</u>	<u>2,767,721</u>	<u>7,152,449</u>	<u>4,251,885</u>
Debt Service					
5653 Inter Agency Capital Lease	1,069,779	1,069,867	1,069,871	881,309	882,973
5421 Principal	-	10,226	11,156	12,586	12,586
	<u>1,069,779</u>	<u>1,080,093</u>	<u>1,081,027</u>	<u>893,895</u>	<u>895,559</u>
Transfers					
6900 Transfers Out	1,297,845	763,825	987,064	612,064	591,564
	<u>1,297,845</u>	<u>763,825</u>	<u>987,064</u>	<u>612,064</u>	<u>591,564</u>

PUBLIC WORKS

Budget Summary - Public Works

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Other					
6005 Capitalized Expenditures	(3,933,824)	(2,143,638)	(2,102,288)	-	-
6007 Pension Expense - GASB 68	(57,486)	132,641	231,140	-	-
6010 Depreciation Expense	1,872,212	2,097,663	2,241,627	-	-
6015 Loss on Disposal of Assets	(165,162)	(163,007)	(106,131)	-	-
6030 GASB 31 Adjmt	8,290	10,124	(18,672)	-	-
6025 OthFinSources-Capital Leases	-	(106,903)	-	-	-
	(2,275,969)	(173,119)	245,675	-	-
Total Expenditures	\$ 34,799,599	\$ 34,171,499	\$ 37,952,919	\$ 47,697,707	\$ 40,042,988

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	10,124,751	10,746,377	11,208,733	11,963,639	12,592,665
Maintenance & Operations	14,696,558	14,934,745	17,150,207	22,585,460	17,303,888
Internal Service Charges	3,865,903	4,112,878	4,512,492	4,490,200	4,407,427
Capital Outlay	6,020,731	2,706,701	2,767,721	7,152,449	4,251,885
Debt Service	1,069,779	1,080,093	1,081,027	893,895	895,559
Transfers	1,297,845	763,825	987,064	612,064	591,564
Other	(2,275,969)	(173,119)	245,675	-	-
Total Expenditures	\$ 34,799,599	\$ 34,171,499	\$ 37,952,919	\$ 47,697,707	\$ 40,042,988

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
1221 - Oceanside Lighting Dist	51	460	(1,477)	-	-
1241 - Sunset Hills	421	406	(687)	-	-
1242 - Mission Meadows	-	-	(25)	-	-
1243 - Sunburst Homes	722	736	(1,343)	-	-
1244 - Douglas Park	3,184	3,709	(6,307)	-	-
1246 - Rancho Hermosa	105	224	(349)	-	-
1247 - Santa Fe Mesa	781	993	(1,471)	-	-
1248 - Del Oro Hills	(82)	247	(748)	-	-
1249 - Mar Lado	170	295	(473)	-	-
1250 - Guajome Ridge	1,000	1,137	(1,951)	-	-
1251 - Peacock Hills	416	410	(586)	-	-
1252 - Vista Del Rio	551	571	(981)	-	-
1254 - El Camino MCF MD Fd	-	-	(42)	-	-
1596 - Muni GolfCourse Improv	971	936	(2,234)	-	-
1831 - Fleet Management	1,865,384	2,083,756	2,226,177	-	-
1851 - City Building Services	126,828	13,908	390,450	-	-
320000101 - Property Management	790,279	917,285	953,513	992,692	1,059,988
320317221 - Oceansid Lighting Dist 2-1991	1,120,168	1,118,663	1,010,522	1,561,426	1,188,798
320319249 - Mar Lado Landscape	71,657	77,654	68,104	88,836	90,216
320320250 - Guajome Ridge	51,037	52,890	62,345	86,865	97,935
320321251 - Peacock Hills	16,084	21,693	23,018	31,908	34,531
320322252 - Vista Del Rio	7,483	9,556	12,456	18,995	18,674
320323241 - Sunset Hills	26,627	25,979	28,146	35,237	35,742

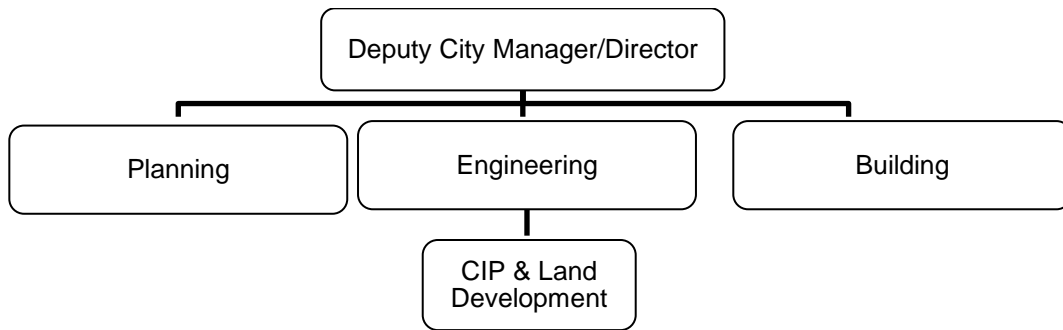
PUBLIC WORKS

Budget Summary - Public Works

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
320324242 - Mission Meadows-Area A	824	909	672	403	403
320325242 - Mission Meadows-Area B	10,719	7,868	3,770	4,218	4,218
320326243 - Sunburst Homes	7,140	5,628	3,855	8,183	8,183
320327244 - Douglas Park	144,409	164,505	214,633	350,150	308,031
320328244 - Vandergrift Annex	24,344	27,338	28,599	47,160	47,665
320329246 - Rancho Hermosa	25,915	30,300	40,252	44,000	45,474
320330247 - Santa Fe Mesa	384,524	400,056	330,924	400,449	399,323
320331248 - Del Oro Hills	550,958	579,428	456,288	571,677	548,677
320343254 - El Camino MCF MD	-	-	-	5,938	5,938
320345221 - 2013 St Light RetroFit Lease	645,410	476,219	476,219	476,219	476,219
320346101 - Block 20 Lease Assessment	-	-	-	22,558	20,962
320347101 - Lot 23 Operations	-	-	-	-	179,616
320431596 - OMGC Mgmt Contract	10,532	-	-	-	-
320850501 - El Corazon Maintenance	275,609	282,770	334,806	1,139,265	700,000
425407101 - Engineering Transportation	464,450	605,988	552,561	512,593	573,759
425421581 - Pier Deferred Maintenance	338,365	132,212	158,583	250,000	250,000
425622581 - Parks Maint/Upgrades	101,712	77,909	152,704	100,000	100,000
600010101 - PW-Admin	218,697	254,118	280,503	313,594	360,825
600415501 - Entitlement Improvements	-	-	-	-	25,983
600601101 - Street-AntiGraffiti Program	148,551	127,042	162,605	157,841	159,077
600602851 - Building Crafts	649,651	833,430	(41,776)	-	-
600612101 - Parking Lot Maint & Enforcemen	1,422,406	1,522,394	1,600,128	1,867,343	1,642,667
600619213 - Street & Median Maint	3,814,477	3,397,848	3,911,340	3,910,194	3,053,452
600620101 - Street Tree Maintenance	71,595	73,660	63,656	72,149	73,774
600624101 - Street Sweeping	1,864,747	1,929,894	2,105,633	2,113,547	2,166,140
600625101 - Beach Maintenance	581,955	628,018	642,618	729,738	817,734
600626101 - Pier Maintenance	293,184	294,090	282,684	334,967	325,820
600627101 - Harbor Maintenance	2,654,540	2,737,179	2,824,302	3,072,032	3,403,284
600629213 - Tree Trimming	378,712	389,198	563,287	480,000	400,000
600633581 - SLRR Maintenance	1,697,814	951,490	496,342	-	-
600702101 - Solid Waste - City Svcs	1,071,704	1,141,426	1,454,896	1,486,129	1,449,255
600750101 - Street-Flood Cntrl/Strm Drains	731,140	744,587	818,422	831,998	768,971
620608831 - Fleet Maintenance	4,104,851	4,741,259	4,975,386	4,851,952	4,639,712
620609831 - Fleet Replacement	225,033	(219,569)	102,978	5,273,036	4,066,880
624010101 - Harbor & Beaches Admin	813,263	801,371	932,305	927,176	1,205,234
630603851 - City Building Maintenance	1,419,977	1,651,604	1,714,345	2,107,467	2,096,480
630605851 - COC Building Maint	405,001	494,756	623,589	798,030	802,011
630607581 - Deferred Bldg Maint	169,941	72,495	90,000	327,181	160,000
630615851 - Police/Library Bldg Maint	910,347	926,099	1,195,592	1,255,071	1,232,030
630630581 - Civic Center Building Maint	20,325	41,410	23,979	35,000	35,000
630637851 - Fire Stations - Building Maint	-	-	351,545	501,147	369,032
630638851 - Railroad Museum-Building Maint	-	-	1,349	6,000	-
630640851 - Parks & Rec - Building Maint	-	16	244,884	400,494	673,009
632444562 - Adaptive Signals/TMC Maint	-	-	-	-	218,000
640618101 - Street Light Maintenance	479,542	435,262	546,219	675,564	490,848
640621101 - Street-Traffic Control System	1,239,610	1,255,663	1,436,145	1,298,716	1,273,186
660613101 - Parks Maintenance	1,881,473	1,824,123	1,915,463	2,194,050	1,940,232
817160819274 - JR Dock Rplcmnt-Grant	-	-	-	692,117	-

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
836160519272 - HSIP - Traffic Signal Upgrades	-	-	-	2,230,300	-
836161619212 - Sandag ATGP Bike Storage	-	-	-	70,000	-
907131700581 - Pier Brace Replcment Project	462,315	-	871,002	1,028,280	-
907161619503 - Sandag ATGP Bike Storage-Mat	-	-	-	30,000	-
912155817581 - El Corazon Infrastrct Imprv	-	-	253,575	877,822	-
Total Expenditures	\$ 34,799,599	\$ 34,171,499	\$ 37,952,919	\$ 47,697,707	\$ 40,042,988

Organizational Chart by Function



Mission Statement

The Development Services Department is committed to providing efficient and cost-effective service, while promoting public safety, quality development, necessary capital improvements, future planning, and the preservation of environmental resources.

Service Description

Composed of the Planning, Engineering and Building Divisions, the Development Services Department provides current and long-range land use planning, plan checking and inspection services for development projects within the City. The department processes development applications, issues building and grading permits, inspects construction projects, enforces State and City building codes and the State Mobile Home Parks Act. The department provides primary staff support to the Planning Commission and is also responsible for the planning, funding and construction of City capital projects.

Major Accomplishments

City Services

- Served 8,613 counter customers between 7/1/2019-01/31/2020.
- Processed 2,007 building permits with a total construction valuation of \$163,163,055.
- Performed 3,075 building plan checks and 11,349 building inspections.
- Maintained 100 percent same-day target success for scheduled building inspections.
- Met the building plan check review target dates at a 94 percent success rate.
- Issued permits for major projects, including Oceanside Beach Resort and Scripps Medical Office.

- Finalized 74 new single-family residential and 99 multi-family units.
- Finalized 1,048 Solar PV Systems.
- Finalized 11 energy storage systems.
- Initiated a comprehensive update to the General Plan including obtaining grant funding and hiring a consultant team.
- Achieved adoption of Downtown density cap removal; Parks & Recreation Master Plan; Downtown commercial uses streamlining; and Climate Action Plan implementation ordinances.
- Renewed 14 local licenses for Cannabis-related businesses.
- Conducted 50 public hearings regarding development proposals and long-range planning projects.

Sustainable Growth

- Completed entitlement review for the following major projects: Airport Hotel, Breeze Townhomes, Ocean Hills Senior Facility, Sudberry Specific Plan Amendment, 901 Pier View, Sandpiper Villas, Hilton Home2 Suites Hotel, North River Farms, One 11 S. Tremont, Alta-Oceanside, Sunsets, Marriott Hotel and Califino sports arena.
- Completed Zoning Ordinance Consolidation Project combining three zoning ordinances into one.
- Initiated a structured and streamlined review of development proposals by instituting the Application Review Committee process.
- Updated ADU ordinance and initiated a marketing campaign including a video, handouts, website information, public workshops.
- Assisted with preparation and implementation of the Short-Term Rental ordinance.
- Continued progress towards an update of the Local Coastal Program, addressing sea-level rise, adaptation strategies and development policies.

- Assisted with Medical Cannabis local license approvals and preparation of a potential taxation structure.
- Completed Engineering plan review and issued grading permits for the following projects: Arroyo Verde Shopping Center, Park Villas, Oceanside Beachfront Resort, The Pavilion, Lot 15, Scripps Medical Office, Oceanside Senior Facility Phase One, and Oceanside Skilled Nursing Facility.
- Performed building inspections for the Oceanside Beach Resort project.

Economic Vitality

- Construction completed for Lot 23 of the Nine Block Master Plan.
- Construction completed for the Park Villas Mixed-Use development in the El Corazon area, which is comprised of 70 residential units and 2 commercial units.
- Construction is underway for the Scripps Medical Office project and Arroyo Verde Shopping Center.
- Completed the engineering review of 117 planning entitlement requests.
- Completed 400 map, plan, and technical report approvals for development projects.
- Consistently met the plan review cycle times of 45 days for initial reviews and 30 days for subsequent reviews of private development projects in the final engineering phase.
- Continued with development streamlining efforts in the Project Entitlement Phase, which includes refinements to the stormwater review approach to progress projects towards discretionary approval in a timely matter.

Quality of Life

- Completed the review and revision of conditions of approval regarding the Brother Benno's facility.
- Reviewed and obtained approval for the City's first medical cannabis facilities.
- Constructed Balderrama Park improvements.
- Constructed a new traffic barrier and sidewalk in College Boulevard from North River Road to the San Luis Rey River Bridge.
- Constructed new restrooms and plaza at the Tyson Street Park.
- Constructed Quiet Zone safety improvements at five NCTD grade crossings.
- Completed Phase One rehabilitation of Fire Station No. 4.
- Constructed storm drain upgrades at Ivy Ranch adjacent to Casa De Amparo.

- Completed the following Capital Improvements:
 - Asphalt overlays on 37 lane-miles of roadway
 - Slurry seal on 82 lane-miles of roadway
 - Replaced 72 ADA access ramps
- Began construction of the following Capital Improvements:
 - Fire Training Tower at Jones Road
 - El Corazon Aquatic Center
 - Beachfront Improvements
 - Bandstand Pump Station
 - Harbor Tunnel Improvements
 - San Ramon/RDO Traffic Signal

Civic Engagement

- Held community meetings for numerous City Projects.
- Actively promoted Building Safety Month.
- Made presentations at various neighborhood meetings.
- Tracked and reported significant State legislation.

Future Objectives**City Services**

- Place a staffed kiosk in the Development Services Lobby
- Enhance and expand online services

Sustainable Growth

- Complete background information including technical reports for the comprehensive update of the General Plan.
- Adopt an updated Housing Element by April 2021.
- Present to Council a staff-initiated draft of the South Morro Hills Community Plan.
- Adopt the updated Local Coastal Plan.
- Obtain certification of the Coast Highway Incentive District.
- Initiate zoning amendments for the streamlining of Commercial Districts in the coastal zone and inland areas.
- Adopt updated Density Bonus regulations to be consistent with State legislation.
- Update CEQA significance thresholds to remain in compliance with new State Guidelines regarding Vehicle Miles Traveled.
- Continue to partner with SANDAG, NCTD, San Diego Regional Water Quality Control Board (RWQCB), and other local agencies regarding

transportation and water quality management goals.

- Complete the College Boulevard widening Improvements Design.
- Update the Engineers Design and Processing Manual.
- Revise and refine the City’s stormwater quality assessment form, stormwater BMP Design Manual, and stormwater report templates to better align with the City’s development streamlining effort and MS4 permit.
- On an annual basis, review new laws affecting development, stormwater quality, floodplain management, surveying and engineering and update City Ordinances as needed

Economic Vitality

- Obtain entitlement approvals for the:
 - Inns at Buena Vista hotel project
 - Ocean Kamp project
 - CarMax project
 - Rio Rockwell project
 - Sudberry Mixed-Use project
 - Arena Califino
- Continue to manage all publicly funded Capital Improvement Projects
- Continue to seek opportunities to improve the 30-day streamlining process of projects, and stormwater reviews, in the entitlement phase.
- Continue implementation of streamlined zoning regulations and processes including stand-alone CUPs, time extensions, appeals, and other appropriate actions.
- Facilitate completion of Oceanside Beachfront Resort project.

Quality of Life

- Obtain approval of CUPs for medical cannabis facilities involving non-storefront dispensaries, manufacturing, distribution and cultivation.
- Continue to maintain annual street restoration priority; including overlay of arterial streets, neighborhood slurry seals, use of alternative paving methods, and replacement of broken sidewalks.
- Finalize preliminary engineering regarding restoration alternatives for concrete portion of the Pier View Way Bridge.
- Construct the following improvements:
 - Fire Training Tower completion
 - Complete the NCTD Agreement for under track crossing of the storm drains under Cleveland Avenue and Surfrider Way and commence construction of the project along with needed water and sewer improvements

- Finalize the HSIP paperwork with Caltrans in order to implement construction of the Douglas Drive median from North River Road to Corte Bocina
- Continue working with SDG&E representatives to finalize the utility undergrounding plans and implement construction of the facilities on Fire Mountain Drive and Oceanside Boulevard at Crouch Street
- Upon relocation of the sewer main, complete the Loma Alta Creek Basin and Outfall Modification
- As part of the Annual Storm Drain Replacement project, identify and replace aged deteriorating corrugated metal pipe drainage systems at various locations within the downtown area
- Pursue completion of El Corazon Aquatics Center
- Establish Quiet Zone
- Complete Fire Station No. 1 design
- Complete Buccaneer Restroom design
- Obtain Caltrans approval of Douglas Seismic retrofit strategy
- Complete design for The Strand rehabilitation Seagaze to Wisconsin
- Complete College Widening design
- Obtain CEQA clearance for Coastal Rail Trail
- Commence Police Department Headquarters facility study

Civic Engagement

- Continue collaboration with neighborhood stakeholders to ensure high quality development.
- Actively promote Building Safety Month.
- Continue enhanced public notification process for public works construction, specifically for the asphalt overlay and slurry seal projects.
- Continue enhancing public access to information regarding discretionary development projects.

COMMUNITY DEVELOPMENT

Budget Summary - Development Services

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 4,315,307	\$ 4,542,555	\$ 4,666,341	\$ 5,047,093	\$ 5,369,688
5110 Temporary/Part Time Employees	151,094	73,705	43,889	127,832	181,683
5120 Overtime	47,273	65,828	71,895	63,350	33,350
5206 Fringe Benefit Burden-Wcomp	71,854	49,248	73,029	51,618	53,945
5207 Fringe Benefit Burden	1,868,707	2,061,219	2,166,113	2,602,857	2,837,538
5212 Pension Bond Debt Charge	55,320	57,884	55,608	59,212	61,310
5230 Auto Allowance	1,613	4,225	4,579	8,430	8,520
	6,511,168	6,854,665	7,081,455	7,960,393	8,546,034
Maintenance & Operations					
5305 Professional Services	7,644,353	1,960,183	1,048,862	12,328,990	1,631,194
5306 Professional Svc w/IT alloc	279,027	580,813	1,090,173	1,263,233	331,689
5315 Utilities	56,293	23,932	3,781	-	-
5320 Repair and Maintenance	1,760,380	223,943	399,026	645,218	25,444
5325 Infrastructure < \$100K	234,839	231,924	346,913	2,016,278	505,000
5326 Studies & Reports	661,617	655,095	494,813	1,607,279	398,403
5330 Machry & Equip <\$10K	14,649	55,163	6,993	8,828	8,916
5335 Rents & Leases - Equip, Bldgs	59,477	85,900	62,380	63,391	68,579
5345 Travel & Conference	9,844	8,279	13,504	23,954	17,969
5350 Training - Registrtn Fees	16,136	10,280	28,482	31,893	32,211
5355 Matl Supplies&Services	1,315,453	730,925	537,164	4,292,504	1,028,192
5360 Advertising	26,013	25,492	21,688	32,374	24,617
5370 Postage	45,867	63,394	84,049	88,032	68,712
5375 Dues,Books&Subs	30,349	20,507	35,776	69,075	82,539
5380 Uniform	1,522	1,891	7,488	6,622	6,688
5385 Telephone	26,760	36,735	31,465	35,601	35,958
5390 Taxes, Licenses & Permits	32,281	13,180	928	28,028	3,606
5440 Radio Network Operating Cost	2,860	2,736	2,736	5,232	-
5316 Electricity	1,488	-	-	-	-
	12,219,209	4,730,373	4,216,221	22,546,532	4,269,717
Internal Service Charges					
5600 Internal Service Charges	3,279,462	3,045,667	3,157,579	3,398,932	2,204,530
	3,279,462	3,045,667	3,157,579	3,398,932	2,204,530
Capital Outlay					
5702 Buildings & Treatment Plants	-	37,795	17,873	3,980,403	-
5703 Infrastructure < \$100K	4,537,416	10,896,134	10,112,702	41,156,017	9,090,545
5704 Machinery & Equipment	346,597	53,251	-	-	-
5705 Auto Equipment	-	-	26,585	-	-
5706 Furniture, Fixtures, Software	4,530	34,759	-	500,000	-
	4,888,542	11,021,939	10,157,160	45,636,420	9,090,545
Debt Service					
5653 Inter Agency Capital Lease	202,350	202,380	202,380	138,099	138,666
	202,350	202,380	202,380	138,099	138,666
Transfers					
6900 Transfers Out	2,429,934	2,448,091	4,585,601	3,722,611	969,233
	2,429,934	2,448,091	4,585,601	3,722,611	969,233
Other					
6005 Capitalized Expenditures	(73,170)	(195,400)	-	-	-
6030 GASB 31 Adjmt	321,342	313,766	(613,343)	-	-
	248,172	118,367	(613,343)	-	-
Total Expenditures	\$ 29,778,837	\$ 28,421,482	\$ 28,787,053	\$ 83,402,987	\$ 25,218,725

Expenditure Summary by Category					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
Personnel	6,511,168	6,854,665	7,081,455	7,960,393	8,546,034
Maintenance & Operations	12,219,209	4,730,373	4,216,221	22,546,532	4,269,717
Internal Service Charges	3,279,462	3,045,667	3,157,579	3,398,932	2,204,530
Capital Outlay	4,888,542	11,021,939	10,157,160	45,636,420	9,090,545
Debt Service	202,350	202,380	202,380	138,099	138,666
Transfers	2,429,934	2,448,091	4,585,601	3,722,611	969,233
Other	248,172	118,367	(613,343)	-	-
Total Expenditures	\$29,778,837	\$28,421,482	\$28,787,053	\$83,402,987	\$25,218,725

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
1212 - TransNet	(485)	6,916	(4,724)	-	-
1213 - Gas Tax	969,703	1,013,983	1,634,443	1,125,000	635,000
1216 - Pavement Repair SLTPPR	346	-	-	-	-
1265 - SB1 RMRA Gas Tax	-	-	(5,291)	-	-
1501 - General Capital Projects	95,997	10,970	(61,683)	250,000	-
1503 - Public Facility Fees	30,102	144,291	(94,344)	162,000	-
1508 - Traffic Signal DIF	3,822	3,214	(3,276)	-	-
1510 - SLRR-Major Water Course	217,423	220,666	624,211	138,099	138,666
1511 - SLRR DD-1/Zone-1A	6,192	5,968	287,313	251,527	86,162
1512 - SLRR-DD-1/Zone-1B	6,677	6,457	800,854	-	-
1513 - SLRR-DD-1/Zone-1C	129	15,589	-	-	-
1514 - SLRR-DD-1/Zone-1D	10,573	13,009	(25,988)	1,775,262	103,116
1515 - SLRR-DD1/Zn Pilgram Creek	6,521	777,956	-	-	-
1516 - Drainage DIF	6,758	6,909	(21,837)	-	-
1520 - Loma Alta Creek-Mjr Wtr Course	4,404	4,194	345,864	-	144,955
1521 - Loma Alta Creek DD-2/Zn2A	1,549	186,802	-	-	-
1522 - Loma Alta Crk DD2/Zn2B	2,355	284,040	-	-	-
1530 - BVCrk-Mjr Wtr Course Dist3	700	493	61,688	-	-
1531 - Buena Vista Creek DD	3,009	2,846	353,885	-	-
1540 - TMI Triangle DD-4	647	78,080	-	-	-
1550 - Center City DD-5	324	29,524	-	-	-
1561 - Major Thoroughfare Fees	84,513	94,300	(168,203)	-	-
1562 - Th-Fare/Traffic Signals DIF	76	9,495	(23,680)	-	-
1581 - GF Community Facilities CIP	304,000	-	-	-	-
1598 - Park Fees	656,666	48,535	475,407	-	-
400434101 - Building Safety	2,245,011	2,327,626	2,629,949	2,924,494	2,871,239
425010101 - Engineering Capital Project	2,136,367	1,970,286	2,054,677	2,015,164	2,188,085
425010516 - Drainage Administration	-	124,593	168,178	203,340	182,625
425010561 - Major Thoroughfare Admin	241,820	250,083	267,099	-	-
425010562 - Th-Fare/Traffic Signals Admin	-	-	-	278,379	225,993
425010598 - Parks Projects Admin	138,138	50,671	24,959	198,841	163,644
425290101 - Safe Routes to School-Match	-	-	17,429	-	967
425411212 - Misc Traffic Markings	20,893	4,839	45,153	-	50,000
425413598 - Park Enhancements	90	4,825	-	109,638	10,000
425414561 - CtywideTrnsprtCirc Update	167,146	22,435	-	100,000	-
425415501 - Entitlement Improvements	4,737	4,082	17	25,983	-

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
425416596 - Golf Course Enhancement	-	86	-	-	-
425417514 - Multiple Habitat Conservation	74,484	36,879	2,463	8,320	-
425418212 - Neighborhd Traffic Imprvmts	70,634	178,077	30,041	-	100,000
425423101 - Land Development	1,454,404	1,694,057	1,997,867	2,349,385	2,469,167
425426212 - Misc Street Proj/SlurrySeal	1,582,104	193,980	782,477	150,000	315,243
425429503 - Fire Station 8 Temp Location	59,477	60,518	61,831	63,391	68,579
425436213 - Unscheduled Signal/St Lights	73,571	91,946	-	104,990	-
425442212 - Sidewalk Repair	-	125,200	-	-	-
425443213 - Pavement Mgmt Program	-	-	23,444	140,000	-
425444213 - Adaptive Signals/TMC Maint	-	-	39,373	200,000	-
425445213 - Traffic Signal Upgrades	-	-	115,773	165,256	-
425446213 - Annual Storm Drain Maint	-	-	114,683	-	-
425447265 - Slurry Seal SB1	-	-	1,110,714	1,759,976	200,000
425620212 - Street Tree Maintenance	200,296	195,154	-	-	-
425620213 - Street Tree Maintenance	-	-	199,558	200,000	-
425633510 - SLRR Maintenance	-	-	-	285,401	96,123
425636213 - Sidewalk Repair & Maintenance	-	-	124,982	125,000	-
425636530 - El Camino Pipe-Emerg Repair	20,600	-	-	-	-
450404101 - Planning Administration	1,587,772	1,736,683	1,839,943	2,310,426	2,245,969
450440501 - Long Term Zoning Admin	180,584	184,645	181,706	7	-
450448101 - Cannabis	-	8,398	125,867	427,037	351,174
640433508 - Traffic Signal Comm System	19,018	69,033	-	-	-
817140800273 - DouglasBridge Seismic Retrofit	269,175	118,136	62,770	2,574,659	-
817140900273 - Coast Highway Bridge Replcmnt	798,986	200,879	86,928	1,234,180	-
817150516272 - Land Use Plan-CA Coastal Comr	8,835	125,455	31,091	34,619	-
822136900274 - FAA Airport Perimeter Fence	33,962	-	-	-	-
822143015274 - FAA Airport Apron Improvement	100,164	-	-	-	-
822143918274 - Bike to Work Grant - 2018	-	2,690	-	-	-
822148016274 - HSIP-Raised Medians Douglas L	3,632	1,324	40,044	655,830	-
836128600272 - Vector Habitat Remediation	129,587	-	-	-	-
836141714272 - LomaAlta Slough Vector Habitat	327	-	-	-	-
836145215272 - Mssn Ave RR-X Safety Imprv	43,119	153,215	737,928	40,017	-
836145615212 - Seagaze Downtown Mobility	15,513	320,827	-	-	-
836147016215 - Sharrow Bike/Bus Outreach	87,000	-	-	-	-
836156117272 - CalRecycle Rubberized Pvmnt	-	67,198	-	-	-
836156318272 - Safe Routes to School-Grant	-	-	134,527	365,668	34,181
836160319272 - RMRA S&S Corridors Plan	-	-	-	398,385	-
836160719272 - GF Specified Grant Projects	-	-	-	7,840,000	-
836161019272 - SB@ Planning Grant-GPU	-	-	-	310,000	-
836164419272 - Coastal Rail Trail-SANDAG	-	-	-	400,000	-
901122000561 - College/VistaWay&Thunder PS&	55,559	10,127	5,098	196,296	-
901122100561 - College/Olive & Old Grov EIR	48,342	32,313	100,122	90,115	-
901127000561 - OBlvd Sidewalk I-5 to Crouch	7,985	2,327	-	-	-
901142015561 - NRR Widening	103,137	-	-	-	-
901149817562 - Barrier @ College/N River Rd	-	9,894	68,559	227,040	-
901155718561 - Melrose Gap	-	-	484,629	-	-
901158019561 - Cllg btwn Waring Old Grv Dsgn	-	-	-	450,000	-
901160019562 - Melrose Heights Widening	-	-	-	100,000	-
901162420561 - Cllg btwn VWay & Old Grv Cnstr	-	-	-	-	4,600,000

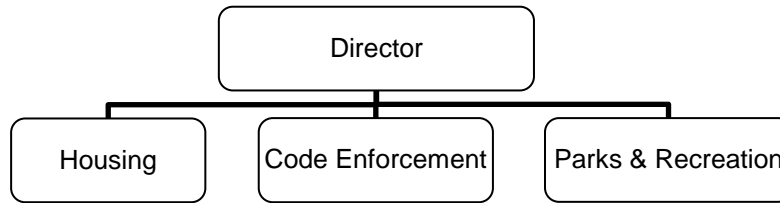
Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
901526100561 - College Bvd Median-Left Turn	901	148,120	-	-	-
901561500561 - ECR Widening @ SR78	-	6,249	-	-	-
902111200212 - Adaptive Signals/Trnsp Mgmt Ct	158,736	246,238	-	-	-
902129800212 - SANDAG ATG 3E's Project	-	4,123	-	-	-
902131200212 - Coast Hwy Corridor Study/EIR	364,658	201,767	158,301	60,758	-
902131300212 - MssnAve Fiber-Optic Cable	365,140	441,595	0	-	-
902134400212 - Ada Ramp Rplcmt/Sdwlks In-fill	226,625	261,376	48,511	366,489	-
902134600212 - Traffic Sig Safety& Ped Access	79,535	13,609	-	-	-
902134800212 - North Ave Slope Protection	125,515	-	-	-	-
902135200212 - Clementine Intrsrctn Rcnstrctn	258,692	18,047	-	-	-
902135400212 - Mainline R/R Xing Sfty	529,145	1,069,220	3,003,905	389,840	21,160
902135500212 - Neighborhood Traffic Sfty Impr	20,601	122,888	27,459	141,744	-
902135600212 - Bicycle Master Plan/Bike Sfty	92,263	52,035	30,034	1,349	70,000
902136000212 - El Corazon Access @ ORnch Rc	50,669	-	-	-	-
902137100212 - Coast Hwy Vision EIR-SA	84,217	5,646	-	-	-
902141515212 - SideWalk Repair	121,370	-	-	-	-
902142715213 - RDO Street Lights	7,500	-	-	-	-
902143215212 - El Camino Real Guardrail	31,012	335,303	-	-	-
902145615212 - Seagaze DtnTwn Mobility-City	2,738	58,837	-	-	-
902145616212 - Seagaze DtnTwn Mobility-Cnstrt	-	10,954	833	-	-
902146516212 - Downtown Fiber-Optic	40,728	48,648	60,260	165,617	-
902146816212 - MssnMdn CarolynCrcl t Foussat	16,694	33,508	124,246	431,445	-
902147216212 - Douglas Dr Median HSIP-City	2,001	69,639	(25,211)	533,216	-
902149717212 - Roundabout Mesa/Barnwell	-	7,316	-	-	-
902155518265 - Asphalt Overlay SB1	-	-	908,208	2,471,792	399,804
902157419212 - Pier VWay Bridge Rplcmnt PDR	-	-	-	300,000	-
902157519213 - Misc Traffic Marking	-	-	-	54,847	-
902157619265 - ADA for Overlay	-	-	-	250,000	140,000
902158319265 - Annual Storm Drain Maintenance	-	-	-	500,000	500,000
902162120212 - Coast Hwy Corridor Design	-	-	-	-	500,000
902162320212 - Coastal Rail Trail Design	-	-	-	-	88,132
902162720265 - Street Monument Preservation	-	-	-	-	50,000
902164720265 - Thunder Dr- Road Rehab	-	-	-	-	1,000,000
902165020212 - Mssn/E of Myers Dsgn/Recnstctr	-	-	-	-	75,000
902165520265 - Street & Median Maint SB-1	-	-	-	-	400,000
902165620212 - El Corazon N Roundabout	-	-	-	-	300,000
902165720212 - Loma Alta Bike Trail	-	-	-	-	10,000
902754200212 - Street Restoration 212	1,252,327	5,490,959	2,177,327	1,095,075	-
903130900508 - UpgradeTraffic Signal	69,822	121,583	-	-	-
903136600508 - Coast Hwy Traffic Signal Imprv	-	2,953	-	-	-
903141315212 - CstHwy/VstWy Upgrade Trffc Sig	7,177	111,736	-	-	-
903151117508 - Dwntwn Traffic Signal Imprvmnt	-	-	63,364	5,659	-
903151817508 - Mssn & Myers Traffic Signal	-	-	-	350,000	-
903155218562 - Traffic Signal@RDO/San Ramon	-	-	47,200	412,800	-
903158119562 - Mission Gate Traffic Signal	-	-	-	270,000	-
904146616212 - Coastal Rail Trail Oblvd-Morse	36,341	66,037	15,755	171,868	-
905120100212 - Detention Basin @ LAC & RDO	222,428	135,542	7,966	72,034	-
905126600520 - LAC Study ECR to Crouch	-	283	-	-	-
905137900531 - RDO & Cameo Storm Drain Stud	8,586	1,241	-	-	-
905138700550 - Street Flow Modeling	10,050	-	-	-	-

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
905143315520 - LAC Basin Outlet Modif FA	4,198	8,735	2,116	177,145	-
905145115515 - Pilgrim Crk Channel Recnstrctn	11,021	-	-	-	-
905149517514 - Pilgrim Creek VHR Reconstrctn	-	71,884	7,457	1,155,808	-
905150217516 - Cleveland Storm Drain Upgrade	-	479,955	371,811	2,298,234	1,500,000
905151017511 - RDO Drainage Upgrades	-	29,763	96,051	324,327	-
905155317516 - Emerg Sinkhole@AlamosaPrk D	-	6,988	246,743	-	-
905156418514 - MiraCosta College Storm Drain	-	-	-	60,000	-
905162520516 - LAC Basin Outlet Mod FA	-	-	-	-	500,000
905831100510 - SLRR Clearing Project	-	29,583	35,065	863,451	-
905831200510 - Habitat Mitigation Study	-	-	19,015	89,700	-
906149417596 - Pilgrim Creek VHR Imprvmnts	-	86	-	-	-
906152518598 - Tyson St Beach Restroom	-	-	1,356,716	689,612	-
906157118598 - Joe Balderrama Park Imprvmnts	-	-	53,875	296,474	-
906164419598 - Coastal Rail Trail-City Match	-	-	-	100,000	-
906164920598 - Mance Buchanan Field Lights	-	-	-	-	1,000,000
906165120598 - JLRC Park Study	-	-	-	-	50,000
906165220598 - Dog Facilities Study	-	-	-	-	50,000
906165320598 - Pickleball Courts Phase 1	-	-	-	-	200,000
906165420598 - Calavera Crk X-ing Design	-	-	-	-	400,000
906404500598 - Master Plan Update	286	155,537	56,304	88,045	-
906560300598 - Trail Dsgn&Environ Std	3,710	1,605	-	6,895	-
906564800598 - BuccaneerPrk FcltsFees	-	650	26,823	340,081	-
907118100212 - Lot 23 Transit Parking Strctr	-	2,752,107	560,818	439,182	-
907118115501 - Lot 23 Parking Structure	7,231,195	1,358,347	(8,874)	-	-
907134900503 - FS1 Seismic Retrofit Study	20,938	3,383	-	-	-
907135100581 - Beach Restrooms & Operations	282,653	121,155	78,700	20,000	-
907137400503 - COC Repair Project	15,210	28,876	6,833	-	-
907139200581 - Fire Training Center	31,620	18,745	55,310	194,325	-
907141014501 - El Corazon Aquatic Center	974,974	237,270	114,883	1,020,619	-
907142815503 - CvcCtr EOC Backup Pwr Cnstrc	162,506	588	-	-	-
907142915503 - Essential CvcCtr/EOC Bid Anlys	4,346	3,916	-	-	-
907143115503 - Fire Training Tower	-	37,211	33,688	754,854	-
907143715581 - Fire Training-Drafting Pit	119,311	78,656	52,034	-	-
907146416212 - Pier Restoration	402,476	21,304	42,470	-	-
907147116503 - Main Library Upgrades	279,611	-	-	-	-
907150017503 - Lifeguard Towers	-	23,328	53,250	233,001	60,000
907150817851 - Fire Station Repairs	-	63,480	46,118	6,803	-
907150917851 - FS 4 Rehabilitation	-	7,446	47,356	242,798	-
907153918503 - Evidence Exam Room Imprvmnts	-	-	40,335	39,665	-
907154218503 - EOC Emrgncy Per-Guajome Con	-	-	42,203	7,797	-
907154518503 - Civic Center Fuel Storage	-	-	56,366	68,634	-
907154718503 - OPD Evidence & Prpty Fac Rstrn	-	-	30,234	194,766	-
907154918503 - New FS #1 Design Study	-	-	74,350	1,005,581	-
907155118503 - Emrgncy Pwr OPD/Mssn Library	-	-	5,844	44,156	-
907155618503 - Heritage Park Improvements	-	-	43,310	-	-
907157819501 - Fiber COC to Fire Station #6	-	-	-	50,000	-
907161419501 - El Corazon Aquatic Ctr Cnstrtn	-	-	-	26,000,000	-
907162920503 - Main Library Improvements	-	-	-	-	500,000
910149617751 - Dock Elec Upgrd-Pedestal Replc	-	-	64,096	35,904	-
910150316751 - Harbor Access Control System	2,405	(15,972)	-	-	-

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
910159519751 - Harbor Tunnel Imprvmnt	-	-	-	200,200	-
912121700501 - El Corazon Specific Plan	-	-	-	9,000	-
912132300501 - OBlvd Undergrnd Utility Prjct	10,962	5,211	5,000	50,325	-
912134200501 - Sand Replacement Project	607,470	-	47,481	1,406,419	-
912135300501 - Fire Mtn UndrGrndg Utilities	28,885	19,422	-	282,146	73,741
912145015212 - LAC Detention Basin Mitigation	1,414	5,640	2,139	-	-
912146916581 - General Plan Update	272,934	146,410	73,607	121,893	-
912146919581 - General Plan Update Phase 2	-	-	-	1,398,004	-
912150117581 - Digital Plans Tech Upgrades	-	61,467	49,271	59,263	50,000
912150516581 - Land Use Plan-City Match	3,332	66,873	29,681	71,225	-
912150616581 - FS Plymovent Upgrades	85,106	34,486	-	-	-
912150717501 - Integrated Library System	-	-	99,997	-	-
912154818503 - Beach Access at Neptune	-	-	19,055	280,945	-
912159619581 - Fire Station #4 Remodel Phs 2	-	-	-	120,000	-
912160319581 - S&S Corridors Plan-City Match	-	-	-	51,615	-
912167019581 - Phase II Beachfront Imprv Stdy	-	-	-	400,000	-
912880500501 - Silica Reclamation	56,098	21,255	1,683	-	-
914560800212 - DougDrBr Seismic Retro	103,202	48,511	89,190	395,260	-
914560900212 - NoCstHwyBr Seismic Retr	90,368	31,830	125,978	766,573	-
914755600501 - Pacific Street Bridge @ SLRR	4,231	-	-	-	-
916144515741 - Airport Fence Project	(0)	-	-	-	-
916157719501 - Airport Taxiway Grant Match	-	-	-	134,004	-
917141614212 - Coco Palms Flood Imprvmnt	388,434	10,366	-	-	-
918142415212 - Strand Reconstruction-Sea Wall	-	17,215	-	-	-
Total Expenditures	\$29,778,837	\$28,421,482	\$28,787,053	\$83,402,987	\$25,218,725

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Organizational Chart by Function



Mission Statement

The Neighborhood Services Department’s mission is to promote healthy neighborhoods by providing services to enhance the quality of life for the citizens of Oceanside and serve as a change agent in building strong families and safe communities through people, parks, and programs.

Service Description

The Neighborhood Services Department offers a wide variety of programs and services that serve to enhance the quality of life by strengthening community image, neighborhood safety and security, supporting economic development and environmental resources, promoting health, wellness and recreation, fostering human development and increasing cultural unity and community problem solving for people of all ages. The Neighborhood Services Department is organized as three Divisions: Housing, Code Enforcement, and Parks and Recreation.

The Housing Division implements the City’s housing assistance programs for low- and moderate- income households working with a variety of non-profit agencies, governmental agencies, and businesses. Among the programs administered are Housing Choice Voucher (formerly called Section 8) rental assistance, housing rehabilitation assistance, first-time homebuyer programs, Community Development Block Grant program, and administration of the City’s Mobile Home Rent Control program. The Division also provides neighborhood services at four Community Resource Centers.

The Code Enforcement Division enforces City Code regulations that address conditions on private property such as substandard dwelling units, inoperable or abandoned vehicles, accumulations of trash and debris, noise, dust, offensive odors, and abandoned buildings.

The Parks and Recreation Division offers a wide variety of programs and services for people of all ages through the following service areas: Youth Development, Sports and Athletics, Leisure Services,

Neighborhood-based Services, Aquatics, Senior Services, and Special Events.

Major Accomplishments

City Services

- Successfully processed 5,599 code enforcement cases involving over 8,392 violations.
- Increased riverbed enforcement details and removed tons of solid waste from impacted areas.
- Abated graffiti from nearly 1,050 locations.
- Worked with other departments to initiate a Short-Term Rental inspection and enforcement program with the goal of improving safety and quality of life for all residents.
- Processed a total of over 286 special events, 25 film permits, and increased Heritage Park rentals by over 25 percent.

Economic Vitality

- Continued to support Friends of Oceanside Parks and Recreation for community events and programs.
- Updated the Oceanside City Code Chapter 14C for Inclusionary Housing.
- Developed a first-time homebuyer program funded through Inclusionary Housing fees.

Quality of Life

- Collaborated with Interfaith Community Services, Inc. in hosting food distributions at Crown Heights Resource Center, Chavez Resource Center, Libby Lake Community Center and Melba Bishop Recreation Center twice a month to over 455 registered families.
- Worked with the VA to identify housing opportunities for veterans.
- Partnered with the OPD Homeless Outreach Team, Interfaith Community Services, Alpha Project, Mental Health Services, Brother Benno’s, and Bread of Life to place and assist homeless individuals with stable housing.
- Entered into an MOU with Mental Health Systems, Inc. to provide Housing Choice Vouchers to homeless persons with mental illness.

COMMUNITY/CULTURAL SERVICES

- Awarded \$218,958 in grant funds for expansion of HOT and Housing Authority Social Workers program to house people experiencing homelessness and hired a Management Analyst to oversee homeless programs.
- Transitioned contract with Serving Seniors to County of San Diego to provide Senior Nutrition Program at Country Club Senior Center.
- Awarded \$250,000 grant from CA State Department, Housing and Community Development for implementation of Homeless Prevention and Intervention services through subcontract and collaboration with Community Resource Center.
- Processed a 20-year loan of development funds to Sandpiper Villa, which will include affordable assisted living units for vulnerable seniors.
- Contracted with Interfaith Community Services for 12 beds of Bridge Housing for homeless persons searching for housing.
- Awarded 34 new Housing Choice Vouchers for persons with disabilities who are at risk for or are experiencing homelessness.
- Managed a contract for four weekly encampment abatement details.
- Finalizing the Tenant Based Rental Assistance program description and referral process for implementation by June 2020.
- Received designation as a High Performer by HUD.
- Provided home rehabilitation grants to mobile home owners with CDBG funds.
- Provided CDBG funding to Oceanside Senior Citizens Association to provide Nutrition Program at the Country Club Senior Center.
- Completed \$1.5M in grant and Park improvements at Joe Balderrama Park furthering the Neighborhood Revitalization Strategy Area Plan.
- Held Joe Balderrama park Re-Dedication with over 350 residents in attendance including Congressman Levine, Assembly member Tasha Boerner Horvath and several other dignitaries.
- Provided over 11,000 rides to seniors enrolled in the Solutions for Seniors on the Go transportation program.
- Provided youth development programs and services to 424 “at-risk” youth in the Libby Lake, Eastside and Crown Heights areas with gap funding to work toward ending neighborhood violence through programs with North County Lifeline, Vista Community Clinic and Boys & Girls Club of Oceanside.

Neighborhood Services

Civic Engagement

- Conducted community clean-ups and provided support to monthly clean-ups in the Crown Heights, back gate and Tri-City Neighborhoods.
- Coordinated the Annual City Book Drive to support Literacy in lower income neighborhoods providing books to 326 youth in Oceanside youth programs.
- Participated in North County Comprehensive Gang Initiative, North County Prevention and Intervention Committee and the North County Gang Commission in an effort to reduce gang activity and violence through prevention, intervention and joint suppression efforts throughout the 78 Corridor.
- Working with Crown Heights Neighborhood Group, the resident group that has participated in several community input meetings and prioritized five community improvement projects: (1) Shade structure at Crown Heights Resource Center, (2) Installation of sidewalk, (3) installation of new stop sign, (4) installation of second stop sign, (5) installation of crosswalk.
- Assisted Regional Task Force for Homeless in hosting the Deployment Center for the annual Point in Time Count.
- Participated in the North County Youth Hunger Coalition in efforts to address child hunger among residents in Oceanside.
- Implemented concerts, movies, and annual tree lighting ceremony for the community.
- The City of Oceanside Parks & Recreation and Resource Centers continued to partner with Oceanside Police Department in hosting four National Night Outs.
- Partnered with County of San Diego to provide over 20 SD Nites programs at Melba Bishop Community Center to Oceanside youth.
- Partnered with MLK Scholarship Program Committee in awarding the 2020 recipients.
- Partnered with the Award Committee in selecting the 2020 City of Oceanside – Martin Luther King, Jr. Community Service Award recipient, Ms. Alma Sisco-Smith.
- Completed and successfully adopted Parks and Recreation Master Plan.
- Worked with Parks and Recreation Commission in selecting Oceanside’s *Senior of the Year*.

Future Objectives

City Services

- Collaborate in the county-wide Opening Doors Project to end homelessness for chronic homeless veterans and individuals.

COMMUNITY/CULTURAL SERVICES

- Secure additional services for Housing Choice Voucher applicants to assist with obtaining and maintaining housing. Identify sites for additional affordable housing opportunities.
- Assist homeless persons with serious mental illness with Housing Choice Vouchers through the Project One For All (POFA) program.
- Work with developer on submitting plans for Sandpiper Villa to provide affordable assisted living units for seniors.
- Work with HOT to implement a traveler's aid program for purposes of reunifying homeless persons with family outside of San Diego County.
- Manage a social worker to provide housing navigation services to homeless persons receiving housing assistance.
- Implement and manage contract for Sobering Services center.
- Implement homeless prevention and intervention program to include Bridge Housing and measures to prevent residents of Oceanside from becoming homeless.

Quality of Life

- Work with the Alliance for Regional Solutions to address emerging issues such as chronic homelessness, mental health and job development.
- Increase operation hours and revenue at Marshall Street Pool Swim Center for Summer 2020.
- Continue to serve as the Liaison for OPARC.
- Increase proactive private property anti-graffiti efforts Citywide.
- Continue with enhanced riverbed enforcement details and four day per week trash abatement.
- Develop an outreach and marketing plan that meets HUD's goal to further fair housing and all federally-funded programs.
- Work towards promoting "Live Well Oceanside" through San Diego County Health & Human Services North County Leadership Team.
- Operate community resource centers and collaborate services with several nonprofit agencies to provide programs and services to neighborhood residents, coordinate services with City recreation centers to best serve the community and prevent duplication of services.
- Expand Senior Nutrition program to begin offering breakfast at Country Club Senior Center and expand to multiple distribution locations throughout the city.
- Reinstate part-time services at John Landes Park, to include: Mobile Recreation program, monthly

Neighborhood Services

- food distribution, Application Assistance and Resource Center referrals.
- Enforce Short-Term Rental program to bring all STRs into compliance with safety and quality of life regulations.
- Open and program the new El Corazon Aquatics Center in 2021.

Civic Engagement

- Collaborate with Oceanside Community Safety Partnership, San Diego Office of Education, Prop 47 – Second Chances for Our Youth, Oceanside Promise, Resilience Mentoring, and other gang or violence prevention efforts and seek to identify funding opportunities to sustain prevention and intervention programs.
- Partner with Neighborhood groups for quarterly clean-ups or community renovation projects.
- Partner with North County Lifeline, and Vista Community Clinic to promote resident participation in neighborhood watch programs and neighborhood associations.
- Partner with San Diego Regional Health and Wellness Coalition.
- Partner with the North County LGBT Resource Center to support Pride at the Beach and other activities and community events.
- Collaborate/partner with non-profit organizations such as the Boys and Girls Club, YMCA, Vista Community Clinic, North County Lifeline etc., to identify unique programming for Oceanside youth.
- Improve marketing of programs and services through use of social media.
- Collaborate and support Oceanside Promise Collective Impact Initiative by serving on the Leadership Team and the various Collaborative Action networks (CANs).
- Host a City-wide book drive.

COMMUNITY/CULTURAL SERVICES Budget Summary - Neighborhood Services

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 3,490,179	\$ 3,516,557	\$ 3,401,279	\$ 3,972,525	\$ 4,148,728
5110 Temporary/Part Time Employees	466,889	460,664	531,608	535,983	587,072
5115 Elected Officials	11,380	11,567	11,505	11,700	11,700
5120 Overtime	14,240	13,721	6,183	11,284	11,284
5206 Fringe Benefit Burden-Wcomp	63,322	48,083	62,567	51,619	51,198
5207 Fringe Benefit Burden	1,543,528	1,618,413	1,653,133	2,134,547	2,341,610
5212 Pension Bond Debt Charge	46,998	47,850	45,336	46,933	48,807
5230 Auto Allowance	5,433	5,725	5,750	5,400	6,300
	<u>5,641,968</u>	<u>5,722,579</u>	<u>5,717,360</u>	<u>6,769,991</u>	<u>7,206,699</u>
Maintenance & Operations					
5305 Professional Services	165,414	188,879	429,315	147,380	138,652
5310 Temp. Agencies/Individuals	-	150	-	-	-
5315 Utilities	424,585	385,420	498,525	400,035	395,998
5320 Repair and Maintenance	79,491	161,552	124,999	128,615	149,089
5325 Infrastructure < \$100K	101,335	94,919	446,174	188,559	75,652
5326 Studies & Reports	4,038	24,995	14,804	287,889	296,514
5330 Machry & Equip <\$10K	70,162	85,529	97,993	171,486	91,867
5335 Rents & Leases - Equip, Bldgs	16,404	9,313	5,577	9,995	10,094
5345 Travel & Conference	39,809	41,900	63,476	34,449	44,550
5350 Training - Registrtn Fees	9,928	8,224	26,735	20,971	20,349
5355 Matl Supplies&Services	501,559	470,676	522,676	518,408	275,416
5360 Advertising	12,379	14,126	11,717	17,934	13,061
5365 Marketing	-	-	-	15,802	-
5370 Postage	22,747	20,536	20,968	20,973	23,116
5375 Dues,Books&Subs	18,669	13,197	8,756	16,581	16,607
5380 Uniform	8,625	11,429	17,177	12,159	12,350
5385 Telephone	17,285	17,902	18,781	26,919	28,142
5390 Taxes, Licenses & Permits	26,440	22,264	27,759	46,394	46,716
5395 Contrib-Community Svc/Non Prof	3,696,061	519,960	841,429	6,571,622	3,971,389
5405 Administration Fees	27,243	37,609	27,936	27,794	28,041
5435 Special Events	8,616	-	-	-	-
5440 Radio Network Operating Cost	6,793	6,498	5,260	6,628	6,156
5450 Contingencies	-	-	-	584,773	1,097,507
5500 Housing Programs	-	12,095	-	150,000	150,000
5520 Hsng Programs-Rehab Grants	72,269	55,220	21,495	95,000	95,000
5525 Sec 8 HAP to owners	15,888,872	16,833,985	18,026,493	18,949,118	20,712,953
5475 Recreation Programs	-	297	-	-	-
	<u>21,218,722</u>	<u>19,036,676</u>	<u>21,258,046</u>	<u>28,449,484</u>	<u>27,699,219</u>
Internal Service Charges					
5600 Internal Service Charges	2,092,695	2,140,703	2,022,001	2,724,245	2,990,917
	<u>2,092,695</u>	<u>2,140,703</u>	<u>2,022,001</u>	<u>2,724,245</u>	<u>2,990,917</u>
Capital Outlay					
5703 Infrastructure < \$100K	-	-	607,550	-	-
	<u>-</u>	<u>-</u>	<u>607,550</u>	<u>-</u>	<u>-</u>
Debt Service					
5540 Hsng Programs-Cal Home Ln	224,000	56,000	56,000	224,000	392,000
5651 Principal	146,000	154,000	2,375,000	171,000	181,000
5652 Interest	133,194	126,412	128,903	48,442	53,485
5421 Principal	-	4,648	5,070	5,070	5,070
	<u>503,194</u>	<u>341,060</u>	<u>2,564,974</u>	<u>448,512</u>	<u>631,555</u>

COMMUNITY/CULTURAL SERVICES

Budget Summary - Neighborhood Services

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Transfers					
6900 Transfers Out	1,697,468	60,000	4,415,221	60,000	60,000
	1,697,468	60,000	4,415,221	60,000	60,000
Other					
6030 GASB 31 Adjmt	51,397	60,595	(149,534)	-	-
6025 OthFinSources-Capital Leases	-	(48,589)	(2,213,000)	-	-
	51,397	12,005	(2,362,534)	-	-
Total Expenditures	\$ 31,205,445	\$ 27,313,024	\$ 34,222,619	\$ 38,452,232	\$ 38,588,390

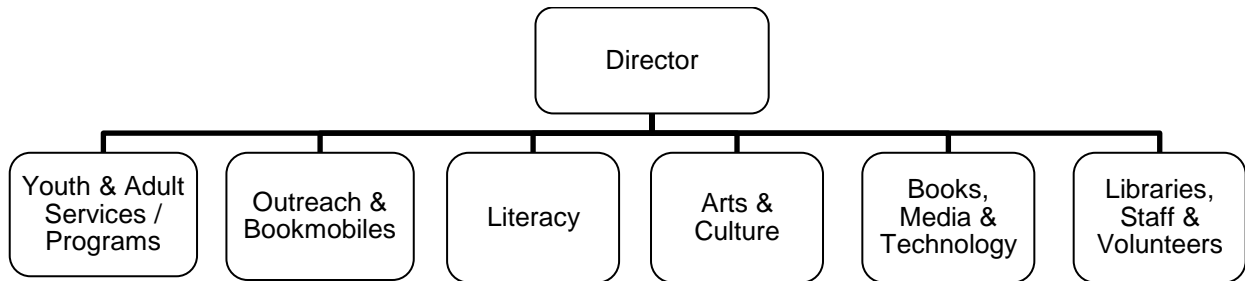
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	5,641,968	5,722,579	5,717,360	6,769,991	7,206,699
Maintenance & Operations	21,218,722	19,036,676	21,258,046	28,449,484	27,699,219
Internal Service Charges	2,092,695	2,140,703	2,022,001	2,724,245	2,990,917
Capital Outlay	-	-	607,550	-	-
Debt Service	503,194	341,060	2,564,974	448,512	631,555
Transfers	1,697,468	60,000	4,415,221	60,000	60,000
Other	51,397	12,005	(2,362,534)	-	-
Total Expenditures	\$ 31,205,445	\$ 27,313,024	\$ 34,222,619	\$ 38,452,232	\$ 38,588,390

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
1237 - CDBG	-	-	(55)	-	-
1277 - HOME Grant Fund	(14)	3,122	(10,862)	-	-
1278 - Inclusionary In Lieu	651,988	38,154	(97,878)	-	-
1281 - CDC- Low & Mod Hsng	911,306	6,662	4,302,006	-	-
1282 - CDC Hsng Rehab Ln Prog	73,951	9	-	-	-
1284 - CDC Adm/Prog Devlpmt	61,232	61,185	58,363	60,000	60,000
1286 - CDC Housing Mortgage RB	2,612	2,568	(6,126)	-	-
1288 - CDC Housing MblHm Prog	5,152	6,534	(13,532)	-	-
1289 - CDC Hsng CalHome Prog	1,937	2,359	(4,364)	-	-
817130816212 - Senior Transport Grant - 16/17	200,000	-	-	-	-
817130817212 - Senior Transport Grant - 17/18	-	191,900	-	-	-
817130818212 - Senior Transport Grant - 18/19	-	-	208,100	-	-
817130819212 - Senior Transport Grant - 19/20	-	-	-	75,061	75,061
821125714237 - NoCnty Solutions for Change	899,392	-	-	-	-
821143414237 - NoCnty LGBTQ Tenant Imprvmnt	56,917	-	-	-	-
821143514237 - Libby Lake ADA Imprvmnts	-	-	30,000	-	-
821149317237 - Country Club SrCntr-Imprvmnts	-	-	-	140,000	-
821155417237 - Country Club SrCntr-Kitchen	-	-	39,823	-	-
821159918237 - Refinance Section 108 Loan	-	-	(2,194,490)	-	-
822134116274 - WRC Trnstl Hsg 2/16-1/17 SNAF	87,242	-	-	-	-
822134117274 - WRC Trnstl Hsg 2/17-1/18 SNAF	59,881	85,210	-	-	-
822134118274 - WRC Trnstl Hsg 2/18-1/19 SNAF	-	60,876	84,215	-	-
822134119274 - WRC Trnstl Hsg 2/19-1/20 SNAF	-	-	60,594	84,497	-
822138500237 - Club 55	7,500	7,500	10,000	14,181	14,181

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
823125700277 - NC Solutions for Change	8,293	-	-	-	-
823131900277 - Mission Cove Phase (B)	2,270,404	-	-	-	-
823153817277 - Tenant Based Rental Assistance	-	-	-	1,700,545	587,869
836148416272 - HRP - Balderrama	-	15,220	1,114,406	-	-
836156818272 - Serving Seniors (SSI)	-	-	154,966	170,284	-
836160119272 - Homeless Emergency Aid Progr	-	-	-	218,958	-
836160218272 - Oceanside Promise Grant	-	-	-	99,594	49,797
836160919272 - 2020 Census Cmplt Count Grant	-	-	-	33,802	-
836161819272 - Homeless Svcs Partnership-CRC	-	-	-	250,000	-
900010101 - Housing & Grant Programs	948,900	1,013,423	980,521	1,341,630	1,358,704
900439101 - Club 55	21,196	22,023	22,137	18,664	19,678
900876000101 - Chavez Resource Center	92,088	131,922	146,911	147,634	165,098
900876100101 - Crown Heights Resource Center	99,247	121,373	130,982	120,555	119,648
900876300101 - Libby Lake Resource Center	191,002	234,823	217,480	206,208	233,511
921115300237 - Community Resource Centers	93,074	94,898	94,898	95,522	94,416
921465100237 - Code Enforcement-CDBG	352,746	306,696	233,032	250,247	254,966
921476300237 - Rehab Lns & Grants-CDC	52,974	79,568	88,532	350,000	100,000
921477200237 - Hsng Prog Devlpmt-CDC	137,232	98,682	154,530	170,075	170,075
921549500237 - SS-NC Lifeline-Youth Devlpmt	13,580	13,580	15,481	19,662	19,662
921558500237 - SS-Senior Nutrition Program	24,318	24,318	27,723	31,904	31,904
921559400237 - SS-VistaCommClinic-TeenReach	13,580	13,580	15,480	19,662	19,662
921634600237 - Teen Programs	18,010	11,575	16,443	18,684	18,600
921634700237 - 4 Kids Sake Aftrschl	17,356	18,200	18,200	18,283	18,199
921769000237 - Grants Administration	83,026	82,353	81,258	109,032	98,326
921769500237 - Section 108 Debt Service	279,194	280,412	2,494,159	219,442	234,485
921790000237 - Contingency Fund-CDBG	-	-	-	584,773	1,097,507
921874500237 - Nbrhood Rvltlzn - VCC	15,000	15,000	15,000	15,000	15,000
923475200283 - Hsng Sct8 Vouchers-CDC	17,427,941	18,548,195	19,718,297	20,987,411	22,612,701
923477500277 - HOME Program Adm	54,496	36,170	34,509	58,178	72,883
923479800277 - HOME Program (Unalloc)	-	-	-	1,537,177	2,809,516
924159818278 - VERI Estates	-	-	25,000	1,687,000	-
924459400278 - Inclusionary Admin Exp	185,921	187,708	176,266	545,222	565,472
925476100282 - Rehab Administration-CDC	30,016	28,001	33,000	33,002	32,592
925476200282 - Rehab Loan Services-CDC	64,190	54,514	77,864	67,002	66,674
925476400282 - Rehab Lns & Grants-CDC	72,269	67,315	21,495	250,000	250,000
927477300284 - Hsng Prog Devlpmt-CDC	136,424	98,682	154,530	179,978	168,915
928481100286 - MRB Adm Cost	42,451	30,044	23,160	50,421	126,616
928875200286 - Oside SUN	14,461	-	-	-	-
928880400286 - Homeless Shelters	60,234	77,305	69,802	86,750	86,750
930477400288 - Mobile Home Rent Control-CDC	129,873	114,643	134,123	302,542	307,085
931473900289 - CalHm-1st Tm Hm Buyer	235,974	64,780	60,000	240,000	420,000
932477800281 - Low & Mod Admin	69,439	76,894	27,125	78,561	81,849
933900101 - Code Enforcement	1,392,139	1,447,999	1,625,648	1,945,551	1,927,643
935931101 - Senior Taxi Program	121,938	115,836	128,476	96,262	101,504
935932101 - Parks & Rec Administration	900,996	928,282	846,802	965,611	1,068,890
935935101 - John Landes RecCntr	-	-	19,126	-	-
935936101 - Special Events	141,981	129,679	142,478	163,276	174,121
935937101 - Joe Balderrama RecCntr	216,356	221,344	224,471	213,857	223,369

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended Budget	Adopted Budget
	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
935938101 - Melba Bishop RecCntr	348,267	339,062	286,153	309,801	614,651
935939101 - Beach RecCntr	138,510	128,887	91,654	160,397	176,790
935940101 - County Club SrCntr	226,765	283,755	301,211	280,091	286,374
935941101 - Brooks St Pool	569,628	534,140	625,700	739,781	701,878
935948101 - Recreation Programs	517,468	431,942	549,230	498,447	445,004
935949101 - El Corazon Senior Center	287,257	280,269	287,486	329,484	345,266
935950101 - Marshall St Swim Center	70,137	39,192	50,726	52,968	57,546
935952101 - Pepsico Machines	-	4,660	358	9,563	7,952
Total Expenditures	\$ 31,205,445	\$ 27,313,024	\$ 34,222,619	\$ 38,452,232	\$ 38,588,390

Organizational Chart by Function



Mission Statement

Mission

To engage, inform, connect and inspire.

Vision

The Oceanside Public Library will be the cultural heart of Oceanside, empowering the community by promoting literacy, information access, civic engagement, cultural inclusiveness, and openness to new ideas.

Service Description

The Library Department provides free reading resources for all ages, an interactive online presence, literacy services, storytimes, book clubs, author events, and arts displays; manages the City’s arts and cultural work, overseeing the City’s Arts Commission and Oceanside Cultural District; and offers programs and services for parents, lifelong learners, veterans, job seekers, taxpayers, voters, summer readers, and many others.

Library services are available at Civic Center Library, Mission Branch Library, Oceanside READS Learning Center, mobile library stops for the Bookmobile and Adelante vehicles, and outreach and community site visits, and by volunteer book deliveries to those unable to get to Library locations.

Major Accomplishments

City Services

- Received 511,000 visits, issued over 10,000 Library cards, circulated over 460,000 items, answered over 30,000 questions, and offered over 1,700 programs in the fiscal year ending June 2019.
- Capitalizing on a grant, created a “Learn Together” Family Literacy program to support 29 adult

learners with families through materials, programs, and workshops; and by seeding home libraries.

- Offered a volunteer-staffed Veterans Connect program, provided information and resources to Oceanside’s veteran and military community.
- Created an internal Social Media Handbook to ensure consistent messaging while promoting Library programs and services; and played a strong role in efforts by City Departments to use social media to promote City services in a more collaborative and comprehensive way.

Sustainable Growth

- Oversaw a successful project to have Caltrans install Oceanside Cultural District signage on Interstate 5, to bring recognition to the downtown Oceanside area and support tourism efforts.
- Received a Maximizing Learning Spaces project grant and refreshed the READS Learning Center to maximize its potential as a place of learning, literacy, and reading.
- Through a California State Library grant, planned and implemented the Set Up to Succeed program with Oceanside Unified School District, so each child enrolled in school would have a Library account and access to the Library’s robust collections online and in print.
- Offered Career Online High School in partnership with the California State Library, resulting in the first Oceanside graduates from this program.

Economic Vitality

- Awarded \$239,000 in state/federal grants, allowing 20 new initiatives to be implemented, and funding an additional hourly workforce as needed for the duration of the grant projects.
- To support leveraging the Oceanside Cultural District designation for economic growth, created and distributed business toolkits to 300 locations within the District.
- Worked with the Economic Development Department and KOCT to develop a promotional video for the Oceanside Cultural District.
- Implemented California Center for the Book’s “Book

to Action” grant program highlighting the housing crisis with book discussions of *Evicted*, followed by a community/landlord workshop.

Quality of Life

- Conducted outreach visits, sharing details about Library information and programs, to over 40 Oceanside school events throughout the year.
- Through the California Arts Council’s Local Impact grant, brought professional artists to Oceanside Community Resource Centers and Senior Centers to teach “zine” classes and create community artwork.
- Provided concerts and varied programming with financial support from the Friends of the Oceanside Public Library.
- Offered Science, Technology, Engineering, Arts & Math (STEAM) Enrichment Camps in summer 2019 and spring 2020.
- Participated in festivals with community groups including the 2019 Día de los Niños, Filipino Cultural, Samoan Cultural and Noche Mexicana celebrations.
- Actively participated in the 2019 One Book/One San Diego program.
- Planned and implemented Kinder Readiness workshops to help children enter school prepared.
- Coordinated Arts Commission assistance in the RFP for and implementation of a public kinetic sculpture at the mixed-use apartment/retail SALT development.
- Started Rainbow Reads, a Teen Gay-Straight Alliance book club.
- Created a circulating toy collection, offering toys that educate, engage and entertain young children.
- Introduced “Autism Welcome Here” grant-supported sensory storytimes and lending library, to support families with children on the autism spectrum.
- Partnered on “Literacy Through Art” Library and Oceanside Museum of Art tours for all 3rd grade students.
- Circulated San Diego Children’s Discovery Museum passes for families to check out, as with library books, and enjoy the museum.
- Developed 3-D printing training for teens and adults.
- Hosted artist development workshops and an Art Book Club for adults.
- With support from the Friends of the Library, provided free teen art classes at the local arts community nonprofit Studio ACE.

Civic Engagement

- Managed hundreds of community volunteers who provided thousands of hours of service through the Library.

- Partnered with Feeding San Diego to offer a year-round afternoon snack, and the summer meal program at the Civic Center Library, both serving ages 0-18.
- Participated in the 2019 Latino Book and Family Festival, sponsored by MiraCosta College.
- Offered citizenship classes for Spanish speaking adults.
- Working with the San Diego County Registrar of Voters, both libraries served as Mail Ballot Drop Off locations, and Mission Branch was reintroduced as a polling place, in addition to Civic Center Library.
- Facilitated “Community Conversations with Veterans,” an art project highlighting women veterans.
- Implemented the inaugural Oceanside writers’ contest at the annual “Write On, Oceanside” authors’ celebration.

Future Objectives

City Services

- Work to secure funding and coordinate efforts with other Oceanside City Departments to implement initiatives of the O’Arts Master Plan for the Arts.
- Implement strategies to reach and retain non-users through outreach and various platforms.
- Explore expansion of physical Library spaces to meet growing City needs.
- Secure California State Library grant funding for:
 - Bringing the Library to You/Mobile Solutions to outfit the Library’s courier van as an outreach tool to bring Library services and programs to underserved areas.
 - Create an Early Learning Hub to offer centralized information on resources for early learners and their families, in collaboration with service providers, to support children’s overall readiness to learn.
 - Create opportunities for teens to expand their leadership and job skills, and preparedness for careers, through an Out-of-School Time Project for School-aged Youth.
- Contribute to the senior workforce through use of the S.E.R. (Service, Employment, Redevelopment) program at the Library.
- Support and encourage collaborative efforts with other City departments to provide more cohesive and efficient services throughout the Oceanside community.

Quality of Life

- Implement Science, Technology, Engineering, Arts & Math (STEAM) Summer Enrichment Camps and Classes.

- Present quality music concerts showcasing a diverse array of cultures, to introduce the community to new experiences.
- Maximize use of Library space through modification of the Civic Center Library Children's Room Craft and Story Corner.
- Work to beautify the Civic Center Library's external facilities and signage through the CIP process.
- Emphasize new and additional ways the busy Oceanside community can access e-book and e-audiobook content through products such as Hoopla and BiblioBoard; and helpful online tools such as MyLibrary! and NovelList to more easily find and choose what to read or listen to.
- Update and bring to City Council the Oceanside Civic Art Policy for approval and subsequent implementation.

Economic Vitality

- Direct and coordinate an inaugural signature music festival for the Oceanside Cultural District to highlight local talent and the value of Oceanside's artistic assets.
- Advocate for the Oceanside Cultural District, resulting in more substantial state funding to support the work of this state-designated area.
- Evaluate the LINK+ service—free access, with same-week delivery, to books, CDs and DVDs from 70 other public and college libraries statewide, through the Library's online catalog.
- Support fundraising efforts by the Friends of the Oceanside Public Library and the Oceanside Public Library Foundation, to support Library programs and services.
- Work with the San Diego Public Law Library to present workshops on topics such as business development and tribal law.

Civic Engagement

- Partner with Oceanside High School photography classes to create a database of photographs for promotional use by the Oceanside Cultural District and Visit Oceanside, and add new visual elements to Cultural District banners using student photography.
- Make available English as a Second Language classes and other offerings in partnership with MiraCosta Community College.
- Expand Bookmobile services to additional neighborhoods in Oceanside, to eliminate barriers to access.
- Leverage Lunch at the Library grant funds to provide local teens jobs assisting with this community program.
- Create and support a Library statement on Cultivating Racial Equity and Inclusion, and work to make organizational improvements in this area.

COMMUNITY/CULTURAL SERVICES

Budget Summary - Library

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 1,582,668	\$ 1,650,325	\$ 1,646,793	\$ 1,697,774	\$ 1,794,718
5110 Temporary/Part Time Employees	409,496	449,584	451,863	548,752	536,655
5120 Overtime	7,684	8,372	7,570	6,048	6,048
5206 Fringe Benefit Burden-Wcomp	12,503	8,410	12,528	10,120	10,287
5207 Fringe Benefit Burden	734,148	786,158	799,837	903,135	988,725
5212 Pension Bond Debt Charge	22,084	19,469	18,936	20,744	21,572
5230 Auto Allowance	3,933	4,225	3,900	3,900	4,800
	<u>2,772,516</u>	<u>2,926,543</u>	<u>2,941,427</u>	<u>3,190,473</u>	<u>3,362,805</u>
Maintenance & Operations					
5305 Professional Services	-	15,340	44,701	119,848	59,083
5310 Temp. Agencies/Individuals	2,000	8,931	35,025	21,827	-
5320 Repair and Maintenance	37,289	36,696	47,806	21,214	21,427
5330 Machry & Equip <\$10K	35,089	73,151	14,727	12,732	9,025
5335 Rents & Leases - Equip, Bldgs	612	680	6	2,502	-
5345 Travel & Conference	2,531	3,919	2,556	7,439	2,713
5350 Training - Registrtn Fees	1,386	5,377	7,259	11,212	7,541
5355 Matl Supplies&Services	139,870	151,655	110,593	124,760	67,795
5360 Advertising	379	1,095	1,011	2,861	240
5365 Marketing	-	-	-	300	-
5370 Postage	1,654	2,270	4,180	5,355	4,617
5375 Dues,Books&Subs	24,247	8,206	61,844	65,811	87,090
5380 Uniform	286	150	150	261	264
5385 Telephone	2,529	3,392	3,672	3,891	3,930
5455 Matl Supplies&Services	309,312	308,650	231,649	387,345	222,507
	<u>557,182</u>	<u>619,513</u>	<u>565,180</u>	<u>787,358</u>	<u>486,232</u>
Internal Service Charges					
5600 Internal Service Charges	1,877,202	1,946,484	1,924,172	2,033,631	1,634,503
	<u>1,877,202</u>	<u>1,946,484</u>	<u>1,924,172</u>	<u>2,033,631</u>	<u>1,634,503</u>
Transfers					
6900 Transfers Out	87,170	241,261	-	-	-
	<u>87,170</u>	<u>241,261</u>	<u>-</u>	<u>-</u>	<u>-</u>
Other					
6030 GASB 31 Adjmt	7	-	-	-	-
	<u>7</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$ 5,294,077	\$ 5,733,801	\$ 5,430,779	\$ 6,011,462	\$ 5,483,540

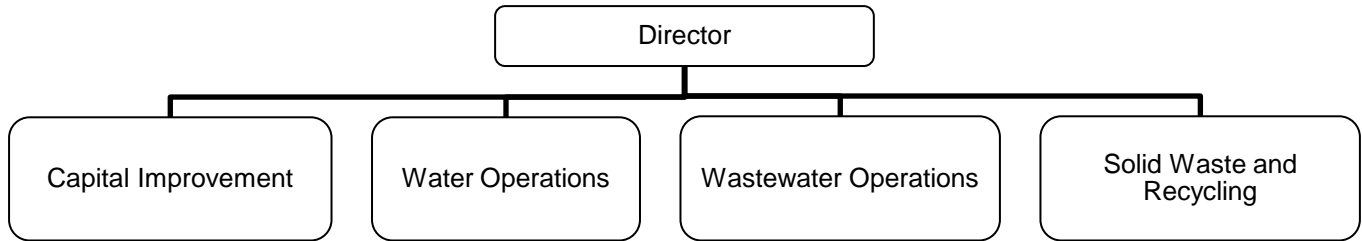
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	2,772,516	2,926,543	2,941,427	3,190,473	3,362,805
Maintenance & Operations	557,182	619,513	565,180	787,358	486,232
Internal Service Charges	1,877,202	1,946,484	1,924,172	2,033,631	1,634,503
Transfers	87,170	241,261	-	-	-
Other	7	-	-	-	-
Total Expenditures	\$ 5,294,077	\$ 5,733,801	\$ 5,430,779	\$ 6,011,462	\$ 5,483,540

COMMUNITY/CULTURAL SERVICES

Budget Summary - Library

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
1209 - Library	7	-	-	-	-
350010101 - Library-Admin	2,087,389	2,118,031	2,209,334	2,402,140	2,028,884
350350101 - Reader Services-Adults	750,998	760,676	751,721	798,904	730,523
350350209 - Reader Svcs-Adults	200,143	182,874	-	-	-
350351101 - Bookmobile	29,565	75,501	77,893	62,349	62,515
350352101 - Adelante	80,901	107,009	85,471	78,524	78,111
350355101 - Literacy Programs	-	-	455	-	-
350355272 - Literacy Programs	28,468	28,455	-	-	-
350356101 - Mission Branch	728,565	860,832	811,250	924,500	978,181
350357101 - Support Services	916,631	910,528	884,137	940,728	954,853
350358101 - Reader Services-Youth	357,465	534,712	539,798	611,784	612,558
350358209 - Reader Svcs-Youth	104,755	109,437	-	-	-
350359101 - Library Facilities	7,692	9,033	10,661	10,077	9,720
817160619273 - Set-Up to Succeed	-	-	-	58,000	4,464
817161119273 - Mobile Arts Workshops	-	-	-	14,400	-
822151717274 - STEAM Summer Enrichment - LST	-	18,125	2,875	-	-
822151719274 - STEAM Summer Enrichment - LST	-	-	5,711	14,316	-
835134000276 - Misc. Library Grants	-	1,480	14,996	13,064	-
835157219272 - Oceanside Cultural District	-	-	-	12,247	10,000
836157018272 - Literacy Programs	-	-	35,779	16,882	-
836157019272 - Literacy Programs	-	-	-	32,684	12,731
900115800274 - Big Read Grant	-	15,309	-	19,363	-
917653600276 - Misc. Literacy Grants	1,500	1,801	699	1,500	1,000
Total Expenditures	\$ 5,294,077	\$ 5,733,801	\$ 5,430,779	\$ 6,011,462	\$ 5,483,540

Organizational Chart by Function



Mission Statement

We protect public health and the environment by providing reliable, cost-effective, and sustainable utility services with dedicated, forward-thinking employees.

Service Description

The Water Utilities Department is responsible for delivering locally produced water and purchasing water from the San Diego County Water Authority (SDCWA) for domestic, commercial, irrigation, and fire protection purposes. The City has a surface water filtration plant that treats an average of 16 million gallons per day (MGD) of water received from the SDCWA, a reverse osmosis plant that treats on average 2 MGD of local brackish groundwater, a 3 MGD recycled water treatment plant and reservoir, 12 potable water storage reservoirs, and over 591 miles of water pipelines. The department is also responsible for the operation and maintenance of the City's wastewater collection system and treatment facilities which includes over 450 miles of wastewater pipelines, two wastewater treatment plants treating 9.9 MGD, 34 sewer lift stations, and an industrial waste inspection program. The majority of the City's sewage is treated to secondary treatment level standards and multiple projects are underway to expand the recycled water treatment and distribution systems. The City has a goal of zero sewer spills as well as to coordinate implementation of the Watershed Protection (storm water) program, Green Oceanside Campaign, Zero Waste Strategic Resource Management Plan and the Waste Management contract.

Major Accomplishments

WATER

- Continued participation as a regional partner on the North San Diego County Regional Water Recycling Project, leveraging the power of multiple agencies to improve opportunities for Local, State and Federal Grant funding of important recycled water supply projects.
- Completed dozens of Green Oceanside outreach events, which include Earth Month, the Annual Earth Festival, Green Oceanside Sustainability Workshops; Junior Guard Beach Ambassador Program, North County Food Recovery Event,

Harvest Oceanside Day, Harbor Days, Coastal Clean Up Day, 1lb Propane Cylinder Events, Used Oil Filter Exchange Events, and the Green Oceanside Kitchen Grand Opening event. Also conducted regular Green Oceanside outreach at the farmer's markets, sunset markets, and large partner community events.

- Hosted several statewide and regional conferences and workshops including the California Water Efficiency Partnership Plenary event, the San Diego County Water Authority Citizen's Water Academy, and the WaterSmart Analytics and Customer Engagement Platform's first ever Southern California user's group conference.
- Sponsored conservation-related events including the hands-on Smart Irrigation Landscape workshop and demonstration, eight Sustainable Landscape How-to Workshops, and the WaterSmart Landscape Makeover four-part advanced training series.
- Participated in and came in third place nationwide in the Mayor's Challenge for Water Conservation competition promoting water efficiency through resident pledges to save water.
- Secured funding in the amount of \$135,000 for three water use efficiency projects servicing low income areas in Oceanside. They include 1) installation of 12 water bottle fill stations through the Oceanside Unified School District's middle and high schools; 2) a free rain barrel giveaway program aimed at 300 high water users in disadvantaged communities (DAC); 3) a direct-install free weather-based irrigation controller program that will target approximately 80 qualified high use water customers in DAC areas who will also receive course training in the operation and maintenance of the systems.
- Achieved approval from Council, the Water Authority, and the Metropolitan Water District (MWD) to enter into an agreement for Local Resources Program funding for Recycled Water and Pure Water programs, offsetting costs of up to \$43 M (over a 15-year period) towards developing local water supplies.
- Awarded another \$1.5 M through the WaterSMART Water & Energy Efficiency grant for the Advanced Metering Infrastructure project.

- Applied for funding for Pure Water Oceanside through the Bureau of Reclamations WIIN Grant program.
- Received \$2.6 M from the Bureau of Reclamation for construction of a brine optimization project and for the installation of two new groundwater wells.
- Created the following GIS viewers for the public and/or City employees:
 - Oceanside Neighborhoods Map (and schools)
 - Oceanside Bicycle Map
 - Oceanside Record Drawings Downloader Map
 - City of Oceanside GIS Map Books Viewer
 - Road Repairs Map for Economic Development
 - Habitat Field Map for Watershed Protection Program
- Created the GIS layer of Short Term Rentals (STRs) for the Financial Services Department and Planning Division
- Created a Dashboard for the Homeless Survey, an online application for the Oceanside Police Department commanding officers to view the statistics and a mobile application: Homeless Survey Map.
- Hosted two regional workshops for High Accuracy GPS/GNSS with Esri Collector CIP/Development Project Map
- Received direction from Council on a path forward for potential Community Choice Aggregation (CCA), allowing the City more control over energy sourcing.
- Decreased our purchase of imported water by 11.6% and further reduced our costs by a 30% margin, increasing our raw water purchase and decreasing our purchase of more costly treated supplies.
- Decreased overall water consumption by 10.3% due in large part to continued focus on Water Use Efficiency and the high visibility of SB 606 and AB 1668 as well as legislative initiatives intended to develop and introduce more stringent long-term regulatory restrictions.
- Decreased water sales revenues and service charges by 5.2% based on reduced water sales.
- Maintained a 24% reduction in gallons of water used residentially per person, per day (R-GPCD) and reduced the residential potable demand by an additional 6.6%.
- Increased the overall GPCD by 9.5% from 113 to 123 incorporating all customer classes, both residential and non-residential.
- Substantially completed construction of the Morro Hills No. 1 and No. 2 Reservoir Repairs Project, which includes seismically retrofitting the Morro Hills No. 1 Reservoir, performing structural repairs on the Morro Hills No. 2 Reservoir, and relocating and upgrading the Morro Hills Pump Station.

- Completed final design and commenced construction of Pure Water Oceanside (formerly the Indirect Potable Reuse program) which includes upgrades at the San Luis Rey Water Reclamation Facility (SLRWRF), construction of an advanced water purification treatment plant, blending facility, two booster pump stations, conveyance pipelines, inject wells and extraction wells.
- Completed design, received building permits, and advertised for bid for the Jones Road building to house the Meter Shop. Construction to be completed in FY 20/21
- Completed design of Downtown Water Replacement Phase 2, which replaces and upsizes existing water pipelines in the downtown area.
- Selected the Advanced Metering Infrastructure (AMI) Project technology and consultant. AMI will provide near real-time data, increased Utility analytics and customer engagement.

WASTEWATER

- Cleaned and inspected 2,137,853 linear feet (LF) of sewer line in 2019.
- Continued the condition assessment and access improvements of the City's three largest wastewater conveyance pipelines through the Mesa-Garrison tunnel to SLRWRF. Replacements of pipe sections in poor condition have commenced and will continue into FY 20/21
- Completed construction of the Haymar Sewer Realignment, which permanently connects to the Vista-Carlsbad sewer and removed Oceanside's flow from a portion of the pipeline in the Buena Vista creek bed.
- Completed construction of the Lotus Street Sewer Replacement, which installed a new pipeline from Lotus Street to San Luis Rey Road to replace an existing highly corroded pipeline.
- Awarded and began construction of the Oceanside Blvd Lift Station relocation project, which will replace the aged existing station.
- Continued design of the new Buccaneer Lift Station and Force Main which will reroute all the existing wastewater flows from La Salina Wastewater Treatment Plant to SLRWRF.
- Commenced construction of the Harbor 3 Lift Station refurbishment project.
- Commenced construction of the Bandstand Lift Station to replace the existing aged infrastructure.
- Completed sewer Point Repair Package 2 and 3 while preparing Packages 4 and 5.
- Continued partial disinfection of plant effluents for ocean coliform reduction.
- Continued development of the City's Organics to Energy Biosolids Masterplan

RECYCLED WATER

- Completed construction of the Recycled Water Treatment Plant to increase recycled water production from 0.7 million gallons per day to 3 million gallons per day.
- Completed design and commenced construction of the Recycled Water Lower Phase 1 Conveyance Project.
- Continued final design for the Recycled Water Lower Phase 1 Reservoir and Pump Station and Upper Recycled Water Distribution System Projects, which expand the recycled water pipelines and build additional storage throughout the city.
- Continued negotiations with Rainbow Municipal Water District to acquire one of their properties for a recycled water reservoir.
- Acquired the existing Fallbrook Outfall and converted the pipeline to a recycled water distribution main.

Future Objectives

WATER

- Continue to pursue grant opportunities to implement habitat restoration in Loma Alta Creek.
- Continue to pursue grant opportunities for Pure Water Oceanside, Recycled Water, AML, and other scheduled water projects.
- Continue to foster trust and educate the community through Pure Water Oceanside tours.
- Complete additional beach and river clean-up events.
- Implement a storm water trash control program with Public Works to comply with new statewide regulations.
- Continue to expand the use of GIS mobile technology.
- Construct seismic upgrades at Henie Hills Reservoir and Structural Repairs of John Paul Steiger Reservoir.
- Commence work on the Oceanside Aqueduct Assessment.
- Commence design of additional groundwater production wells and a brine minimization system to increase the production from MBGPF.
- Commence the update of the Urban Water Management Plan
- Commence the update of the Water Master Plan
- Complete the Water Arc Flash Study
- Continue to retain and engage employees with a workforce development program outlined in the forthcoming departmental strategic plan.

WASTEWATER

- Continue the planning and design related to the closure of the La Salina Wastewater Treatment Plant
- Continue with the yearly CIPP lining program.
- Complete the condition assessment, access improvements and repairs of the City's three largest wastewater conveyance pipelines through the Mesa-Garrison tunnel to SLRWRF.
- Install two Harbor lift station backup generator switch gears.
- Replace additional Digester Mixing pumps.
- Complete design and commence construction of the Buccaneer Force main.
- Rehabilitate sewer pipelines in the harbor to reduce infiltration and inflow.
- Commence design of the new Mesa-Garrison Lift Station.
- Commence design of the Combined Force Main.
- Continue rehabilitation of existing lift stations including Roja, Pilgrim Creek, North Valley, etc.
- Complete the Sewer Arc Flash Study.
- Commence the update of the Sanitary Sewer Management Plan.
- Complete the Digester 3 and 4 cleaning at SLRWRF and the Primary Digester cleaning at La Salina WWTP
- Commence construction on the Loma Alta Sewer relocation project.
- Continue to identify, test and permit groundwater discharges to the sanitary sewer that may be impacting the storm drain system.

RECYCLED WATER

- Begin construction of the Lower Reservoir and Pump Station.
- Complete design and begin construction of the Upper Recycled Water Distribution System.
- Begin the condition assessment of the newly repurposed Fallbrook Outfall and perform point repairs.
- Continue meetings with potential recycled water customers and begin preparation of private system conversion reports.
- Work collectively with MWD and potential recycled water customers to secure grant funding to support private system conversions and promote connection to the recycled water system.

ENTERPRISE FUNDS

Budget Summary - Water Utilities

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 4,535,982	\$ 4,743,862	\$ 5,067,437	\$ 5,691,976	\$ 5,894,514
5110 Temporary/Part Time Employees	57,972	60,566	69,953	135,190	123,550
5120 Overtime	296,017	353,016	417,072	282,373	333,181
5206 Fringe Benefit Burden-Wcomp	115,000	76,676	113,175	86,481	88,059
5207 Fringe Benefit Burden	2,051,161	2,206,232	2,408,007	2,912,893	3,135,027
5212 Pension Bond Debt Charge	59,003	63,736	60,612	63,591	66,127
5230 Auto Allowance	4,249	3,952	3,603	3,603	4,098
5235 Compensated Absences	14,730	38,628	33,868	-	-
5213 CALPERS Unfunded Liability	-	420,402	563,637	519,116	258,942
	<u>7,134,113</u>	<u>7,967,069</u>	<u>8,737,364</u>	<u>9,695,223</u>	<u>9,903,498</u>
Maintenance & Operations					
5305 Professional Services	2,433,927	2,463,397	2,832,550	12,475,993	13,089,446
5306 Professional Svc w/IT alloc	151,475	63,215	123,987	200,000	315,000
5310 Temp. Agencies/Individuals	281,486	217,023	205,468	161,000	51,000
5315 Utilities	1,708,148	2,242,998	2,407,687	2,734,100	2,705,961
5320 Repair and Maintenance	1,527,538	1,486,248	1,715,199	1,918,770	1,945,582
5325 Infrastructure < \$100K	30,238	74,273	4,030	503,071	100,000
5326 Studies & Reports	764,134	361,982	304,824	2,986,271	436,115
5330 Machry & Equip <\$10K	127,661	15,793	35,757	44,300	41,938
5335 Rents & Leases - Equip, Bldgs	90,466	72,747	73,609	97,700	73,588
5345 Travel & Conference	27,764	33,600	46,818	65,250	69,258
5350 Training - Registrtn Fees	19,283	20,978	11,743	45,800	46,450
5355 Matl Supplies&Services	32,739,424	35,680,167	32,156,589	34,905,696	36,280,500
5360 Advertising	4,515	5,449	8,987	7,500	8,000
5370 Postage	8,223	5,054	2,373	27,850	25,350
5375 Dues,Books&Subs	48,548	50,277	49,112	55,090	60,095
5380 Uniform	45,454	52,425	56,122	61,450	61,220
5385 Telephone	42,625	66,810	56,063	60,700	60,700
5390 Taxes, Licenses & Permits	284,507	233,327	373,025	299,250	319,396
5400 Gasoline, Diesel Fuel	56	-	-	-	-
5425 Fiscal Agent/Other Fees	2,194	2,120	2,120	252,600	2,600
5440 Radio Network Operating Cost	16,306	15,803	17,440	17,100	16,416
5460 Laboratory Operations	77,586	92,340	101,259	104,058	107,470
	<u>40,431,556</u>	<u>43,256,026</u>	<u>40,584,761</u>	<u>57,023,549</u>	<u>55,816,085</u>
Internal Service Charges					
5600 Internal Service Charges	4,433,097	4,588,536	5,267,007	5,081,500	5,175,491
	<u>4,433,097</u>	<u>4,588,536</u>	<u>5,267,007</u>	<u>5,081,500</u>	<u>5,175,491</u>
Capital Outlay					
5702 Buildings & Treatment Plants	4,919,397	3,211,542	3,908,311	10,147,075	2,160,000
5703 Infrastructure < \$100K	5,728,012	13,515,240	10,696,700	52,991,434	50,879,104
5704 Machinery & Equipment	-	64,272	4,842	139,633	50,000
5705 Auto Equipment	-	-	-	14,000	-
	<u>10,647,409</u>	<u>16,791,053</u>	<u>14,609,853</u>	<u>63,292,142</u>	<u>53,089,104</u>
Debt Service					
5651 Principal	-	-	-	1,160,000	1,215,000
5652 Interest	792,601	735,268	654,746	617,413	559,413
5653 Inter Agency Capital Lease	553,090	553,172	553,176	377,471	379,021
	<u>1,345,691</u>	<u>1,288,440</u>	<u>1,207,922</u>	<u>2,154,884</u>	<u>2,153,434</u>

ENTERPRISE FUNDS

Budget Summary - Water Utilities

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Transfers					
6900 Transfers Out	11,964,575	3,957,503	8,697,854	4,322,567	1,388,385
	11,964,575	3,957,503	8,697,854	4,322,567	1,388,385
Other					
5430 Bad Debt	41,408	35,608	28,966	-	-
6005 Capitalized Expenditures	(13,711,086)	(19,159,721)	(15,235,846)	-	-
6007 Pension Expense - GASB 68	(209,173)	(708)	498,039	-	-
6010 Depreciation Expense	6,371,788	6,519,231	6,563,677	-	-
6030 GASB 31 Adjmt	731,175	702,824	(1,161,050)	-	-
	(6,775,888)	(11,902,765)	(9,306,214)	-	-
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$141,569,865	\$127,525,997

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	7,134,113	7,967,069	8,737,364	9,695,223	9,903,498
Maintenance & Operations	40,431,556	43,256,026	40,584,761	57,023,549	55,816,085
Internal Service Charges	4,433,097	4,588,536	5,267,007	5,081,500	5,175,491
Capital Outlay	10,647,409	16,791,053	14,609,853	63,292,142	53,089,104
Debt Service	1,345,691	1,288,440	1,207,922	2,154,884	2,153,434
Transfers	11,964,575	3,957,503	8,697,854	4,322,567	1,388,385
Other	(6,775,888)	(11,902,765)	(9,306,214)	-	-
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$141,569,865	\$127,525,997

Expenditure Summary by Program					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
1711 - Water Operating	7,155,413	7,868,321	7,508,078	994,843	1,242,837
1712 - Water F/A Replacement	10,054,373	609,406	(761,458)	1,778,677	156,277
1715 - Water Connection Fees	696,722	882,947	(140,675)	1,430,257	627,234
1717 - Water Debt Service	392,001	1,920,375	7,845,971	-	-
750010711 - Water Adm & General	36,640,106	39,537,835	36,207,024	38,914,059	40,345,506
750010712 - Water Capital Projects	767,598	702,396	906,762	1,622,233	1,337,090
750348711 - Fixture Replacement Phase 2	-	8,664	123,638	-	-
750359711 - Water Facilities Maintenance	690,878	483,525	494,662	570,651	417,601
750704711 - Recycled Water Treatment	-	-	410,585	716,781	659,743
750750711 - Flood Control/Storm Drains	704,483	766,241	765,377	765,377	-
750751711 - Water Distribution	1,283,921	1,399,772	1,621,282	1,584,169	1,815,675
750752711 - Hydro-Electric Generation	15,875	3,879	13,707	21,500	16,500
750754711 - Water Filtration Plant	1,368,972	1,526,171	1,793,366	1,949,311	2,068,597
750755711 - Desalting Plant	1,762,693	1,969,993	2,596,954	2,749,842	2,758,568
750756711 - Water Maintenance	2,163,192	2,324,630	2,260,506	2,571,863	2,562,028
750757711 - Water Meter Service	2,408,479	2,900,771	2,952,154	3,249,672	3,093,258
750760711 - Water Laboratory	415,781	443,308	459,075	492,735	535,531
750761711 - Water SCADA Program	295,631	379,322	539,034	681,992	754,348
750762711 - Watershed Protection	952,681	927,116	1,130,524	1,481,296	1,345,635
750763711 - Water GIS Program	275,268	261,360	249,823	315,275	320,669
750771712 - Misc Water Projects	100,222	24,950	-	110,000	100,000

ENTERPRISE FUNDS

Budget Summary - Water Utilities

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
750774711 - Recycle Water Conveyance	-	-	-	-	5,000
755772717 - OPFA Water Ref Ser A	794,795	737,388	658,461	1,780,013	1,777,013
755773717 - WIFIA Debt Service - Water	-	-	-	250,000	-
822147415274 - BoR-Pilot Project-Mssn Basin	-	35,906	-	-	-
822156218274 - BoR-WaterSmart-Desalination	-	-	-	-	2,513,500
822163420274 - AMI Grant Phase 1	-	-	-	-	1,500,000
822164620274 - AMI Grant Phase 2	-	-	-	-	1,500,000
836143614272 - Clean Beaches Initiative Grant	175,150	83,473	-	-	-
836145415272 - Recycled Water Retrofit	30,000	-	-	-	-
836152417272 - Loma Alta Slough CCC Grant	-	-	6,739	393,261	-
836152717272 - Beverage Container Cycle 16-17	-	-	29,510	14,570	-
836152718272 - Beverage Container Cycle 17-18	-	-	-	43,781	-
836152720272 - Beverage Container Cycle 19-20	-	-	-	-	45,000
836163320272 - BVC Restoration USRP	-	-	-	-	275,800
908122400712 - No SDCnty Water Reclamation	-	-	8,303	-	-
908122500715 - SLR WWTP Water Reclamation	(0)	-	-	2,335,311	-
908125400712 - Weese Filtration Plant Improv	-	-	0	1,877,422	-
908125600712 - Desalter Facility Major Imprv	0	(0)	-	747,857	-
908129900715 - El Corazon Recycled Wtr	0	6,644	-	-	-
908130000712 - Water SCADA Upgrades	0	0	-	100,000	-
908130100715 - Ocean Hills Recycle Wtr Prj	-	120,663	-	-	-
908130200715 - Potable Water Recharge Study	-	-	284,539	1,060,475	-
908135700712 - DwnTwn Wtr Pipeline Phs 1 of 5	(0)	0	(0)	-	-
908135716712 - DwnTwn Wtr Pipeline Phs 2 of 5	-	-	-	4,534,284	2,430,801
908136100712 - Lake Blvd Water Line Rplcmnt	-	-	-	-	-
908136500712 - Lake Blvd Wtr Pump Stn	-	-	13,247	-	-
908142115715 - Upper SLR WRF	-	-	-	-	7,167,387
908142215715 - Lower SLR WRF	-	(0)	0	14,866,269	2,722,104
908142315715 - Pure Water Oceanside Phase 1	-	-	(0)	1,016,226	687,959
908142318715 - Pure Water Oceanside Phase 2	-	-	-	29,240,739	41,557,001
908148817712 - AMI-Automated Meter Infrastrct	26,360	-	-	4,543,840	436,364
908148917712 - Water Tenant Upgrades	-	0	-	1,512,973	1,511,630
908152818712 - Wtr & Recycled Wtr Master Plan	-	-	-	1,000,000	-
908152918712 - Oside Aqueduct Assessment	-	-	-	475,000	523,766
908153018712 - ARC FLASH Study-Water	-	-	-	250,000	4,301
908153118712 - Valve Replment/Hydrant Project	-	-	-	250,000	1,317,857
908156618712 - Mssn Basin Fiber Optic Imprvmt	-	-	26,181	139,209	-
908157119715 - Fallbrook RW Line Cndtn Assess	-	-	-	3,000,000	-
908158419712 - Well Expnsn/Brine Minimization	-	-	-	3,935,250	-
908163219712 - Water Reimbursement Agreements	-	-	-	393,071	-
908163620712 - Water Pipeline Rplcmnt	-	-	-	-	100,000
908748500712 - Desalter Fclty Minr Impr	-	-	-	-	-
908754500712 - Pump Station Upgrades	9,958	-	-	1,051,077	-
908754600712 - ReservoirStrctrlAnalysis	0	-	-	4,758,704	1,293,417
908824000712 - Misc Water Projects	-	20,805	20,983	-	-
908824700715 - Ocean Desalter Expns Project	-	-	1,774,196	-	-
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$141,569,865	\$127,525,997

ENTERPRISE FUNDS

Budget Summary - Wastewater

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 4,979,355	\$ 5,228,274	\$ 5,346,179	\$ 5,920,869	\$ 6,139,072
5110 Temporary/Part Time Employees	28,305	24,391	13,431	33,219	32,094
5120 Overtime	175,550	253,924	263,151	269,150	272,650
5206 Fringe Benefit Burden-Wcomp	119,790	80,998	115,864	89,557	90,830
5207 Fringe Benefit Burden	2,300,231	2,476,284	2,591,592	3,088,526	3,302,239
5212 Pension Bond Debt Charge	61,238	67,247	62,772	65,743	68,363
5230 Auto Allowance	1,836	2,555	2,403	2,403	2,898
5235 Compensated Absences	(31,948)	(43,090)	(9,249)	-	-
5213 CALPERS Unfunded Liability	-	400,256	591,375	591,180	438,120
	<u>7,634,357</u>	<u>8,490,838</u>	<u>8,977,518</u>	<u>10,060,647</u>	<u>10,346,266</u>
Maintenance & Operations					
5305 Professional Services	1,021,555	847,924	2,512,697	17,269,823	3,497,352
5306 Professional Svc w/IT alloc	244,026	110,136	78,409	195,000	365,000
5310 Temp. Agencies/Individuals	276,950	285,226	128,697	(10,000)	35,000
5315 Utilities	3,434,082	3,405,912	3,475,728	3,615,000	3,450,000
5320 Repair and Maintenance	1,949,367	2,293,172	1,970,252	1,986,000	2,031,545
5325 Infrastructure < \$100K	30,238	130,738	327,331	215,000	200,000
5326 Studies & Reports	115,060	604,164	507,303	2,980,329	10,000
5330 Machry & Equip <\$10K	66,206	92,364	39,561	101,000	89,000
5335 Rents & Leases - Equip, Bldgs	46,870	58,154	39,727	63,000	83,000
5345 Travel & Conference	29,697	28,978	31,522	76,500	75,000
5350 Training - Registrtn Fees	30,719	27,863	14,944	50,100	47,800
5355 Matl Supplies&Services	3,232,796	2,468,519	2,882,941	3,547,434	2,844,500
5360 Advertising	1,680	4,264	2,589	10,000	4,500
5370 Postage	3,392	1,876	1,253	2,800	1,800
5375 Dues,Books&Subs	11,880	8,532	39,189	33,100	33,200
5380 Uniform	55,938	57,446	64,608	66,000	71,200
5385 Telephone	50,259	70,565	89,290	85,625	80,000
5390 Taxes, Licenses & Permits	166,666	156,619	865,321	770,895	740,000
5425 Fiscal Agent/Other Fees	2,000	2,000	2,000	252,600	2,600
5440 Radio Network Operating Cost	16,404	15,818	17,471	17,100	9,234
5460 Laboratory Operations	74,701	48,261	83,001	65,500	65,500
	<u>10,860,486</u>	<u>10,718,530</u>	<u>13,173,834</u>	<u>31,392,806</u>	<u>13,736,231</u>
Internal Service Charges					
5600 Internal Service Charges	4,913,835	4,781,831	5,065,389	5,116,770	5,086,461
	<u>4,913,835</u>	<u>4,781,831</u>	<u>5,065,389</u>	<u>5,116,770</u>	<u>5,086,461</u>
Capital Outlay					
5701 Land	-	-	-	-	227,500
5702 Buildings & Treatment Plants	3,220,419	2,346,772	2,663,457	4,120,695	-
5703 Infrastructure < \$100K	5,749,350	2,877,897	4,483,540	70,820,744	6,535,769
5704 Machinery & Equipment	-	489,123	27,716	222,284	-
5705 Auto Equipment	-	-	-	26,015	-
5706 Furniture, Fixtures, Software	-	-	160,710	-	-
	<u>8,969,768</u>	<u>5,713,791</u>	<u>7,335,424</u>	<u>75,189,738</u>	<u>6,763,269</u>
Debt Service					
5651 Principal	-	-	-	3,797,310	3,883,869
5652 Interest	901,261	813,501	723,172	643,699	548,540
	<u>901,261</u>	<u>813,501</u>	<u>723,172</u>	<u>4,441,009</u>	<u>4,432,409</u>

ENTERPRISE FUNDS

Budget Summary - Wastewater

Transfers					
6900 Transfers Out	6,468,747	5,505,922	1,824,058	2,552,192	-
	6,468,747	5,505,922	1,824,058	2,552,192	-
Other					
5430 Bad Debt	32,751	36,876	40,372	-	-
6005 Capitalized Expenditures	(10,683,741)	(11,123,176)	(10,936,480)	-	-
6007 Pension Expense - GASB 68	(241,699)	59,173	558,078	-	-
6010 Depreciation Expense	8,087,672	8,174,460	8,446,683	-	-
6030 GASB 31 Adjmt	585,756	662,741	(1,304,370)	-	-
	(2,219,260)	(2,189,926)	(3,195,717)	-	-
Total Expenditures	\$37,529,195	\$33,834,487	\$33,903,679	\$ 128,753,162	\$ 40,364,636
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$ 141,569,865	\$ 127,525,997

Expenditure Summary by Category

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel	7,134,113	7,967,069	8,737,364	9,695,223	9,903,498
Maintenance & Operations	40,431,556	43,256,026	40,584,761	57,023,549	55,816,085
Internal Service Charges	4,433,097	4,588,536	5,267,007	5,081,500	5,175,491
Capital Outlay	10,647,409	16,791,053	14,609,853	63,292,142	53,089,104
Debt Service	1,345,691	1,288,440	1,207,922	2,154,884	2,153,434
Transfers	11,964,575	3,957,503	8,697,854	4,322,567	1,388,385
Other	(6,775,888)	(11,902,765)	(9,306,214)	-	-
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$ 141,569,865	\$ 127,525,997

Expenditure Summary by Program

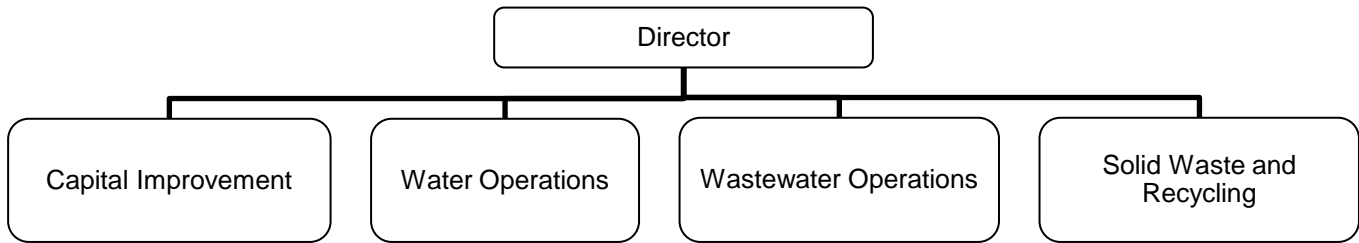
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
1711 - Water Operating	7,155,413	7,868,321	7,508,078	994,843	1,242,837
1712 - Water F/A Replacement	10,054,373	609,406	(761,458)	1,778,677	156,277
1715 - Water Connection Fees	696,722	882,947	(140,675)	1,430,257	627,234
1717 - Water Debt Service	392,001	1,920,375	7,845,971	-	-
750010711 - Water Adm & General	36,640,106	39,537,835	36,207,024	38,914,059	40,345,506
750010712 - Water Capital Projects	767,598	702,396	906,762	1,622,233	1,337,090
750348711 - Fixture Replacement Phase 2	-	8,664	123,638	-	-
750359711 - Water Facilities Maintenance	690,878	483,525	494,662	570,651	417,601
750704711 - Recycled Water Treatment	-	-	410,585	716,781	659,743
750750711 - Flood Control/Storm Drains	704,483	766,241	765,377	765,377	-
750751711 - Water Distribution	1,283,921	1,399,772	1,621,282	1,584,169	1,815,675
750752711 - Hydro-Electric Generation	15,875	3,879	13,707	21,500	16,500
750754711 - Water Filtration Plant	1,368,972	1,526,171	1,793,366	1,949,311	2,068,597
750755711 - Desalting Plant	1,762,693	1,969,993	2,596,954	2,749,842	2,758,568
750756711 - Water Maintenance	2,163,192	2,324,630	2,260,506	2,571,863	2,562,028
750757711 - Water Meter Service	2,408,479	2,900,771	2,952,154	3,249,672	3,093,258
750760711 - Water Laboratory	415,781	443,308	459,075	492,735	535,531
750761711 - Water SCADA Program	295,631	379,322	539,034	681,992	754,348
750762711 - Watershed Protection	952,681	927,116	1,130,524	1,481,296	1,345,635
750763711 - Water GIS Program	275,268	261,360	249,823	315,275	320,669
750771712 - Misc Water Projects	100,222	24,950	-	110,000	100,000

ENTERPRISE FUNDS

Budget Summary - Wastewater

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
750774711 - Recycle Water Conveyance	-	-	-	-	5,000
755772717 - OPFA Water Ref Ser A	794,795	737,388	658,461	1,780,013	1,777,013
755773717 - WIFIA Debt Service - Water	-	-	-	250,000	-
822147415274 - BoR-Pilot Project-Mssn Basin	-	35,906	-	-	-
822156218274 - BoR-WaterSmart-Desalination	-	-	-	-	2,513,500
822163420274 - AMI Grant Phase 1	-	-	-	-	1,500,000
822164620274 - AMI Grant Phase 2	-	-	-	-	1,500,000
836143614272 - Clean Beaches Initiative Grant	175,150	83,473	-	-	-
836145415272 - Recycled Water Retrofit	30,000	-	-	-	-
836152417272 - Loma Alta Slough CCC Grant	-	-	6,739	393,261	-
836152717272 - Beverage Container Cycle 16-17	-	-	29,510	14,570	-
836152718272 - Beverage Container Cycle 17-18	-	-	-	43,781	-
836152720272 - Beverage Container Cycle 19-20	-	-	-	-	45,000
836163320272 - BVC Restoration USRP	-	-	-	-	275,800
908122400712 - No SDCnty Water Reclamation	-	-	8,303	-	-
908122500715 - SLR WWTP Water Reclamation	(0)	-	-	2,335,311	-
908125400712 - Weese Filtration Plant Improv	-	-	0	1,877,422	-
908125600712 - Desalter Facility Major Imprv	0	(0)	-	747,857	-
908129900715 - El Corazon Recycled Wtr	0	6,644	-	-	-
908130000712 - Water SCADA Upgrades	0	0	-	100,000	-
908130100715 - Ocean Hills Recycle Wtr Prj	-	120,663	-	-	-
908130200715 - Potable Water Recharge Study	-	-	284,539	1,060,475	-
908135700712 - DwnTwn Wtr Pipeline Phs 1 of 5	(0)	0	(0)	-	-
908135716712 - DwnTwn Wtr Pipeline Phs 2 of 5	-	-	-	4,534,284	2,430,801
908136100712 - Lake Blvd Water Line Rplcmnt	-	-	-	-	-
908136500712 - Lake Blvd Wtr Pump Stn	-	-	13,247	-	-
908142115715 - Upper SLR WRF	-	-	-	-	7,167,387
908142215715 - Lower SLR WRF	-	(0)	0	14,866,269	2,722,104
908142315715 - Pure Water Oceanside Phase 1	-	-	(0)	1,016,226	687,959
908142318715 - Pure Water Oceanside Phase 2	-	-	-	29,240,739	41,557,001
908148817712 - AMI-Automated Meter Infrastrct	26,360	-	-	4,543,840	436,364
908148917712 - Water Tenant Upgrades	-	0	-	1,512,973	1,511,630
908152818712 - Wtr & Recycled Wtr Master Plan	-	-	-	1,000,000	-
908152918712 - Oside Aqueduct Assessment	-	-	-	475,000	523,766
908153018712 - ARC FLASH Study-Water	-	-	-	250,000	4,301
908153118712 - Valve Replment/Hydrant Project	-	-	-	250,000	1,317,857
908156618712 - Mssn Basin Fiber Optic Imprvmt	-	-	26,181	139,209	-
908157119715 - Fallbrook RW Line Cndtn Assess	-	-	-	3,000,000	-
908158419712 - Well Expnsn/Brine Minimization	-	-	-	3,935,250	-
908163219712 - Water Reimbursement Agreements	-	-	-	393,071	-
908163620712 - Water Pipeline Rplcmnt	-	-	-	-	100,000
908748500712 - Desalter Fclty Minr Impr	-	-	-	-	-
908754500712 - Pump Station Upgrades	9,958	-	-	1,051,077	-
908754600712 - ReservoirStrctrlAnalysis	0	-	-	4,758,704	1,293,417
908824000712 - Misc Water Projects	-	20,805	20,983	-	-
908824700715 - Ocean Desalter Expns Project	-	-	1,774,196	-	-
Total Expenditures	\$69,180,554	\$65,945,861	\$69,798,546	\$141,569,865	\$127,525,997

Organizational Chart by Function



Service Description

To preserve public health and safety, the Water Utilities Department Solid Waste and Recycling section manages solid waste handling, waste reduction, reuse, and recycling for the City. Solid Waste and Recycling maintains compliance with State of California requirements and provides services including education, collection, transfer, processing, recycling, and disposal of solid waste. These activities preserve landfill capacity, mitigate greenhouse gas emissions from landfills, and conserve water, energy and other natural resources.

Major Accomplishments

- Maintained a 68 percent recycling/diversion rate, allowing Oceanside to continue to comply with four primary California recycling state mandates: AB 939 (minimum municipal diversion), AB 341 (mandatory commercial recycling; statewide goal of 75 percent recycling rate by 2020), AB 1826 (mandatory commercial organics recycling) and SB 1383 (Short Lived Climate Pollutant Act – Organics).
- Continued to meet state waste reduction requirements with a disposal rate of 4.2 pounds per person per day, below the targeted maximum of 6.3 pounds per person per day.
- Completed an eight-month long negotiation with Waste Management, and entered into a contract amendment that will provide for commercial food scrap recycling services, increased public solid waste and recycling services, as well as increased infrastructure and programming support for SB 1383 organics diversion compliance, and community outreach.
- Completed construction and held a Grand Opening event with over 400 attendees at the City’s Green Oceanside Kitchen, a state-of-the-art food recovery and preservation facility

designed to foster a sustainable food system and offer culinary learning opportunities dedicated to wasting nothing and feeding our community. The Kitchen facility includes a 1,700 sq. ft. commercial kitchen space, over 500 sq. ft. of cold food storage, and an interactive kitchen classroom experience to support community programming and culinary arts job training.

- In just 6 months of food recovery operations and community programming, the City’s Green Oceanside Kitchen facility has received significant media coverage and attention in local, statewide and national outlets, with highlights including an invitation to showcase the Kitchen at a Federal Legislative Roundtable on Innovative Climate Action Solutions at Scripps’ Institute of Oceanography, an interview in San Diego Magazine’s Holiday Happy Hour Podcast, a featured article in the National Bicycle Magazine, multiple speakers invitations at industry conferences, and receipt of a highly coveted “2019 Bernay’s Mark of Excellence Award” from the Public Relations Society of America.
- Continued to evaluate infrastructure options, costs, and staffing needs for the implementation of SB1383, California’s State Mandated Organics Diversion law, which will require the diversion of 75% organics statewide, and further require organics services for all generators, including businesses and residents. The law also mandates infrastructure development for food recovery to help feed the food insecure, which the City’s Green Oceanside Kitchen and programming aims to fulfill.
- Launched the City’s “Be Disposable Free” campaign to bring awareness and solicit public stakeholder input on opportunities and policy solutions towards the elimination of single-use plastics and disposables. In just under six months, City staff with the support of dozens of

community volunteers, have received over 2,000 written comment cards in support of the City's campaign, and in support of increased education, programming and ordinance solutions to mitigate the issue of single-use packaging.

- Implemented Year 8 of the City's Zero Waste Strategic Plan, which included ongoing expansion of the "Road to Zero Waste" residential and commercial reduce, reuse and recycle education and outreach program.
- Increased membership to the Green Oceanside Business Network.
- Ongoing enhancement of "Curb Up" collection service.
- Following the implementation of the Oceanside Unified School District Zero Waste program district wide, City staff continued to conduct annual follow up visits and provide support to school sustainability initiatives.
- Continued the Unified Environmental Inspection Program for food generating establishments in order to make environmental inspections more efficient for both the City and the customers resulting in greater voluntary compliance as related to clean water, water conservation, and solid waste and recycling.
- Reviewed City facilities and solid waste services, to ensure the maximum use of waste reduction and recycling programs, along with continued compliance with the City's Environmentally Preferable Purchasing Policy.
- Continued to promote and incentivize community use of the Green Oceanside App and a Recycle Right "waste wizard" tool that provides residents and businesses the opportunity to search simple options for waste reduction, reuse, and recycling of all items. This app can be downloaded at www.greenoceanside.org.
- Following receipt of a competitive grant from CalRecycle for the development of household waste programming, the City developed and implemented a collection and educational awareness campaign geared towards the proper recycling of single-use propane cylinders and the use of refillable 1lb propane cylinders. As part of the program, the City provided free exchange events that resulted in the proper recycling of over 600 disposable 1lb propane cylinders, and the distribution of over

800 refillable 1lb propane cylinders to the Oceanside public.

- Expanded and supported dozens of Green Oceanside outreach events and programs, with highlights including Earth Month, the Annual Earth Festival, Green Oceanside Sustainability Workshops; Junior Guard Beach Ambassador Program, North County Food Recovery Event, Harvest Oceanside Day, Harbor Days, Coastal Clean Up Day, 1lb Propane Cylinder Events, Used Oil Filter Exchange Events, and the Green Oceanside Kitchen Grand Opening event. Also conducted regular Green Oceanside outreach at the farmer's markets, sunset markets, and large partner community events.
- Discovered, planned and executed emergency storm drain repairs to the Maxson Landfill and successfully submitted and received full recovery from FEMA for storm-related damage.

Future Objectives

- Commence the roll-out of the new Commercial Food Scraps Recycling Program to all commercial customers in compliance with State law, which includes multiple site visits to businesses, increased and focused technical assistance, education and training to the business community for both food scrap recycling and food recovery, in addition to the delivery of food scrap recycling containers in the spring of 2020. Follow-up education and resources will continue to be provided to customers on an ongoing basis and will feature workshops and training in the early fall, and on an annual basis thereafter.
- Implement a Food Scraps Recycling campaign for City employees to ensure that City staff are leading by example for our community, and to ensure compliance with State regulations that require both food scrap recycling services at government agencies as well as the purchasing of recycled content products and compost materials.
- Commence the evaluation of the City's progress towards its zero waste goals and plan objectives, and begin the development of an updated Zero Waste Materials Management Plan, that will identify new targets, policy options, and infrastructure needs to move beyond 75% over the next decade.

- Concurrently with the development of an updated Zero Waste Material's Management Plan, incorporate the development of the City's SB 1383 Implementation Plan to be in effect no later than January 1, 2022, as required by State law. Plan development will require technical consulting support, and will incorporate a significant amount of public stakeholder opportunities such as workshops and community focused education.
- Conduct a Customer Service/Performance Review of the City's Franchised Solid Waste Hauler, Waste Management of California, to ensure performance meets and exceeds expectations, and to identify opportunities for improvement in the existing contract and in future solid waste service procurements.
- Conduct a Compost Siting Study evaluation to identify opportunities for composting infrastructure to help support the development of residential food scrap recycling services in compliance of State Law, SB 1383, which will require residential services be in place no later than January 1, 2022.
- Commence potential contract negotiations with Waste Management for residential food scrap recycling services and for other as needed programming and services as required by State Law in advance of their contract term end date of January 1, 2023. Pending negotiations and Council direction, commence Competitive Procurement proceedings for a Solid Waste Franchise Agreement to be in effect no later than January 1, 2023.
- Support the development of an Organics to Energy Biosolids Masterplan for organics processing, renewable energy production, and local processing of residuals for soil amendment.
- Continue implementation of the City's "Be Disposable Free" campaign with increased education to the business community and the commencement of three separate pilots that will evaluate the efficacy and cost savings of cooperative purchasing for sustainable food ware, use of reusable versus compostable or disposables, and education. Concurrently to the pilots, City staff will compile public input, and will further evaluate policy and/or ordinance options for Council consideration.
- Support and provide guidance, technical support and resources to new development in Oceanside through the plan development process and Green Oceanside Business Network program.
- As the City's contract administrator of the Waste Management Franchise Agreement, continue to provide excellent and responsive customer service to all customer complaints and inquiries regarding solid waste and recycling services, billing, and other related issues.
- Continue to provide technical support and recycling infrastructure to all Oceanside special events through the Special Event Environmental Inspection Program.
- Engage the public and stakeholders on opportunities to implement Extended Producer Responsibility programs and policies for recycling and safe disposal of difficult to recycle materials such as household hazardous waste; sharps, pharmaceuticals and universal waste. Commence compliance programming and local collection opportunities as mandated by newly enacted State Mandate SB 212.
- Continue to enhance City, school, and business waste reduction, reuse and recycling programs to meet applicable state mandates.
- Expand food recovery opportunities in Oceanside including but not limited to increased value-added processing food recovery services through the Green Oceanside Kitchen, the implementation of smart kitchen pilots with Oceanside businesses, and through increased collaboration with the North County Food Policy Council, San Diego Food Policy Council, and other local feeding institutions and/or agencies.
- Host "Farm to Fork to Farm" and "Zero Waste Cooking" events and culinary arts job training opportunities at the Green Oceanside Kitchen.
- Continue to seek additional grant funding opportunities for all zero waste programs with a particular focus on organics infrastructure; illegal dumping/homeless encampment abatement on waterways; Food Recovery programs; Beverage Container Recycling; Used Oil Recycling; community gardens; and school support programs.
- Continue to prepare and submit all compliance reports as required by various State laws, including but not limited to AB 939; AB 341; AB 1826; Form 303; and SB 1383.

- Continue efforts to gain full control or equivalent over the LFG offsite migration at Maxson St. landfill and continue to engage the County to release the site from weekly monitoring probe reading.
- Continue to effectively manage and help implement the handling of solid waste complaints on public right-of-way and code enforcement responses to be responsive to property owners.
- Replace and upgrade city can color and components in the downtown area to update the colorway and freshen up their appearance.

ENTERPRISE FUNDS

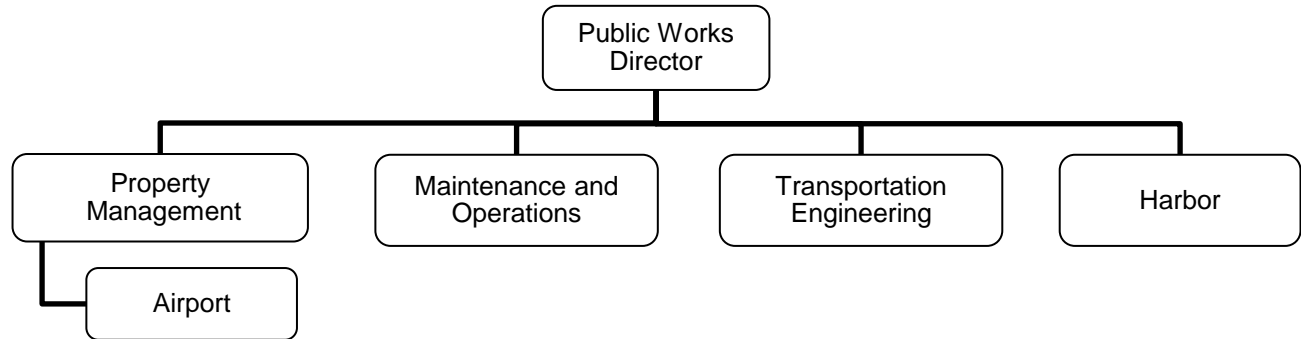
Budget Summary - Solid Waste Disposal

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Personnel					
5105 Regular Employees	\$ 321,039	\$ 387,869	\$ 272,721	\$ 365,887	\$ 368,478
5110 Temporary/Part Time Employees	21,193	20,274	27,485	85,802	69,736
5120 Overtime	273	903	-	1,000	1,000
5206 Fringe Benefit Burden-Wcomp	6,875	5,684	7,222	5,204	5,086
5207 Fringe Benefit Burden	140,485	169,480	112,944	185,024	186,267
5212 Pension Bond Debt Charge	4,126	4,977	4,164	4,442	4,619
5230 Auto Allowance	390	423	390	390	480
5235 Compensated Absences	13,239	7,208	(17,128)	-	-
5213 CALPERS Unfunded Liability	-	11,345	30,875	10,342	-
	<u>507,620</u>	<u>608,162</u>	<u>438,673</u>	<u>658,091</u>	<u>635,666</u>
Maintenance & Operations					
5305 Professional Services	17,888,579	18,179,738	19,036,584	21,496,759	23,638,265
5306 Professional Svc w/IT alloc	20,004	129,947	103,592	30,000	-
5320 Repair and Maintenance	-	(450)	-	-	-
5325 Infrastructure < \$100K	20,203	-	-	-	-
5326 Studies & Reports	-	20,000	-	-	-
5330 Machry & Equip <\$10K	34,288	6,233	588	5,500	3,000
5335 Rents & Leases - Equip, Bldgs	4,526	-	-	-	-
5345 Travel & Conference	12,263	6,852	9,692	8,600	8,900
5350 Training - Registrtn Fees	7,169	15,175	13,402	20,075	20,075
5355 Matl Supplies&Services	471,863	384,424	454,926	952,844	328,772
5360 Advertising	22,427	22,698	12,188	32,720	46,320
5365 Marketing	7,783	-	174	-	-
5370 Postage	26	(922)	-	1,000	2,000
5375 Dues,Books&Subs	2,623	150	-	1,400	-
5380 Uniform	1,639	(288)	-	-	-
	<u>18,493,395</u>	<u>18,763,557</u>	<u>19,631,145</u>	<u>22,548,898</u>	<u>24,047,332</u>
Internal Service Charges					
5600 Internal Service Charges	1,110,498	1,224,415	1,191,565	1,263,227	1,204,956
	<u>1,110,498</u>	<u>1,224,415</u>	<u>1,191,565</u>	<u>1,263,227</u>	<u>1,204,956</u>
Capital Outlay					
5703 Infrastructure < \$100K	-	-	1,373,533	371,467	-
5705 Auto Equipment	108,981	-	-	-	-
	<u>108,981</u>	<u>-</u>	<u>1,373,533</u>	<u>371,467</u>	<u>-</u>
Transfers					
6900 Transfers Out	5,803,145	5,875,243	5,961,056	5,716,873	5,696,485
	<u>5,803,145</u>	<u>5,875,243</u>	<u>5,961,056</u>	<u>5,716,873</u>	<u>5,696,485</u>
Other					
5430 Bad Debt	5,270	5,743	10,156	-	-
6005 Capitalized Expenditures	(468,354)	(307,145)	(1,587,960)	-	-
6007 Pension Expense - GASB 68	(20,762)	15,054	58,077	-	-
6010 Depreciation Expense	5,565	23,211	118,779	-	-
	<u>(478,282)</u>	<u>(263,138)</u>	<u>(1,400,948)</u>	<u>-</u>	<u>-</u>
Total Expenditures	\$25,545,356	\$26,208,239	\$27,195,024	\$30,558,556	\$ 31,584,439

Expenditure Summary by Category					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
Personnel	507,620	608,162	438,673	658,091	635,666
Maintenance & Operations	18,493,395	18,763,557	19,631,145	22,548,898	24,047,332
Internal Service Charges	1,110,498	1,224,415	1,191,565	1,263,227	1,204,956
Capital Outlay	108,981	-	1,373,533	371,467	-
Transfers	5,803,145	5,875,243	5,961,056	5,716,873	5,696,485
Other	(478,282)	(263,138)	(1,400,948)	-	-
Total Expenditures	\$25,545,356	\$26,208,239	\$27,195,024	\$30,558,556	\$ 31,584,439

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
1731 - Solid Waste Disposal	124,946	34,555	149,654	25,034	5,696,485
700000731 - Solid Waste Disposal	5,270	5,743	10,156	-	-
700010731 - Waste & Recycling Admin	21,798,720	22,389,461	22,994,139	26,209,081	25,840,147
700702731 - Solid Waste - City Svcs	3,543,192	3,617,536	3,957,431	3,815,944	-
817134316272 - Used Oil Payment Program #6	43,160	50	-	-	-
817134317272 - Used Oil Payment Program #7	1,176	46,295	-	-	-
817134318272 - Used Oil Payment Program #8	-	352	47,194	-	-
817134319272 - Used Oil Payment Program #9	-	-	2,212	48,619	-
817134320272 - Used Oil Payment Program #10	-	-	-	-	47,807
836151617272 - CalRecycle HHW-HD29 Grant	-	4,237	34,237	11,526	-
917617100272 - Beverage Container Program	12,965	30,553	-	-	-
919145715731 - AB1826 Compliance Food/Organic	15,927	79,456	0	448,352	-
Total Expenditures	\$25,545,356	\$26,208,239	\$27,195,024	\$30,558,556	\$ 31,584,439

Organizational Chart by Function



Service Description

The City, together with its tenant, Airport Property Ventures, LLC, and in participation with the Federal Aviation Administration (FAA), will continue to improve and develop the Oceanside Municipal Airport into a first-class general aviation facility to better serve the community.

Major Accomplishments

City Services

- Completed the airport rehabilitation overlay project of the runway and taxiway in third quarter 2019 which was funded by the FAA.
- Continue to, in coordination with Airport Property Ventures, LLC, upgrade the terminal building and tenant facilities.
- Over 24,341 airfield operations (arrivals/departures) in FY 2019-20.

Future Objectives

City Services

- No major projects are scheduled for FY 2020-21.
- In FY 2021-22, we are projected to obtain funding from the FAA for the construction to rehabilitate the tie-down apron area and improve the infield area drainage of the airport.
- Continue to complete the improvements to the airport as requested by the Caltrans Division of Aeronautics.

ENTERPRISE FUNDS

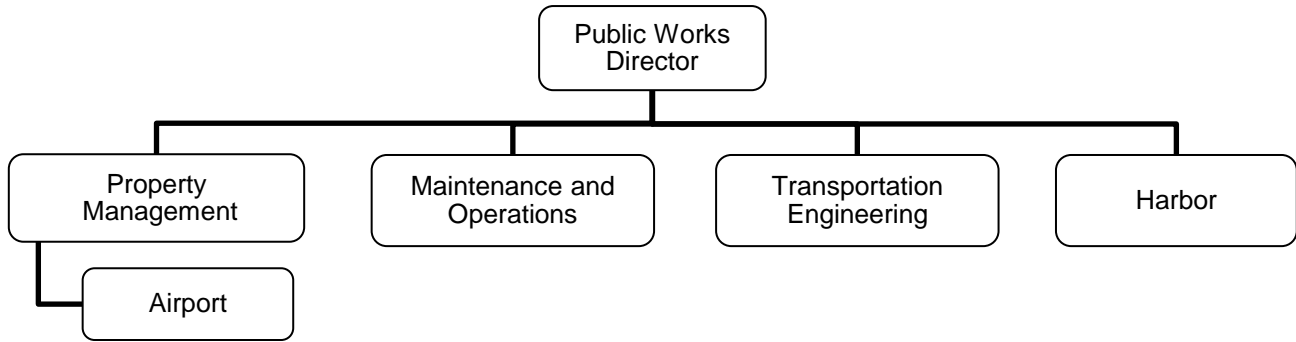
Budget Summary - Airport

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations					
5305 Professional Services	102,648	59,462	116,636	1,299,201	-
5320 Repair and Maintenance	-	-	3,950	30,253	2,321
5355 Matl Supplies&Services	10,000	21,865	-	19,273	10,000
	112,648	81,327	120,586	1,348,727	12,321
Internal Service Charges					
5600 Internal Service Charges	1,228	721	2,836	3,549	3,549
	1,228	721	2,836	3,549	3,549
Debt Service					
5651 Principal	-	-	-	4,558	4,789
5652 Interest	8,509	4,482	85,794	84,640	84,409
	8,509	4,482	85,794	89,198	89,198
Transfers					
6900 Transfers Out	88,238	94,045	67,352	89,198	89,198
	88,238	94,045	67,352	89,198	89,198
Other					
6010 Depreciation Expense	78,550	79,472	79,472	-	-
6030 GASB 31 Adjmt	5,617	6,616	(13,923)	-	-
	84,167	86,088	65,549	-	-
Total Expenditures	\$ 294,790	\$ 266,663	\$ 342,116	\$ 1,530,672	\$ 194,266

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations	112,648	81,327	120,586	1,348,727	12,321
Internal Service Charges	1,228	721	2,836	3,549	3,549
Debt Service	8,509	4,482	85,794	89,198	89,198
Transfers	88,238	94,045	67,352	89,198	89,198
Other	84,167	86,088	65,549	-	-
Total Expenditures	\$ 294,790	\$ 266,663	\$ 342,116	\$ 1,530,672	\$ 194,266

Expenditure Summary by Program					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
1741 - Airport	78,550	79,472	79,472	-	-
1742 - Airport Debt Service Fd	5,617	6,616	(13,923)	-	-
810826742 - Airport DS Operating	8,509	4,482	85,794	89,198	89,198
810850741 - Airport Maintenance & Oper	105,851	94,766	79,402	123,000	95,068
817124500272 - California Aid to Airports	10,000	21,865	-	19,273	10,000
822147515274 - FAA Drainage Study	86,263	-	-	-	-
822151317274 - Bob Maxwell Airfld Rnwy Rehab.	-	59,462	111,371	-	-
822151319272 - Bob Maxwell Rnwy Rehab-St	-	-	-	60,301	-
822151319274 - Bob Maxwell Rnwy Rehab-Fed	-	-	-	1,238,900	-
Total Expenditures	\$ 294,790	\$ 266,663	\$ 342,116	\$ 1,530,672	\$ 194,266

Organizational Chart by Function



Mission Statement

The mission of the Harbor Administration is to provide a quality public facility and services to Oceanside residents and visitors. The division is committed to the highest level of service in coastal areas, focusing resources and management to enhance facilities and to serve the diverse array of users.

Service Description

The division oversees all Harbor facility maintenance, capital improvements and the marina slip rental programs. The division also funds all emergency response for traditional and maritime law enforcement, search and rescue, maritime fire-fighting, emergency medical aid and scuba diving services as needed for emergency response & recovery and lifeguard services for the Harbor beach area.

Major Accomplishments

Quality of Life

- Implemented electronic key fob gate access system for 100% of all docks, restrooms and facilities.
- Replaced slip renter parking decals with new colors to prevent misuse.
- Submitted a Request for Qualifications to secure a consultant to perform a facility condition survey of all Harbor assets, create an annual maintenance plan/schedule and develop a financial plan.
- Awarded design/build contract for the replacement of J-Dock.

- Replaced approximately 50% of utility pedestals throughout Harbor including the new ground fault requirements.
- Completed renovations of 2 Harbor restrooms with new interior design, bringing the total to 4 of 7 restrooms renovated.
- Contracted the repair of corrosion and sealing of metal roofs on the Harbor Maintenance and Harbor Beach Restroom buildings.
- Installed 96 additional storage lockers for slip permittee use.
- Continued ADA improvements in parking lots and curbs throughout Harbor.
- Replaced 1 gangway entrance for docks.
- Continued monitoring of slip renter monthly payments and reduced collections to near zero.
- Continued regular management of Harbor Real Estate leases, to ensure adherence to approved signage, exterior appearance and blockage of sidewalk access.
- Identified vessels of environmental concern and removed them from the Harbor with the help of the U.S. Coast Guard.
- Developed a process to ensure all Harbor vessels meet minimum appearance standards for slip transfers, vessel inspections and new slip permits.
- Continued efforts for transparency and communication by hosting “Meet the Manager” events.
- Introduced new ordinance to restrict oversize vehicle parking on Harbor Drive North to specific area and not allow overnight parking.
- Purchased and installed another trash skimmer to remove floating debris in the Harbor.

- Submitted Grant application for replacement of the Jolly Roger transient dock, replacement of a waste pump-out, and removal of abandoned vessels.
- Implemented Harbor Ambassador program, that involves volunteers on kayaks during weekend, holidays, and summer providing information to boaters, visitors, etc., about the use of the Harbor.

Future Objectives

Quality of Life

- Develop a Harbor Master Plan.
- Renovate remaining 3 restrooms.
- Start replacing street light poles on Harbor Beach.
- Resurface parking lots.
- Replace gangway entrances to several docks.

ENTERPRISE FUNDS

Budget Summary - Harbor

	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations					
5305 Professional Services	-	-	46,845	348,623	-
5320 Repair and Maintenance	4,457	-	20,043	-	-
5325 Infrastructure < \$100K	-	-	354,610	211,964	3,410,000
5335 Rents & Leases - Equip, Bldgs	653,029	728,927	785,927	743,269	774,123
5355 Matl Supplies&Services	-	-	33,033	36,000	-
5405 Administration Fees	1,048	1,040	662	1,200	1,200
5425 Fiscal Agent/Other Fees	2,000	2,000	2,000	2,200	2,200
	660,534	731,967	1,243,119	1,343,256	4,187,523
Internal Service Charges					
5600 Internal Service Charges	26,645	1,280	5,268	87,000	9,000
	26,645	1,280	5,268	87,000	9,000
Capital Outlay					
5705 Auto Equipment	-	258,452	-	-	-
	-	258,452	-	-	-
Debt Service					
5651 Principal	-	-	-	118,254	130,610
5652 Interest	24,317	17,686	15,161	13,799	4,493
	24,317	17,686	15,161	132,053	135,103
Transfers					
6900 Transfers Out	6,015,304	6,029,821	6,355,649	6,696,325	7,107,111
	6,015,304	6,029,821	6,355,649	6,696,325	7,107,111
Other					
5430 Bad Debt	8,152	5,828	4,840	-	-
6005 Capitalized Expenditures	-	(258,452)	-	-	-
6010 Depreciation Expense	501,168	465,837	477,800	474,365	474,365
6030 GASB 31 Adjmt	43,050	44,367	(87,897)	-	-
	552,371	257,580	394,744	474,365	474,365
Total Expenditures	\$ 7,279,170	\$ 7,296,786	\$ 8,013,941	\$ 8,732,999	\$ 11,913,102

Expenditure Summary by Category					
	Actuals FY 2016-17	Actuals FY 2017-18	Actuals FY 2018-19	Amended Budget FY 2019-20	Adopted Budget FY 2020-21
Maintenance & Operations	660,534	731,967	1,243,119	1,343,256	4,187,523
Internal Service Charges	26,645	1,280	5,268	87,000	9,000
Capital Outlay	-	258,452	-	-	-
Debt Service	24,317	17,686	15,161	132,053	135,103
Transfers	6,015,304	6,029,821	6,355,649	6,696,325	7,107,111
Other	552,371	257,580	394,744	474,365	474,365
Total Expenditures	\$ 7,279,170	\$ 7,296,786	\$ 8,013,941	\$ 8,732,999	\$ 11,913,102

Expenditure Summary by Program					
	Actuals	Actuals	Actuals	Amended	Adopted
	FY 2016-17	FY 2017-18	FY 2018-19	Budget	Budget
				FY 2019-20	FY 2020-21
1751 - Harbor	7,266,613	7,278,396	7,511,319	8,058,412	8,503,102
836144915272 - SAVE Grant FY 15/16-16/17	4,457	-	-	-	-
836144916272 - SAVE Grant FY 16/17-17/18	8,100	-	-	-	-
836144917272 - SAVE Grant FY 17/18-18/19	-	18,390	10,803	-	-
836144919272 - SAVE Grant FY 19/20- 20/21	-	-	-	36,000	-
910154118751 - SB2 Restroom Remodel	-	-	237,540	-	-
910154318751 - SB8 Restroom Remodel	-	-	11,377	388,623	-
910154418751 - F Dock Restroom Remodel	-	-	81,865	-	-
910154618751 - Dock/Extra Storage	-	-	161,036	88,964	-
910156918751 - J Dock Replacement	-	-	-	161,000	3,410,000
Total Expenditures	\$ 7,279,170	\$ 7,296,786	\$ 8,013,941	\$ 8,732,999	\$ 11,913,102

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APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
GENERAL GOVERNMENT								
City Council								
	Council Aide - 33 hr	5.00	5.00	5.00	5.00	-	5.00	
	Councilperson	4.00	4.00	4.00	4.00	-	4.00	
	Mayor	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	10.00	10.00	10.00	10.00	-	10.00	
City Clerk								
	Administrative Secretary	2.00	2.00	2.00	2.00	-	2.00	
	Assistant City Clerk	1.00	1.00	1.00	1.00	-	1.00	
	City Clerk	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Document Technician	3.00	2.00	2.00	2.00	-	2.00	
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Records Center Technician	-	1.00	1.00	1.00	-	1.00	
	Records Manager	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	9.00	9.00	9.00	9.00	-	9.00	
City Treasurer								
	City Treasurer	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Treasury Manager	1.00	1.00	1.00	1.00	-	1.00	
	Treasury Technician	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	3.00	3.00	3.00	3.00	-	3.00	
City Manager								
	<i>City Manager</i>							
	Administrative Analyst I	-	1.00	1.00	1.00	(1.00)	-	
	Administrative Secretary Unfunded	-	-	-	2.00	-	2.00	
	Assistant City Manager	0.60	0.60	0.60	0.60	-	0.60	
	City Manager	0.23	0.23	0.23	0.36	0.10	0.46	
	Management Analyst	-	-	-	-	1.00	1.00	
	Program Specialist	2.00	1.00	1.00	1.00	-	1.00	
		2.83	2.83	2.83	4.96	0.10	5.06	
	<i>Economic and Community Development</i>							
	Assistant City Manager	0.80	0.80	0.80	0.80	(0.80)	-	
	Deputy City Manager/Dev't Services Director	-	-	-	-	0.55	0.55	
	Development Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Economic Development Manager	1.00	1.00	1.00	1.00	-	1.00	
	Economic Development Director (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
		3.80	3.80	3.80	3.80	(0.25)	3.55	
	<i>Information Technologies*</i>							
	Applications Analyst I	1.00	-	1.00	1.00	(1.00)	-	
	Applications Analyst II	-	1.00	1.00	1.00	(1.00)	-	
	Applications Analyst IV	2.85	2.85	2.85	2.85	(2.85)	-	
	Assistant City Manager	0.20	0.20	0.20	0.20	(0.20)	-	
	City Manager	0.04	0.04	0.04	0.04	(0.04)	-	
	Information Systems Analyst I	1.00	1.00	1.00	1.00	(1.00)	-	
	Information Systems Analyst II	2.00	2.00	2.00	2.00	(2.00)	-	
	Information Systems Analyst II (unfunded)	1.00	1.00	1.00	1.00	(1.00)	-	
	Information Systems Analyst III	1.00	1.00	-	-	-	-	
	Information Systems Analyst IV	2.00	2.00	3.00	3.00	(3.00)	-	
	Information Technologies Division Manager	0.85	0.85	0.85	0.85	(0.85)	-	
	IT Purchasing and Contract Coordinator	1.00	1.00	1.00	1.00	(1.00)	-	
	IT Security Officer	-	-	1.00	1.00	(1.00)	-	
	Senior Information Technologies Analyst	2.00	2.00	1.00	1.00	(1.00)	-	
		14.94	14.94	15.94	15.94	(15.94)	-	
	<i>General Services*</i>							
	Applications Analyst IV	0.15	0.15	0.15	0.15	(0.15)	-	
	Call Center Coordinator	4.00	4.00	4.00	4.00	(4.00)	-	
	Information Technologies Division Manager	0.15	0.15	0.15	0.15	(0.15)	-	
		4.30	4.30	4.30	4.30	(4.30)	-	
	Subtotal	25.87	25.87	26.87	29.00	(20.39)	8.61	

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
City Attorney								
	Assistant City Attorney	1.88	1.88	1.88	1.88	1.00	2.88	
	City Attorney	0.78	0.78	0.78	1.00	-	1.00	
	Deputy City Attorney I	2.00	2.00	1.00	1.00	-	1.00	
	Deputy City Attorney II	-	-	1.00	1.00	(1.00)	-	
	Legal Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Paralegal II	1.00	1.00	1.00	1.00	(1.00)	-	
	Senior Legal Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Senior Paralegal	-	-	-	-	1.00	1.00	
	Senior Deputy City Attorney	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	8.66	8.66	8.66	8.88	-	8.88	
Financial Services								
	Accounting Clerk	1.00	1.00	1.00	1.00	-	1.00	
	Accounting Manager	1.00	1.00	1.00	1.00	-	1.00	
	Accounting Specialist II	2.00	2.00	1.00	1.00	-	1.00	
	Accounting Technician	-	-	1.00	1.00	-	1.00	
	Administrative Analyst II	1.00	1.00	1.00	-	-	-	
	Assistant City Manager	-	-	-	-	0.20	0.20	
	Budget Manager	-	-	1.00	1.00	-	1.00	
	Business License Inspector	1.00	1.00	1.00	1.00	-	1.00	
	Customer Account Rep I	2.00	4.00	4.00	2.00	-	2.00	
	Customer Account Rep II	11.00	9.00	9.00	11.00	1.00	12.00	
	Customer Service Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Financial Analyst	1.00	1.00	1.00	-	-	-	
	Financial Services Director	0.85	0.85	0.85	1.00	-	1.00	
	Financial Services Div Mgr	1.00	1.00	1.00	1.00	-	1.00	
	Management Analyst	-	-	-	2.00	-	2.00	
	Office Specialist II	1.00	1.00	1.00	1.00	(1.00)	-	
	Payroll Technician II	2.00	2.00	2.00	2.00	-	2.00	
	Senior Customer Account Rep	4.00	4.00	4.00	4.00	-	4.00	
	Supervising Accountant	2.00	2.00	1.00	1.00	-	1.00	
	Subtotal	32.85	32.85	32.85	33.00	0.20	33.20	
Human Resources								
	Human Resources Analyst I	-	-	-	-	-	-	
	Human Resources Analyst II	2.00	2.00	2.00	2.00	-	2.00	
	Human Resources Assistant - HRAdmin	0.60	0.60	0.60	0.60	-	0.60	
	Human Resources Director	0.60	0.60	0.60	0.60	-	0.60	
	Human Resources Division Manager	1.00	1.00	1.00	1.00	-	1.00	
	Human Resources Technician - HRAdmin	3.00	3.00	3.00	3.00	-	3.00	
	LOA (unfunded)	2.00	2.00	2.00	2.00	-	2.00	
	Management Analyst	0.60	0.60	0.60	0.60	-	0.60	
	Senior Human Resources Analyst	1.00	1.00	1.00	1.00	-	1.00	
		10.80	10.80	10.80	10.80	-	10.80	
	<i>Risk Management/Workers Comp</i>							
	Assistant City Attorney	0.05	0.05	0.05	0.05	-	0.05	
	Human Resources Assistant - HRAdmin	0.40	0.40	0.40	0.40	-	0.40	
	Human Resources Director	0.40	0.40	0.40	0.40	-	0.40	
	Human Resources Technician -Work Comp	2.00	2.00	2.00	2.00	-	2.00	
	Management Analyst	0.40	0.40	0.40	0.40	-	0.40	
	Risk Manager	1.00	1.00	1.00	1.00	-	1.00	
		4.25	4.25	4.25	4.25	-	4.25	
	<i>Information Technologies</i>							
	Applications Analyst I	-	-	-	-	-	-	
	Applications Analyst II	-	-	-	-	2.00	2.00	
	Applications Analyst IV	-	-	-	-	2.85	2.85	
	City Manager	-	-	-	-	0.04	0.04	
	Information Systems Analyst I	-	-	-	-	1.00	1.00	
	Information Systems Analyst II	-	-	-	-	2.00	2.00	
	Information Systems Analyst II (unfunded)	-	-	-	-	1.00	1.00	
	Information Systems Analyst III	-	-	-	-	-	-	
	Information Systems Analyst IV	-	-	-	-	3.00	3.00	
	Information Technologies Division Manager	-	-	-	-	0.85	0.85	
	IT Purchasing and Contract Coordinator	-	-	-	-	1.00	1.00	
	IT Security Officer	-	-	-	-	1.00	1.00	
	Senior Information Technologies Analyst	-	-	-	-	1.00	1.00	
		-	-	-	-	15.74	15.74	

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
	<i>General Services</i>							
	Applications Analyst IV	-	-	-	-	0.15	0.15	
	Call Center Coordinator	-	-	-	-	4.00	4.00	
	Information Technologies Division Manager	-	-	-	-	0.15	0.15	
		-	-	-	-	4.30	4.30	
	Subtotal	15.05	15.05	15.05	15.05	20.04	35.09	
MEASURE X								
	Emergency Medical Technician	-	-	-	15.00	-	15.00	
	Fire Captain (40-hr)	-	-	-	0.25	-	0.25	
	Fire Captain (56-hr)	-	-	-	0.30	-	0.30	
	Fire Engineer (56-hr)	-	-	-	0.30	-	0.30	
	Firefighter Paramedic (40-hr)	-	-	-	0.43	-	0.43	
	Firefighter Paramedic (56-hr)	-	-	-	0.30	-	0.30	
	Management Analyst	-	-	-	-	1.00	1.00	
	Police Officer	-	-	-	2.00	-	2.00	
	Subtotal	-	-	-	18.58	1.00	19.58	
PUBLIC SAFETY								
Police								
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Communications Supervisor	4.00	4.00	4.00	4.00	-	4.00	
	Community Services Officer	4.00	4.00	4.00	4.00	-	4.00	
	Community Services Officer (unfunded)	3.00	3.00	3.00	3.00	-	3.00	
	Community Services Supervisor	-	1.00	1.00	1.00	-	1.00	
	Community Services Supervisor (unfunded)	1.00	-	-	-	-	-	
	Crime and Intelligence Analysis Supervisor	-	1.00	1.00	1.00	-	1.00	
	Crime and Intelligence Analyst	2.00	-	-	-	-	-	
	Crime Prevention Specialist	3.00	1.00	1.00	1.00	-	1.00	
	Crime Prevention Specialist (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Digital Forensics Analyst	-	-	-	-	1.00	1.00	
	Evidence & Property Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Evidence & Property Technician II	3.00	3.00	3.00	-	-	-	
	Field Evidence Technician	11.00	4.00	4.00	3.00	-	3.00	
	Field Evidence Technician (unfunded)	3.00	3.00	3.00	3.00	-	3.00	
	Latent Print Examiner	-	-	-	-	1.00	1.00	
	Office Specialist II (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Police Captain	3.00	3.00	3.00	3.00	-	3.00	
	Police Chief	1.00	1.00	1.00	1.00	-	1.00	
	Police Lieutenant	8.00	9.00	9.00	9.00	-	9.00	
	Police Lieutenant (unfunded)	1.00	-	-	-	-	-	
	Police Officer	185.00	185.00	185.00	185.00	(1.00)	184.00	
	Police Officer (unfunded)	2.00	2.00	2.00	2.00	-	2.00	
	Police Officer Recruit	3.00	3.00	3.00	3.00	-	3.00	Part Time
	Police Records Manager	1.00	1.00	1.00	1.00	-	1.00	
	Police Records Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Police Records Supervisor (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Police Records Technician	14.00	14.00	14.00	14.00	-	14.00	
	Police Records Technician (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Police Sergeant	27.00	27.00	27.00	27.00	-	27.00	
	Program Specialist	2.00	2.00	2.00	2.00	-	2.00	
	Public Safety Call Taker	5.00	5.00	4.00	4.00	-	4.00	
	Public Safety Call Taker (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Public Safety Comm Mgr	1.00	1.00	1.00	1.00	-	1.00	
	Public Safety Dispatcher	20.00	20.00	21.00	21.00	-	21.00	
	Senior Crime & Intelligence Analyst	1.00	2.00	2.00	2.00	-	2.00	
	Senior Evidence & Property Technician	-	-	-	3.00	-	3.00	
	Senior Field Evidence Technician	-	7.00	7.00	8.00	-	8.00	
	Senior Management Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	6.00	6.00	6.00	6.00	-	6.00	
	Senior Office Specialist (unfunded)	1.00	1.00	1.00	1.00	-	1.00	
	Sr Police Records Technician	2.00	2.00	2.00	2.00	-	2.00	
	Subtotal	327.00	325.00	325.00	325.00	1.00	326.00	

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
Fire								
	Accounting Specialist II	1.00	1.00	1.00	1.00	-	1.00	
	Administrative Analyst I	-	-	1.00	1.00	-	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Assistant Fire Marshal	1.00	1.00	1.00	-	-	-	
	Assistant Training Officer	1.00	1.00	-	1.00	-	1.00	
	Beach Lifeguard - Captain	1.00	1.00	1.00	1.00	-	1.00	
	Beach Lifeguard - Lieutenant	2.00	2.00	2.00	2.00	-	2.00	
	Beach Lifeguard - Sergeant	4.00	4.00	4.00	4.00	-	4.00	
	Deputy Fire Chief	2.00	2.00	2.00	2.00	-	2.00	
	EMS Administrator	-	-	1.00	-	-	-	
	Fire Battalion Chief (40 Hour)	1.00	1.00	1.00	2.00	-	2.00	
	Fire Battalion Chief (56 Hour)	3.00	3.00	3.00	3.00	-	3.00	
	Fire Captain (40 Hour)	2.00	2.00	2.00	1.75	2.00	3.75	
	Fire Captain (56 Hour)	24.00	24.00	24.00	23.70	2.00	25.70	
	Fire Chief	1.00	1.00	1.00	1.00	-	1.00	
	Fire Engineer (56 Hour)	24.00	24.00	24.00	23.70	3.00	26.70	
	Fire Safety Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Firefighter Paramedic (40 Hour)	1.00	1.00	1.00	0.57	7.00	7.57	
	Firefighter Paramedic (56 Hour)	53.00	53.00	53.00	52.70	(14.00)	38.70	
	Management Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	-	1.00	1.00	1.00	-	1.00	
	Office Specialist II	2.00	1.00	1.00	1.00	-	1.00	
	Subtotal	126.00	126.00	127.00	125.42	-	125.42	
PUBLIC WORKS								
Public Works								
	Administrative Analyst I	1.00	-	1.00	1.00	-	1.00	
	Assistant City Manager	0.20	0.20	0.20	0.20	(0.20)	-	
	Associate Engineer	-	0.50	0.50	0.50	-	0.50	
	Associate Traffic Engineer	-	1.86	0.86	0.86	-	0.86	
	Automotive Technician II	1.00	-	-	-	-	-	
	Automotive Technician III	5.00	6.00	6.00	6.00	-	6.00	
	City Manager	0.20	0.20	0.20	0.20	(0.10)	0.10	
	City Planner	0.25	0.25	0.25	0.25	(0.25)	-	
	City Traffic Engineer	-	0.10	0.10	0.10	-	0.10	
	Deputy City Manager/Devt Services Director	-	-	-	-	0.10	0.10	
	Electrician	3.33	3.33	3.33	2.83	-	2.83	
	Electrician/Traffic Maint Supv	1.00	1.00	1.00	1.00	-	1.00	
	Fleet Services Technician	1.00	1.00	-	-	-	-	
	Fleet Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Garage Service Worker	2.00	2.00	2.00	2.00	-	2.00	
	Lead Automotive Technician	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Specialist	8.00	8.00	8.00	8.00	-	8.00	
	Maintenance Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Maintenance Worker I	3.00	2.00	1.00	1.00	-	1.00	
	Maintenance Worker II	17.00	18.00	19.00	18.00	-	18.00	
	Maintenance Worker III	10.00	10.00	10.00	11.00	-	11.00	
	Mechanic II	1.00	1.00	1.00	1.00	-	1.00	
	Ordinance Enforcement Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Parking Enforcement Officer I	5.00	3.00	6.00	5.00	-	5.00	
	Parking Enforcement Officer II	3.00	5.00	2.00	3.00	(1.00)	2.00	
	Parking Meter Technician	-	-	-	-	1.00	1.00	
	Public Works Director	1.00	1.00	0.80	0.80	-	0.80	
	Public Works Division Manager	1.00	1.00	1.00	1.00	-	1.00	
	Purchasing Technician	-	1.00	1.00	1.00	-	1.00	
	Senior Engineering Assistant	-	-	1.00	1.00	-	1.00	
	Senior Management Analyst	-	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	1.00	-	-	-	-	-	
	Senior Parking Enforcement Officer	2.00	2.00	2.00	2.00	-	2.00	
		71.98	74.44	74.24	73.74	(0.45)	73.29	

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
	<i>Property Management</i>							
	Administrative Analyst I	-	1.00	1.00	1.00	(1.00)	-	
	Administrative Analyst II	1.00	-	-	-	1.00	1.00	
	Contract Coordinator	1.00	2.00	2.00	2.00	-	2.00	
	Custodian	4.00	4.00	4.00	4.00	-	4.00	
	Electrician	0.50	0.50	0.50	1.00	-	1.00	
	Lead Custodian	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Specialist	3.00	2.00	2.00	2.00	-	2.00	
	Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Worker II	5.00	5.00	5.00	4.00	-	4.00	
	Maintenance Worker III	1.00	1.00	1.00	2.00	-	2.00	
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Property Agent	-	1.00	1.00	1.00	-	1.00	
	Public Works Director	-	-	0.10	0.10	-	0.10	
	Real Estate Manager	1.00	1.00	1.00	1.00	-	1.00	
	Senior Property Agent	2.00	1.00	1.00	1.00	-	1.00	
		21.50	21.50	21.60	22.10	-	22.10	
	<i>Harbor</i>							
	Accounting Technician	1.00	1.00	1.00	1.00	(1.00)	-	
	Administrative Analyst I	-	-	-	-	1.00	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	(1.00)	-	
	City Manager	0.10	0.10	0.10	0.10	-	0.10	
	Customer Account Representative I	2.00	2.00	2.00	2.00	-	2.00	
	Customer Account Representative II	1.00	1.00	1.00	1.00	-	1.00	
	Electrician	1.17	1.17	1.17	1.17	-	1.17	
	Harbor Division Manager	-	1.00	1.00	1.00	-	1.00	
	Harbor Manager	1.00	-	-	-	-	-	
	Maintenance Specialist	-	-	-	-	1.00	1.00	
	Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Maintenance Worker II	6.00	6.00	6.00	6.00	-	6.00	
	Maintenance Worker III	3.00	3.00	3.00	3.00	(1.00)	2.00	
	Public Works Director	-	-	-	-	0.10	0.10	
	Senior Customer Account Representative	-	-	0.10	0.10	0.90	1.00	
		17.27	17.27	17.37	17.37	-	17.37	
	Subtotal	110.75	113.21	113.21	113.21	(0.45)	112.76	

COMMUNITY DEVELOPMENT

Development Services

Administrative Analyst II	1.00	1.00	-	-	-	-
Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00
Assistant Building Official	1.00	1.00	1.00	1.00	-	1.00
Assistant Engineer	0.67	0.67	0.67	1.00	-	1.00
Associate Engineer	6.00	5.50	5.50	5.25	-	5.25
Associate Planner	4.00	3.00	2.00	1.00	-	1.00
Associate Planner Unfunded	-	-	-	1.00	-	1.00
Associate Traffic Engineer	3.00	1.14	1.14	1.14	-	1.14
Building Inspector I	1.00	1.00	2.00	1.00	(1.00)	-
Building Inspector II	4.00	4.00	3.00	4.00	1.00	5.00
Building Inspector III	1.00	1.00	1.00	1.00	-	1.00
Building Plans Examiner	3.00	3.00	3.00	3.00	-	3.00
Chief Building Official	1.00	1.00	1.00	1.00	-	1.00
CIP Manager II	1.00	1.00	1.00	1.00	-	1.00
City Attorney	0.22	0.22	0.22	-	-	-
City Development Engineer	1.00	1.00	1.00	1.00	-	1.00
City Engineer	0.95	0.95	0.95	0.95	-	0.95
City Manager	0.23	0.23	0.23	0.10	-	0.10
City Planner	0.65	0.65	0.65	0.65	0.25	0.90
City Traffic Engineer	1.00	0.90	0.90	0.90	-	0.90
Deputy City Manager/Dev't Services Director	-	-	-	-	0.35	0.35
Development Services Deputy Director	-	-	-	-	1.00	1.00
Development Services Director	1.00	1.00	1.00	1.00	(1.00)	-
Development Services Technician	4.00	4.00	4.00	4.00	(4.00)	-
Engineering Assistant II	1.00	1.00	1.00	1.00	-	1.00
Financial Services Director	0.15	0.15	0.15	-	-	-
Landscape Architect	1.00	1.00	1.00	1.00	-	1.00

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
	Lead Development Services Technician	1.00	1.00	1.00	1.00	(1.00)	-	
	Lead Public Works Inspector	1.00	1.00	1.00	1.00	-	1.00	
	Management Analyst	-	-	1.00	1.00	-	1.00	
	Permit Technician II	-	-	-	-	4.00	4.00	
	Permit Technician III	-	-	-	-	1.00	1.00	
	Planner I	1.00	1.00	-	-	-	-	
	Planner II	-	1.00	3.00	3.00	-	3.00	
	Principal Civil Engineer	-	-	-	1.00	-	1.00	
	Principal Planner	3.00	3.00	3.00	3.00	-	3.00	
	Program Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Public Works Inspector	4.00	4.00	4.00	4.00	-	4.00	
	Senior Building Inspector	-	1.00	1.00	1.00	-	1.00	
	Senior Civil Engineer	2.00	2.00	2.00	1.00	-	1.00	
	Senior Engineering Asst	1.00	1.00	1.00	1.00	-	1.00	
	Senior Management Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	3.00	3.00	3.00	3.00	-	3.00	
	Senior Planner	2.00	2.00	2.00	2.00	-	2.00	
	Transportation Planner	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	59.87	58.41	58.41	57.99	0.60	58.59	

COMMUNITY/CULTURAL SERVICES

Neighborhood Services

	Accounting Technician	1.00	1.00	1.00	1.00	-	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Aquatics Technician	3.00	3.00	3.00	3.00	-	3.00	
	Code Enforcement Manager	-	1.00	1.00	1.00	-	1.00	
	Code Enforcement Officer II	8.00	8.00	8.00	8.00	-	8.00	
	Code Enforcement Officer III	1.00	1.00	1.00	1.00	-	1.00	
	Community Resource Center Asst	4.00	4.00	4.00	4.00	-	4.00	
	Custodian	2.00	2.00	2.00	2.00	-	2.00	
	Housing and Neighborhood Services Director	1.00	1.00	1.00	1.00	-	1.00	
	Housing Administrator	-	1.00	1.00	1.00	-	1.00	
	Housing Program Manager	2.00	2.00	2.00	2.00	(1.00)	1.00	
	Housing Specialist I	7.00	8.00	8.00	8.00	-	8.00	
	Housing Technician	3.00	3.00	3.00	3.00	(1.00)	2.00	
	Management Analyst	3.00	3.00	3.00	3.00	-	3.00	
	Neighborhood Services Division Manager	1.00	-	-	-	-	-	
	Office Specialist I	1.00	1.00	1.00	1.00	(1.00)	-	
	Office Specialist II	3.00	3.00	3.00	3.00	1.00	4.00	
	Parks and Recreation Division Manager	1.00	1.00	1.00	1.00	-	1.00	
	Program Specialist	2.00	2.00	2.00	2.00	-	2.00	
	Recreation Specialist I	2.00	2.00	1.00	1.00	-	1.00	
	Recreation Specialist II	3.00	3.00	4.00	4.00	-	4.00	
	Recreation Supervisor	4.00	4.00	4.00	4.00	(1.00)	3.00	
	Senior Code Enforcement Officer	2.00	2.00	2.00	2.00	1.00	3.00	
	Senior Management Analyst	1.00	1.00	1.00	1.00	(1.00)	-	
	Senior Office Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Special Events Coordinator	-	-	-	-	1.00	1.00	
	Supervising Accountant	-	-	-	-	1.00	1.00	
	Supervising Housing Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Subtotal	58.00	60.00	60.00	60.00	(1.00)	59.00	

Library

	Accounting Specialist II	1.00	1.00	1.00	1.00	-	1.00	
	Administrative Secretary	1.00	1.00	1.00	1.00	-	1.00	
	Community Outreach Coordinator	1.00	1.00	1.00	1.00	-	1.00	
	Librarian I	2.00	2.00	2.00	-	-	-	
	Librarian II	-	-	-	2.00	-	2.00	
	Librarian II - 25 hr	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Library Assistant	1.00	1.00	1.00	1.00	-	1.00	
	Library Assistant - 25 hr	1.00	1.00	1.00	1.00	-	1.00	Part Time
	Library Director	1.00	1.00	1.00	1.00	-	1.00	
	Library Division Manager	1.00	1.00	1.00	2.00	-	2.00	
	Library Technician	4.00	4.00	4.00	4.00	-	4.00	
	Library Technician - 25 hr	3.00	3.00	3.00	2.00	-	2.00	Part Time

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	changes	Adopted FY 2020-21	Position Type
	Library Technology Analyst	1.00	1.00	1.00	1.00	-	1.00	
	Literacy Coordinator	1.00	1.00	1.00	1.00	-	1.00	
	Principal Librarian	3.00	3.00	3.00	2.00	-	2.00	
	Senior Librarian	3.00	3.00	3.00	3.00	-	3.00	
	Senior Library Assistant	2.00	2.00	2.00	2.00	-	2.00	
	Subtotal	27.00	27.00	27.00	26.00	-	26.00	

ENTERPRISE FUNDS

Water Utilities

Administrative Analyst II	1.00	1.00	2.00	2.00	-	2.00
Applications Analyst I	-	1.00	-	-	-	-
Assistant City Attorney	0.07	0.07	0.07	0.07	-	0.07
Assistant City Manager	0.20	0.20	0.20	0.20	-	0.20
Assistant Engineer	0.33	0.33	1.33	1.00	-	1.00
Associate Chemist	1.00	1.00	1.00	1.00	-	1.00
Associate Engineer	1.00	1.00	1.00	1.25	-	1.25
Chief Plant Operator	4.00	3.00	3.00	3.00	-	3.00
CIP Manager III	-	1.00	1.00	1.00	-	1.00
City Engineer	0.05	0.05	0.05	0.05	-	0.05
City Manager	0.20	0.20	0.20	0.20	-	0.20
City Planner	0.10	0.10	0.10	0.10	-	0.10
Code Enforcement Officer II	1.00	1.00	1.00	1.00	-	1.00
Compliance Officer	1.00	1.00	1.00	1.00	-	1.00
Cross Connection Control Tech	1.00	1.00	1.00	1.00	-	1.00
Distribution Operator I	-	-	1.00	1.00	(1.00)	-
Distribution Operator II	2.00	4.00	3.00	3.00	(2.00)	1.00
Distribution Operator III	4.00	2.00	2.00	2.00	2.00	4.00
Electrician	3.00	3.00	-	-	-	-
Engineering Assistant I	-	1.00	-	-	-	-
Engineering Assistant II	1.00	-	-	-	-	-
Environmental Compliance Inspector	-	-	1.00	1.00	-	1.00
Environmental Officer	1.00	1.00	2.00	2.00	-	2.00
Environmental Specialist I	1.00	4.00	4.00	5.00	(1.00)	4.00
Environmental Specialist II	4.00	2.00	2.00	-	1.00	1.00
Geographic Information Systems Assistant	1.00	1.00	1.00	1.00	(1.00)	-
Geographic Information Systems Specialist	1.00	2.00	1.00	1.00	1.00	2.00
Geographic Information Systems Supervisor	1.00	1.00	1.00	1.00	-	1.00
Industrial Waste Inspector	1.00	1.00	-	-	-	-
Instrumentation Supervisor	1.00	1.00	1.00	1.00	-	1.00
Instrumentation Technician I	1.00	1.00	2.00	2.00	-	2.00
Instrumentation Technician II	2.00	2.00	1.00	1.00	-	1.00
Laboratory Assistant	1.00	1.00	1.00	1.00	-	1.00
Laboratory Supervisor	1.00	1.00	1.00	1.00	-	1.00
Laboratory Technician	2.00	2.00	2.00	2.00	-	2.00
Lead Public Works Inspector	-	1.00	1.00	1.00	-	1.00
Maintenance Worker I	3.00	3.00	3.00	2.00	-	2.00
Maintenance Worker II	1.00	1.00	1.00	2.00	-	2.00
Management Analyst	1.00	1.00	1.00	1.00	-	1.00
Mechanical Technologist I	2.00	2.00	4.00	3.00	(1.00)	2.00
Mechanical Technologist II	4.00	4.00	2.00	3.00	1.00	4.00
Mechanical Technologist III	1.00	1.00	1.00	1.00	-	1.00
Meter Service Worker I	-	-	2.00	2.00	(1.00)	1.00
Meter Service Worker II	6.00	6.00	5.00	4.00	1.00	5.00
Meter Service Worker III	4.00	5.00	4.00	4.00	-	4.00
Meter Services Supervisor	1.00	1.00	1.00	1.00	-	1.00
Microbiologist	1.00	1.00	1.00	1.00	-	1.00
Office Specialist II	1.00	-	-	-	-	-
Plant Maintenance Supervisor	1.00	1.00	1.00	1.00	-	1.00
Principal Water Engineer	1.00	1.00	1.00	1.00	-	1.00
Public Works Inspector	1.00	1.00	1.00	1.00	-	1.00
Senior Chemist	1.00	1.00	1.00	1.00	-	1.00
Senior Civil Engineer	2.00	2.00	2.00	2.00	-	2.00
Senior Distribution Operator	2.00	1.00	1.00	1.00	-	1.00
Senior Environmental Specialist	-	-	-	2.00	-	2.00
Senior GIS Specialist	1.00	1.00	1.00	1.00	-	1.00

APPENDIX

Authorized Positions

Department	Authorized Position	Adopted FY 2016-17	Adopted FY 2017-18	Adopted FY 2018-19	Adopted FY 2019-20	Adopted changes	Adopted FY 2020-21	Position Type
	Senior Management Analyst	3.00	3.00	2.00	2.00	-	2.00	
	Senior Meter Service Worker	1.00	1.00	1.00	1.00	-	1.00	
	Senior Office Specialist	1.00	1.00	1.00	1.00	-	1.00	
	Senior Utility Worker	2.00	2.00	2.00	2.00	-	2.00	
	Utility Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Utility Worker I	5.00	5.00	5.00	3.00	(1.00)	2.00	
	Utility Worker II	10.00	10.00	10.00	11.00	-	11.00	
	Utility Worker III	11.00	11.00	11.00	12.00	1.00	13.00	
	Wastewater Plant Operator I	-	-	3.00	3.00	(3.00)	-	
	Wastewater Plant Operator II	4.00	4.00	4.00	4.00	-	4.00	
	Wastewater Plant Operator III	18.00	18.00	15.00	15.00	3.00	18.00	
	Wastewater Plant Supervisor	2.00	2.00	2.00	2.00	-	2.00	
	Water Distribution Supervisor	1.00	1.00	1.00	1.00	-	1.00	
	Water Efficiency Specialist	-	1.00	1.00	-	-	-	
	Water Plant Operator I	-	-	-	-	1.00	1.00	
	Water Plant Operator II	-	-	1.00	1.00	-	1.00	
	Water Plant Operator III	10.00	10.00	9.00	9.00	-	9.00	
	Water Treatment Supervisor	-	1.00	1.00	1.00	-	1.00	
	Water Utilities Director	1.00	1.00	1.00	1.00	-	1.00	
	Water Utilities Division Manager	3.00	3.00	3.00	3.00	-	3.00	
	Water Utilities Plant Electrician I	-	-	2.00	2.00	-	2.00	
	Water Utilities Plant Electrician II	-	-	1.00	1.00	-	1.00	
	Subtotal	146.95	151.95	150.95	149.87	-	149.87	
Total City Authorized**		960.00	966.00	967.00	984.00	1.00	985.00	

* Moved to Human Resources FY 2020-21.

** 976 Full time positions and 9 part time positions.

APPENDIX

Grant-Funded Positions

Department	Program	Authorized Position Title	PCN	Total
Library				
	Literacy Programs > 836157019272	Technical Assistant	XLB020	0.70
	LSTA grant > 817160619273	Professional Assistant	XLB038	1.00
			Library Total	1.70
Neighborhood Services				
	4 Kids Sake Aftrschl > 921634700237	Seasonal Recreation Leader II	XNS013	1.00
	Code Enforcement CDBG > 921465100237	Code Enforcement Officer II	CS09NS06	1.00
		Code Enforcement Officer II	CS09WA02	1.00
	Community Resource Centers > 921115300237	Community Resource Center Assistant	AD01NS01	0.20
		Community Resource Center Assistant	AD01NS02	1.00
	Housing Grant Programs > 900010101	Accounting Technician	AC08NS01	1.00
		Administrative Secretary	AD13NS03	0.90
		Housing Administrator	MG54NS01	1.00
		Housing and Neighborhood Services Director	EX07NS01	0.60
		Housing Program Manager	MG10NS03	1.00
		Housing Specialist I	AD45NS02	1.00
		Management Analyst	AD67NS01	1.00
		Office Specialist II	AD01NS03	1.00
		Office Specialist II	AD01NS04	1.00
		Supervising Accountant	AD75NS01	0.73
		Technical Assistant	XNS063	1.00
	Hsng Sct8 Vouchers-CDC > 923475200283	Housing Specialist I	AD45NS01	1.00
		Housing Specialist I	AD45NS03	1.00
		Housing Specialist I	AD45NS04	1.00
		Housing Specialist I	AD45NS06	1.00
		Housing Specialist I	AD45NS07	1.00
		Housing Specialist I	AD45NS09	1.00
		Housing Specialist I	AD45NS10	1.00
		Housing Technician	AD08NS03	1.00
		Housing Technician	AD19NS01	1.00
		Office Assistant	XNS019	1.00
		Office Assistant	XNS092	1.00
		Supervising Housing Specialist	AD62NS01	1.00
	Senior Transport Grant - 19/20> 817130819212	Program Specialist	RE10NS01	0.50
	Teen Programs > 921634600237	Seasonal Recreation Leader II	XNS014	1.00
			Neighborhood Services Total	27.93
Police Department				
	COPS 2018 > 817140418217	Police Cadet	XPO020	1.00
		Police Cadet	XPO021	1.00
	Latent Print Examiner > 836161519272	Latent Print Examiner	PO33PO01	1.00
	OUSD Resource Offcrrs FY19-21 > 817144319272	Police Officer	PO17P161	1.00
		Police Officer	PO17P163	1.00
		Police Officer	PO17PO22	1.00
		Police Officer	PO17PO92	1.00
			Police Department Total	7.00
Public Works				
	Safe Routes to School-Grant > 836156318272	Consulting Assistant	XDS013	0.97
			Public Works Total	0.97
Grand Total				37.60

APPENDIX

Authorized Hourly Extra Help Positions

Department	Authorized Position Title	Total
City Clerk	Professional Assistant	1.00
	City Clerk Total	1.00
City Manager	Consulting Assistant	1.00
	City Manager Total	1.00
Development Services	Consulting Assistant	2.00
	Intern	1.00
	Professional Assistant	1.00
	Development Services Total	4.00
Fire Department	Beach Lifeguard I	68.00
	Beach Lifeguard II	19.00
	Consulting Assistant	2.00
	Office Assistant	1.00
	Professional Assistant	7.00
	Technical Assistant	5.00
	Fire Department Total	102.00
Harbor	Maintenance Assistant	1.00
	Office Assistant	2.00
	Harbor Total	3.00
Human Resources	Professional Assistant	1.00
	Technical Assistant	1.00
	Human Resources Total	2.00
Library	Library Aide	10.00
	Maintenance Assistant	1.00
	Office Assistant	7.00
	Professional Assistant	7.00
	Technical Assistant	9.00
	Library Total	34.00
Measure X	Emergency Medical Technician	19.00
	Measure X Total	19.00
Neighborhood Services	Lead Seasonal Lifeguard Pool	8.00
	Maintenance Assistant	1.00
	Office Assistant	3.00
	Professional Assistant	1.00
	Seasonal Aquatics Adventure Instructor	13.00
	Seasonal Lifeguard Pool	25.00
	Seasonal Recreation Leader I	10.00
	Seasonal Recreation Leader II	50.00
	Technical Assistant	2.00
	Neighborhood Services Total	113.00
Police Department	Beach Safety Officer	5.00
	Consulting Assistant	10.00

APPENDIX**Authorized Hourly Extra Help Positions**

Department	Authorized Position Title	Total
	Office Assistant	1.00
	Police Cadet	4.00
	Professional Assistant	1.00
	Police Department Total	21.00
Public Works	Consulting Assistant	2.00
	Intern	1.00
	Maintenance Assistant	7.00
	Office Assistant	1.00
	Professional Assistant	4.00
	Public Works Total	15.00
Water Utilities	Intern	1.00
	Professional Assistant	10.00
	Water Utilities Total	11.00
Grand Total		326.00



The City’s budget represents the official financial plan by which City policies and programs are implemented. This budget, upon adoption by the City Council, allocates the resources necessary to provide essential services and includes the revenues to fund those services. The City’s budget is prepared by Financial Services under direction of the City Manager.

The Fiscal Year 2020-21 budget was prepared utilizing the Questica Budget operating and capital budget modules. Questica Budget requires several levels of review and approval. Department staff initially inputs the operating, capital and revenue budgets and promotes them to the Managers. The budgets go through Managers, Department Directors, Finance Staff, Finance Director, and City Manager, for review and approval before being presented to City Council for adoption.

The budget cycle kicked off in January and was adopted in June at a Public Hearing. The City Council held a budget workshop on April 29, 2020, where staff provided specific recommendations based on the Council’s continued priorities and recommendations from the City Manager for inclusion in the City’s FY 2020-21 operating budget. The capital improvement program budget was also reviewed at the workshop. The budget priorities were incorporated in the proposed FY 2020-21 budgets as approved at the conclusion of the workshop. The purpose of the public hearing is to provide the City Council and the public with an overview of the budgets, receive public comment, and give final consideration to the annual Operating and Capital Improvement Program Budgets.

The approved budget is adopted by resolution prior to the beginning of the fiscal year. The final budget document is printed and made available to the public. An electronic version of the budget is posted on the City website.

The Capital Improvement Program (CIP) Process

The City Manager, Finance Director and City Engineer review the list of proposed capital improvement projects and funding sources in conjunction with the review of the operating budgets. The final Capital Improvement Program, produced as a separate document, was presented by the City Manager during the budget workshop in April. The City Council adopts a resolution approving the fiscal year Capital Improvement Program budget, along with the operating budgets in June.

Level of Control and Changes to Adopted Budget

Budgetary control, the level at which expenditures cannot legally exceed the appropriated amount, is exercised at the *fund level*. Council and Administrative policies provide guidelines on budget transfers and the authorization necessary to implement transfers. Generally, there are two types of budget transfers:

Budget Adjustment: This is a transfer which does not change the total appropriated amount within a fund and does not require Council action. Approval is granted at the City Manager level.

The City Manager has the authority to transfer operating budget monies appropriated within the same fund for the same department provided the total amount within a fund has not changed.

The City Manager has the authority to transfer capital project budget monies appropriated within the same fund for the same project provided the total amount for the project has not changed.

Individual budget transfers in excess of \$25,000 are presented to the City Council on a quarterly basis for notification purposes.

Budget Amendment: This is an adjustment to the total appropriated amount within a fund or business unit which was not included in the original budget. These supplemental appropriations are presented to City Council in an agenda report and require the passage by a simple majority of the City Council for approval. Types of modifications can be categorized as follows:

Unanticipated revenue which was not projected in the budget may be appropriated by Council for expenditure in the year received. The City Manager has the authority to appropriate up to \$10,000 for each one-time funding source received from private foundations, community donations or other unanticipated miscellaneous revenue provided the revenue is received in advance.

Prior year reserves or fund balances may be appropriated to fund items not previously included in the adopted budget. Reserves/fund balances exceeding minimum amounts required by administrative policies may be appropriated if it is determined to be in the best interest of the City. Council may also appropriate reserves in case of emergencies or unusual circumstances.

Transfers between funds require approval by the City Council.

Budgetary Basis

The City of Oceanside does not distinguish between Basis of Budgeting and Basis of Accounting. The principles set forth as the Basis of Accounting are strictly observed in the budgeting process. A fund's Basis of Budgeting and Basis of Accounting determines when a transaction or event is recognized.

All governmental funds are accounted for on a spending or "current financial resources" measurement focus and the modified accrual basis of accounting. Accordingly, only current assets and current liabilities are included on the balance sheet. The statement of Revenues, Expenditures and Changes in Fund Balances present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become both measurable and available to finance expenditures of the current period. Revenues are recorded when received in cash, except those revenues subject to accrual (generally 60 days after year-end) and recognized when due.

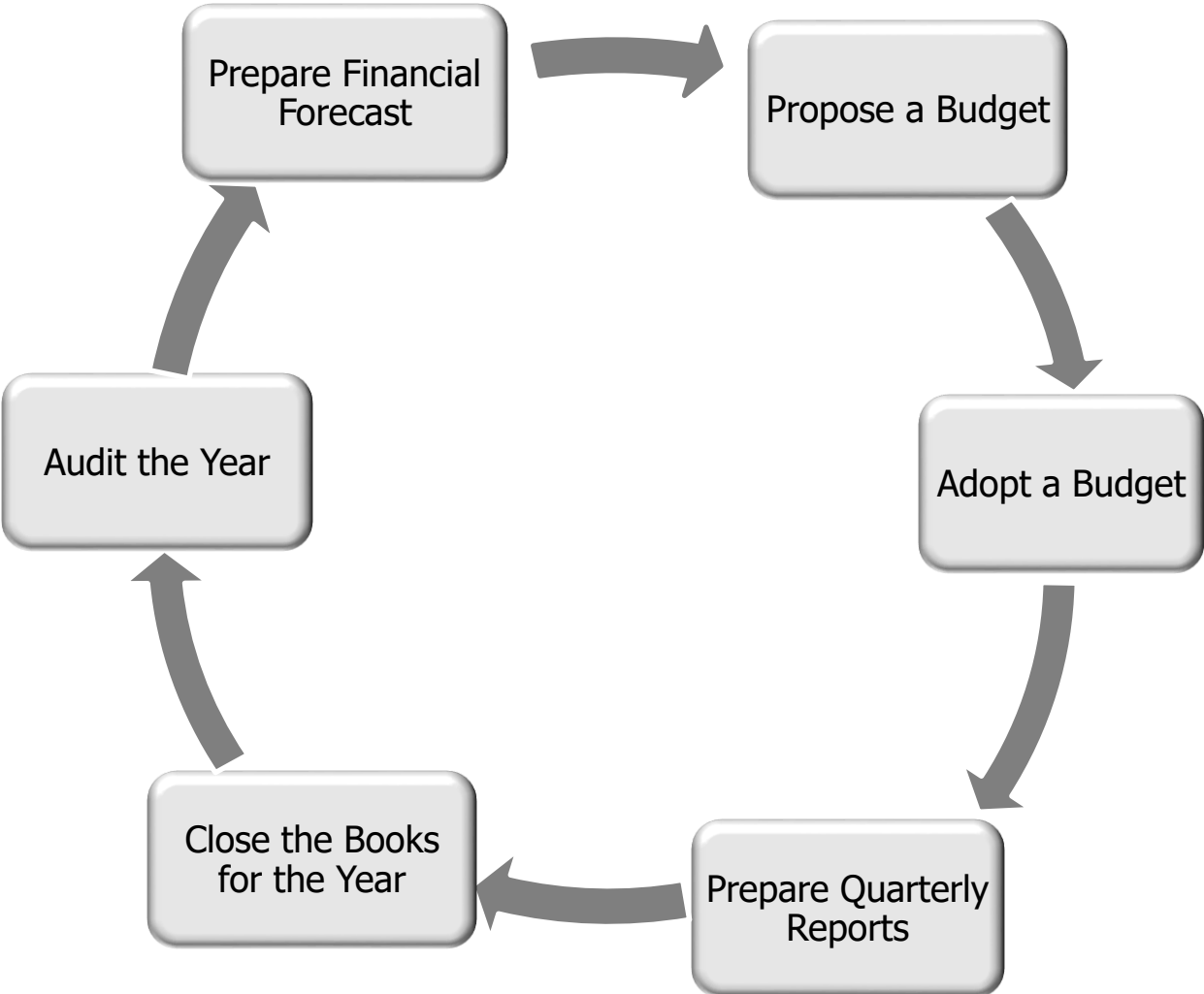
Proprietary funds are accounted for using the "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all assets and liabilities (whether current or noncurrent) are included on the Statement of Net position. The Statement of Revenues, Expenses and Changes in Net Position presents increases (revenue) and decreases (expenses) in total net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which liability is incurred.

Operating revenues in the proprietary funds are those revenues that are generated from the primary operations of the fund. All other revenues are reported as non-operating revenues. Operating expenses are those expenses that are essential to the primary operations for the fund. All other expenses are reported as non-operating expenses.

Only revenues and expenditures anticipated during the fiscal year are included in the budget. Unexpended operating budget funds revert to fund balance at the close of a fiscal year. Unexpended capital and grant funds are carried forward from year to year until projects are officially closed.

Cost Allocation

Interdepartmental charges are cost allocations for goods and services provided by one City department to another City department on a cost reimbursement basis. A fair and equitable methodology is determined for identifying and distributing direct and indirect cost from a service provider to the service consumer. In the City's case, the General Fund is the service provider, and the external funds are the service consumer for costs such as City administration, financial services, human resources, legal services, etc. In addition, Internal Service Funds receive revenues from other City departments for charges such as insurance, general services, data processing, communications, fleet rental, etc. Charges are established annually and are based generally upon actual use of the goods or services. Replacement charges to Information Services and the Fleet Replacement Reserve are based upon the anticipated cost of replacement. Replacement charges are allocated annually over the life of the vehicle or equipment. The City Manager has executed Administrative Directives which define the policies and procedures for establishing all cost allocations.



DATES	TASKS	PARTIES INVOLVED
September 10, 2019	Development Services Department (DSD) meet with Finance to confirm fund balances	DSD Staff, Directors, Managers
September 11, 2019	Review current CIP projects, timelines and estimates	DSD Staff
September 16-27, 2019	Engineering, DSD Director begin meeting with Department Directors	Directors, City Engineer, DSD Staff
September 16-October 18, 2019	Departments prioritize requests, consider funding sources and complete CIP forms	CIP Departments
October 18, 2019	Internal service charges and cost drivers due to Finance	Internal Service Departments
October 18, 2019	Department CIP requests DUE	CIP Departments
October - December 2019	Department presentations to advisory boards	
October 21-23, 2019	Prepare AB1600 Analysis	DSD Staff
October 21-31, 2019	City Engineer review/prepare costing of requests	City Engineer
November 1-8, 2019	DSD analysis of available resources	DSD Staff
November 11-22, 2019	DSD review priorities with Department Directors Departments discuss requests with Finance and City Manager	City Manager, Directors, Managers
December 2-6, 2019	DSD meet and submit requests to City Manager and Finance	
December 6, 2019	DSD begin putting CIP book together	DSD Staff
December 19, 2019	Measure X Community Oversight Committee review spending plan	
December 23-January 8, 2020	Review draft CIP book	DSD Staff
January 13, 2020	Finance to contact all departments to verify current Questica users and their roles. New Questica users are to be submitted to Finance	Finance
January 15, 2020	Finalize draft CIP book	DSD Staff
January 17, 2020	Mid-year CIP adjustments and operating budget adjustments due to Finance	All Departments
January 21, 2020	Budget Kickoff Meeting - 10am Council Chambers	City Manager, Asst City Manager, Directors, Managers, Finance Staff
January 21, 2020	Budget for FY 2020-21 Questica access available for all departments - General fund departments able to input department requests for M&O changes that are net zero - New department request for personnel and M&O changes to be prepared by departments - Input M&O, capital and revenues for non-general fund budgets. Prepare requests for personnel changes - Input Grants, CIP budget and revenues - Update department narratives	Departments
January 27 - 31, 2020	Questica Training – All Departments - upon request - email Finance Budget Group	Directors, Managers, Finance Staff
January 29 - 31, 2020	Promote CIP budget to Division Manager Level	CIP Initial Entry
February 3-5, 2020	Promote CIP budget to City Engineer Level	CIP Division Manager Level
February 3-6, 2020	Meet with Department Directors and Managers for their input on priority CIP projects and discuss funding resources	Directors, Engineering Division Staff
February 5, 2020	Fiscal Years 2020-2025 Five-Year Forecast presented at Council meeting	City Council, City Manager, Directors
February 5-7, 2020	Prepare AB1600 memo	DSD Staff
February 6-11, 2020	Promote CIP budget to Director Level	City Engineer
February 11, 2020	Water Utilities provide CIP summary analysis to DSD/Finance for book	Water Utilities Department Staff
February 11-13, 2020	Promote CIP budget to Finance Level	Director

DATES	TASKS	PARTIES INVOLVED
February 11-14, 2020	Water/Sewer promote CIP to City Engineer	Director
February 14, 2020	Last day to promote General fund budget to Finance	All Departments
February 15-21, 2020	Preparation of budget documents and meet with departments	Finance Director
February 17-21, 2020	City Engineer promote Water/Sewer CIP to Finance	City Engineer
February 2020	Measure X Community Oversight Committee review spending plan	
February 2020	Prepare RTIP document	DSD Staff
February 24, 2020	Provide Finance draft CIP books	DSD Staff
February 24-28, 2020	Run comparative appropriation by category report in Questica	DSD Staff
February 24-28, 2020	DSD and Water Utilities prepare maps and project detail sheets for Final CIP books	DSD and Water Utilities Department Staff
February 26, 2020	Provide General Fund Budget Requests to City Manager	Finance Director
February 28, 2020	Last day to promote non-general fund and CIP budgets to Finance - Department goals, accomplishments and performance measures due	Directors, All Departments
March 3, 2020	DSD meet with Finance to discuss CIP	Directors, Managers, DSD Staff
March 3-6, 2020	Water Utilities meet with Finance to discuss CIP	Directors, Managers, Water Utilities Department Staff
March 9-13, 2020	City Engineer develop CIP PowerPoint	City Engineer
March 16, 2020	Provide final CIP book to City Manager	DSD Staff/Finance
March 23, 2020	Distribute books to City Council	DSD Staff
March 23-27, 2020	City Council meetings - overview of CIP program	
March 25, 2020	Mid-Year Report (Quarterly Report) presented to Council. To include any recommended adjustments to the FY 2019-20 budget	City Council, Finance Director
April 2020	Council action on SB-1 project list	
April 2020	Enter TransNet into SANDAG's ProjectTrak	DSD Staff
April - May 2020	Make any requested changes (CMO) and update all documents	Finance Staff
April 2, 2020	Draft Operating and CIP budget document to City Manager	Finance Director
April 29, 2020	Council Budget workshop	City Council, City Manager, Directors
May 1, 2020	Deadline to upload SB-1 Project list	
May 2020	City Council adopt RTIP	
May 4, 2020	Work with City Clerk and CAO to publish public hearing notice in Union Tribune	Finance
May 21, 2020	Harbor & Beaches Advisory Committee reviews and recommends the Harbor Capital Budget	Harbor Dept
May 2020	Planning Commission reviews CIP Program for General Plan Conformity Determination	DSD Staff
May 12, 2020	Parks and Rec Commission reviews and recommends the Parks Capital Budget	Engineering Division Staff
June 3, 2020	Conduct public hearing for Budget Adoption	City Council, CDC, Harbor
June 17, 2020	Third Quarter Quarterly Report presented to Council	City Council, Finance Director
July 2020	Publish Adopted Budget Book	Finance

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RESOLUTION NO. 20-R0300-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA DETERMINING AND ADOPTING AN APPROPRIATION LIMIT FOR THE FISCAL YEAR 2020-21 IN ACCORDANCE WITH ARTICLE XIII-B OF THE CONSTITUTION OF THE STATE OF CALIFORNIA

WHEREAS, Article XIII-B was added to the Constitution of the State of California through a general election held on November 6, 1979; and

WHEREAS, Proposition 111 approved by the voters in June 1990, and SB 88 (Chapter 60/90) made modifications to Article XIII-B regarding the adjustment factors for inflation and population; and

WHEREAS, the City Council desires to select the factors that are more indicative of local conditions, or are considered more advantageous, as indicated in Exhibit "A"; and

WHEREAS, an annual appropriations limit must be determined for this City, effective for the Fiscal Year 2020-21, beginning July 1, 2020; and

WHEREAS, the appropriations limit must be adhered to in preparing and adopting this City's annual budget; and

WHEREAS, it is necessary for the orderly adoption and administration of this City's annual budget that the appropriations limits be determined and adopted in conjunction with the adoption of the annual budget.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. In accordance with Article XIII-B of the Constitution of the State of California, as modified by Proposition 111 and SB 88 (Chapter 60/90) the appropriation limit for Fiscal Year 2020-21, as set forth in the attached Exhibit "A" is \$435,259,118 for FY 2020-21.

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SECTION 2. That the appropriation limits shall not be exceeded in the proposed budget nor by any proposed amendment to the budget.

PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this 3rd day of June, 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE


MAYOR OF THE CITY OF OCEANSIDE

ATTEST:

APPROVED AS TO FORM:


CITY CLERK


CITY ATTORNEY

EXHIBIT "A"

CITY OF OCEANSIDE
 Schedule of Annual Appropriations and Limitation
 For Fiscal Year 2020-2021

	<u>2020-2021</u>
Cumulative Growth Rate	1.037%
Appropriations Limit	\$435,259,118
Projected Revenues from Proceeds of Taxes	\$104,603,468
Amount of Projected Revenues Below the Maximum Revenue Allowed	\$330,655,650
Percentage under Appropriation Limitation	75.97%

Article XIII B of the California Constitution, more commonly known as the Annual Appropriation Limitation or "Gann Limit", specifies the amount of allowable revenue the City of Oceanside can appropriate from the proceeds of taxes. The City's Appropriation Limitation is projected to be approximately \$435.3 million or 75.97% below its Gann Limit for the Fiscal Year 2020-2021. In accordance with Proposition 111 and SB 88 (Chapter 60/90) the Appropriation Limitation is calculated utilizing a format based on the percentage of growth in California Per Capita Income and City population.

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RESOLUTION NO. 20-R0301-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE OPERATING BUDGET FOR THE FISCAL YEAR 2020-21

WHEREAS, an Operating Budget for Fiscal Year 2020-21 has been prepared by the City Manager and presented to this Council; and

WHEREAS, this City Council has examined said Operating Budget at a workshop held on April 29, 2020, and at a public hearing on June 3, 2020, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Operating Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2020-21, and effective as of July 1, 2020 said appropriations are hereby made.

SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts in Exhibit "A." Such appropriations are to be adjusted to actual remaining balances at June 30, 2020, and carried forward to the Fiscal Year 2020-21.

SECTION 3. That the Fiscal Year 2020-21 Operating Budgets on file with the City Manager are hereby approved.

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1 PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this
2 3rd day of June, 2020, by the following vote:

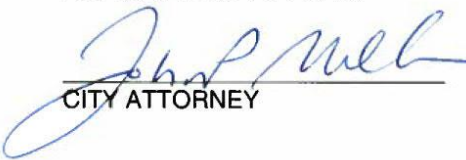
3 AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ
4 NAYS: NONE
5 ABSENT: NONE
6 ABSTAIN: NONE

7 
8 MAYOR OF THE CITY OF OCEANSIDE

9 ATTEST:

APPROVED AS TO FORM:

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12 CITY CLERK


CITY ATTORNEY

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A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
OCEANSIDE, CALIFORNIA APPROVING THE OPERATING
BUDGET FOR THE FISCAL YEAR 2020-21

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RESOLUTION NO. 20-R0302-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE MEASURE X (SALES TAX) OPERATING BUDGET FOR THE FISCAL YEAR 2020-21

WHEREAS, a Measure X Operating Budget for Fiscal Year 2020-21 has been prepared by the City Manager and presented to this Council; and

WHEREAS, the Measure X Oversight Committee (COC) has examined said Measure X Operating Budget at a meeting held on May 14, 2020, and this City Council has examined at a public hearing on June 3, 2020, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Measure X Operating Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Measure X Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2020-21, and effective as of July 1, 2020 said appropriations are hereby made.

SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts in Exhibit "A." Such appropriations are to be adjusted to actual remaining balances at June 30, 2020, and carried forward to the Fiscal Year 2020-21.

SECTION 3. That the Fiscal Year 2020-21 Measure X Operating Budgets on file with the City Manager are hereby approved.

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PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this
3rd day of June, 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

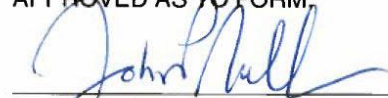
ABSTAIN: NONE


MAYOR OF THE CITY OF OCEANSIDE

ATTEST:


CITY CLERK

APPROVED AS TO FORM:


CITY ATTORNEY

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
OCEANSIDE, CALIFORNIA APPROVING THE MEASURE X
OPERATING BUDGET FOR THE FISCAL YEAR 2020-21

RESOLUTION NO. 20-R0303-1

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF
OCEANSIDE, CALIFORNIA APPROVING THE CAPITAL
IMPROVEMENTS PROGRAM BUDGET FOR FISCAL YEAR 2020-
21**

WHEREAS, a Capital Improvements Program Budget for Fiscal Year 2020-21 has been prepared by the City Manager and presented to this Council; and

WHEREAS, this City Council has examined said Capital improvements Program Budget at a workshop held on April 29, 2020 and at a public hearing on June 3, 2020, and conferred with the City Manager and various department heads; and

WHEREAS, the City Council has, after due deliberation and consideration, made such amendments in the Capital Improvements Program Budget as they considered necessary.

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. That the Capital Improvements Program Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2020-21, and effective as of July 1, 2020 said appropriations are hereby made.

SECTION 2. That the City Manager and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing projects that have been specifically considered in the budgeted amounts in Exhibit "A". Appropriations for continuing projects are to be adjusted to actual remaining balances at June 30, 2020 and carried forward to the Fiscal Year 2020-21.

SECTION 3. That the Capital Improvements Program budget for Fiscal Year 2020-21 on file with the City Manager is hereby approved.

SECTION 4. For purposes of calculating the authorized debt limit pursuant to the provisions of the uncodified ordinance 84-19, section one, subsection (g), the City Council approves the use of the (United States Department of Labor, Bureau of Labor Statistics Data for the San Diego Area Consumer Price Index-All Urban Consumers) in place of the San Diego Area Construction Price Index for all Urban Consumers as compiled by the United States Department of Labor, Bureau of Statistics.

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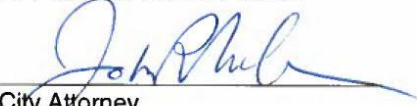
PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this 3rd day of June 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ
NAYS: NONE
ABSENT: NONE
ABSTAIN: NONE


MAYOR OF THE CITY OF OCEANSIDE

ATTEST:

City Clerk

APPROVED AS TO FORM:

City Attorney

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE CAPITAL IMPROVEMENT PROGRAM BUDGET FOR FISCAL YEAR 2020-21

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RESOLUTION NO. 20-R0304-1

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA MAKING FINDINGS REQUIRED BY GOVERNMENT CODE SECTION 66001(d) CONCERNING THE COLLECTION OF DEVELOPMENT IMPACT FEES

WHEREAS, the City has reviewed those fees as defined in Government Code section 66006(c) and has made available to the public all of the information required by Government Code section 66006(b)(1); and

WHEREAS, Government Code section 66001(d) provides that for the fifth fiscal year following the first deposit of certain development impact fees into the account or fund, and every five years thereafter, a local agency is required to make specified findings with respect to that portion of the account or fund remaining unexpended, whether committed or uncommitted; and

WHEREAS, the staff report and the Five Year Capital Improvement Budget FY 20-21, includes the factual basis for the findings required by Government Code section 66001(d)(1)(A)-(D).

NOW, THEREFORE, the City Council of the City of Oceanside does resolve as follows:

SECTION 1. The recitals above are true and correct.

SECTION 2. The annual compliance report for AB 1600 development fees for FY 20-21 is accepted.

SECTION 3. The following findings are made as required by Government Code section 66001:

A. The purpose to which each development impact fee has been identified as detailed in the staff report and the Capital Improvement Budget (FY 20-21).

B. There is a continued need for the improvements and there is a reasonable relationship between the fees and the impacts of development for which the fees are collected.

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C. The sources and amounts of funding anticipated to complete the financing of capital projects have been identified and will be deposited into the appropriate account upon receipt or during the normal CIP budget cycle.

D. The approximate date on which the funding is expected to be deposited into the appropriate funds is set forth in the Five Year Capital Improvement Program Budget FY 20-21.

PASSED AND ADOPTED by the City Council of the City of Oceanside, California, this 3rd day of June 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE


ABSENT: NONE


ABSTAIN: NONE


MAYOR OF THE CITY OF OCEANSIDE

ATTEST:

APPROVED AS TO FORM:


City Clerk


City Attorney

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF OCEANSIDE, CALIFORNIA MAKING FINDINGS REQUIRED BY GOVERNMENT CODE SECTION 66001(d) CONCERNING THE COLLECTION OF DEVELOPMENT IMPACT FEES

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PASSED AND ADOPTED by the Community Development Commission of the City of Oceanside, California, this 3rd day of June, 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE



CHAIRMAN OF THE COMMUNITY
DEVELOPMENT COMMISSION

ATTEST:



SECRETARY

APPROVED AS TO FORM:



GENERAL COUNSEL

A RESOLUTION OF THE COMMUNITY DEVELOPMENT COMMISSION OF THE CITY OF OCEANSIDE, CALIFORNIA APPROVING THE OPERATING BUDGET FOR THE FISCAL YEAR 2020-21

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RESOLUTION NO. 20-R0306-2

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE
OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING
THE OPERATING BUDGET FOR THE FISCAL YEAR 2020-21**

WHEREAS, an Operating Budget for Fiscal Year 2020-21 has been prepared by the Administrative Officer and presented to this Board; and

WHEREAS, this Board has examined said Operating Budget at workshop on April 29, 2020, and at a public hearing on June 3, 2020, and conferred with the Administrative Officer and various department heads; and

WHEREAS, this Board has, after due deliberation and consideration, made such amendments in the Operating Budget as they considered necessary.

NOW, THEREFORE, the Board of Directors of the Oceanside Small Craft Harbor District does resolve as follows:

SECTION 1. That the Operating Budget Appropriation Summary, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2020-21, and effective as of July 1, 2020 said appropriations are hereby made.

SECTION 2. That the Administrative Officer and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts. Such appropriations are to be adjusted to actual remaining balances at June 30, 2020 and carried forward to the Fiscal Year 2020-21.

SECTION 3. That the Fiscal Year 2020-21 Operating Budget on file with the City Manager is hereby approved.

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PASSED AND ADOPTED by the Board of Directors of the Oceanside Small Craft Harbor District this 3rd day of June, 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE


PRESIDENT OF THE BOARD OF DIRECTORS OF THE OCEANSIDE SMALL CRAFT HARBOR DISTRICT

ATTEST:


SECRETARY

APPROVED AS TO FORM:


Harbor District Board Attorney

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING THE OPERATING BUDGET FOR THE FISCAL YEAR 2020-21

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RESOLUTION NO. 20-R0307-2

**A RESOLUTION OF THE BOARD OF DIRECTORS OF THE
OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING
THE CAPITAL IMPROVEMENTS PROGRAM BUDGET FOR
FISCAL YEAR 2020-21**

WHEREAS, a Capital Improvements Program Budget for Fiscal Year 2020-21 has been prepared by the Administrative Officer and presented to this Board; and

WHEREAS, this Board has examined said Capital Improvements Program Budget at a workshop held on April 29, 2020, and at a public hearing on June 3, 2020, and conferred with the Administrative Officer and various department heads; and

WHEREAS, this Board has, after due deliberation and consideration, made such amendments in the Capital Improvements Program Budget as they considered necessary.

NOW, THEREFORE, the Board of Directors of the Oceanside Small Craft Harbor District does resolve as follows:

SECTION 1. That the Capital Improvements Program Budget, attached hereto as Exhibit "A" and by this reference incorporated herein as if set forth in full, is hereby approved for Fiscal Year 2020-21, and effective as of July 1, 2020 said appropriations are hereby made.

SECTION 2. That the Administrative Officer and the Director of Financial Services, acting concurrently, are hereby authorized to modify appropriations for continuing programs and projects that have been specifically considered in the budgeted amounts. Such appropriations are to be adjusted to actual remaining balances at June 30, 2020 and carried forward to the Fiscal Year 2020-21.

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PASSED AND ADOPTED by the Board of Directors of the Oceanside Small Craft Harbor District this 3rd day of June, 2020, by the following vote:

AYES: WEISS, FELLER, KEIM, RODRIGUEZ, SANCHEZ

NAYS: NONE

ABSENT: NONE

ABSTAIN: NONE


PRESIDENT OF THE BOARD OF DIRECTORS OF THE OCEANSIDE SMALL CRAFT HARBOR DISTRICT

ATTEST:


SECRETARY

APPROVED AS TO FORM:


Harbor District Board Attorney

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE OCEANSIDE SMALL CRAFT HARBOR DISTRICT APPROVING THE CAPITAL IMPROVEMENT PROGRAM BUDGET FOR FISCAL YEAR 2020-21

EXHIBIT A

CITY OF OCEANSIDE
 Appropriations by Agency
 Proposed FY 2020-2021

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
101 GENERAL FUND	\$ 157,707,258	\$ -	\$ -	\$ -	\$ 157,707,258
103 GENERAL FUND - Measure X	\$ 4,041,916	\$ -	\$ -	\$ -	\$ 4,041,916
SPECIAL FUNDS					
102 Investment Clearing	\$ 1,359,000	\$ -	\$ -	\$ -	\$ 1,359,000
204 Asset Seizure	\$ 404,500	\$ -	\$ -	\$ -	\$ 404,500
212 TransNet	\$ 540,305	\$ 1,064,292	\$ -	\$ -	\$ 1,604,597
213 Gas Tax	\$ 4,088,451	\$ -	\$ -	\$ -	\$ 4,088,451
217 Supplemental Law Enforcement	\$ 274,186	\$ -	\$ -	\$ -	\$ 274,186
218 State Asset Seizure	\$ 4,000	\$ -	\$ -	\$ -	\$ 4,000
221 Oside Lighting District	\$ 1,665,017	\$ -	\$ -	\$ -	\$ 1,665,017
237 CDBG	\$ 2,186,983	\$ -	\$ -	\$ -	\$ 2,186,983
241 Sunset Hills	\$ 35,742	\$ -	\$ -	\$ -	\$ 35,742
242 Mission Meadows	\$ 4,621	\$ -	\$ -	\$ -	\$ 4,621
243 Sunburst Homes	\$ 8,183	\$ -	\$ -	\$ -	\$ 8,183
244 Douglas Park	\$ 355,696	\$ -	\$ -	\$ -	\$ 355,696
246 Rancho Hermosa	\$ 45,474	\$ -	\$ -	\$ -	\$ 45,474
247 Santa Fe Mesa	\$ 399,323	\$ -	\$ -	\$ -	\$ 399,323
248 Del Oro Hills	\$ 548,677	\$ -	\$ -	\$ -	\$ 548,677
249 Mar Lado	\$ 90,216	\$ -	\$ -	\$ -	\$ 90,216
250 Guajome Ridge	\$ 97,935	\$ -	\$ -	\$ -	\$ 97,935
251 Peacock Hills	\$ 34,531	\$ -	\$ -	\$ -	\$ 34,531
252 Vista Del Rio	\$ 18,674	\$ -	\$ -	\$ -	\$ 18,674
254 El Camino Memory Care MD Fd	\$ 5,938	\$ -	\$ -	\$ -	\$ 5,938
265 SB1 RMRA Gas Tax Fd	\$ 200,000	\$ 2,489,804	\$ -	\$ -	\$ 2,689,804
272 State & Local Grants	\$ 2,053,837	\$ -	\$ -	\$ -	\$ 2,053,837
273 Federal/State PassThru SR Fd	\$ 4,464	\$ -	\$ -	\$ -	\$ 4,464
274 Federal Grants	\$ 5,544,872	\$ -	\$ -	\$ -	\$ 5,544,872
276 Other Grants	\$ 14,500	\$ -	\$ -	\$ -	\$ 14,500
277 HOME Grant	\$ 3,470,268	\$ -	\$ -	\$ -	\$ 3,470,268
278 Inclusionary In Lieu	\$ 565,473	\$ -	\$ -	\$ -	\$ 565,473
281 CDC SA Low & Mod Housing Fund	\$ -	\$ -	\$ 81,849	\$ -	\$ 81,849
282 CDC Housing Rehab Loan	\$ -	\$ -	\$ 349,266	\$ -	\$ 349,266
283 CDC Housing Section 8	\$ -	\$ -	\$ 22,612,701	\$ -	\$ 22,612,701
284 CDC Admin/Program Development	\$ -	\$ -	\$ 228,916	\$ -	\$ 228,916
286 CDC Housing Mortgage Rev Bond	\$ -	\$ -	\$ 213,366	\$ -	\$ 213,366
288 Housing Mobile Home Rent Control	\$ 307,085	\$ -	\$ -	\$ -	\$ 307,085
289 CDC Hsng CalHome Prog Fd	\$ -	\$ -	\$ 420,000	\$ -	\$ 420,000
Total Special Funds	\$ 24,327,951	\$ 3,554,096	\$ 23,906,098	\$ -	\$ 51,788,145

EXHIBIT A

CITY OF OCEANSIDE
 Appropriations by Agency
 Proposed FY 2020-2021

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
DEBT SERVICE FUNDS					
402 Ocean Ranch Corp CFD	\$ 1,597,600	\$ -	\$ -	\$ -	\$ 1,597,600
403 Pacific Coast Business Park CFD	\$ 611,663	\$ -	\$ -	\$ -	\$ 611,663
420 City Debt Service	\$ 5,132,084	\$ -	\$ -	\$ -	\$ 5,132,084
455 Morro Hills CFD	\$ 1,186,827	\$ -	\$ -	\$ -	\$ 1,186,827
456 14 Morro Hills IA1 CFD	\$ 532,929	\$ -	\$ -	\$ -	\$ 532,929
961 OPFA Debt Service	\$ 1,769,221	\$ -	\$ -	\$ -	\$ 1,769,221
963 Oceanside Lighting Dist-DS	\$ 476,219	\$ -	\$ -	\$ -	\$ 476,219
971 SA-Downtown Capital Fd	\$ 29,124	\$ -	\$ -	\$ -	\$ 29,124
Total Debt Service Funds	\$ 11,335,667	\$ -	\$ -	\$ -	\$ 11,335,667
CAPITAL PROJECT FUNDS					
501 General Capital Projects	\$ 725,983	\$ 98,741	\$ -	\$ -	\$ 824,724
503 Public Facility Fees	\$ 68,579	\$ 560,000	\$ -	\$ -	\$ 628,579
508 Traffic Signal DIF	\$ -	\$ -	\$ -	\$ -	\$ -
510 SLRR Major Water Course	\$ 234,788	\$ -	\$ -	\$ -	\$ 234,788
511 SLRR DD-1 Zone 1A	\$ 86,162	\$ -	\$ -	\$ -	\$ 86,162
512 SLRR DD-1 Zone 1B	\$ -	\$ -	\$ -	\$ -	\$ -
513 SLRR DD-1 Zone 1C	\$ -	\$ -	\$ -	\$ -	\$ -
514 SLRR DD-1 Zone 1D	\$ 103,116	\$ -	\$ -	\$ -	\$ 103,116
515 SLRR DD-1 Zone Pilgrim Creek	\$ -	\$ -	\$ -	\$ -	\$ -
516 Drainage DIF Fd	\$ 182,625	\$ 2,000,000	\$ -	\$ -	\$ 2,182,625
517 CIP - Measure X	\$ -	\$ 7,125,000	\$ -	\$ -	\$ 7,125,000
520 LACrk Mjr Wtr Course Dist 2	\$ 144,955	\$ -	\$ -	\$ -	\$ 144,955
521 Loma Alta Creek DD-2/Zn-2A Fd	\$ -	\$ -	\$ -	\$ -	\$ -
522 Loma Alta Crk DD2-Zone 2B	\$ -	\$ -	\$ -	\$ -	\$ -
530 BVCrk Mjr Wtr Dist 3	\$ -	\$ -	\$ -	\$ -	\$ -
531 Buena Vista DD3	\$ -	\$ -	\$ -	\$ -	\$ -
540 TMI Triangle DD-4	\$ -	\$ -	\$ -	\$ -	\$ -
550 Center City DD-5	\$ -	\$ -	\$ -	\$ -	\$ -
561 Major Thoroughfare	\$ -	\$ 4,600,000	\$ -	\$ -	\$ 4,600,000
562 Th-Fare/Traffic Signal DIF Fd	\$ 443,993	\$ -	\$ -	\$ -	\$ 443,993
581 GF Community Facilities CIP	\$ 545,000	\$ 550,000	\$ -	\$ -	\$ 1,095,000
596 Municipal Golf Course Improv	\$ -	\$ -	\$ -	\$ -	\$ -
598 Park Fees	\$ 173,644	\$ 1,700,000	\$ -	\$ -	\$ 1,873,644
Total Capital Projects Funds	\$ 2,708,845	\$ 16,633,741	\$ -	\$ -	\$ 19,342,586
ENTERPRISE FUNDS					
710 Ad-Hoc Capital Projects	\$ -	\$ -	\$ -	\$ -	\$ -
711 Water Operating	\$ 57,941,492	\$ -	\$ -	\$ -	\$ 57,941,492
712 Water F/A Replacement	\$ 1,593,366	\$ 7,618,136	\$ -	\$ -	\$ 9,211,502
715 Water Connection Fees	\$ 627,234	\$ 52,134,451	\$ -	\$ -	\$ 52,761,685

EXHIBIT A

**CITY OF OCEANSIDE
Appropriations by Agency
Proposed FY 2020-2021**

	Council		CDC	Harbor	Total
	Operating	Capital	Operating	Operating	
717 Water Debt Service	\$ 1,777,013	\$ -	\$ -	\$ -	\$ 1,777,013
721 Sewer Operating	\$ 24,422,894	\$ -	\$ -	\$ -	\$ 24,422,894
722 Sewer F/A Replacement	\$ 2,079,894	\$ 9,375,621	\$ -	\$ -	\$ 11,455,515
726 Sewer Expansion/Improvement	\$ 51,216	\$ -	\$ -	\$ -	\$ 51,216
727 Sewer Debt Service	\$ 4,435,009	\$ -	\$ -	\$ -	\$ 4,435,009
731 Solid Waste Disposal	\$ 31,536,631	\$ -	\$ -	\$ -	\$ 31,536,631
741 Airport	\$ 95,068	\$ -	\$ -	\$ -	\$ 95,068
742 Airport Debt Service	\$ 89,198	\$ -	\$ -	\$ -	\$ 89,198
751 Harbor	\$ -	\$ 3,410,000	\$ -	\$ 8,503,102	\$ 11,913,102
Total Enterprise Funds	\$ 124,649,015	\$ 72,538,208	\$ -	\$ 8,503,102	\$ 205,690,325
INTERNAL SERVICE FUNDS					
814 Risk Management	\$ 4,071,269	\$ -	\$ -	\$ -	\$ 4,071,269
817 Employee Benefits	\$ 45,910,717	\$ -	\$ -	\$ -	\$ 45,910,717
818 Workers Compensation	\$ 5,602,359	\$ -	\$ -	\$ -	\$ 5,602,359
831 Fleet Management	\$ 8,706,592	\$ -	\$ -	\$ -	\$ 8,706,592
841 Information Services	\$ 6,410,082	\$ -	\$ -	\$ -	\$ 6,410,082
851 City Building Services	\$ 5,172,562	\$ -	\$ -	\$ -	\$ 5,172,562
871 General Services Fd	\$ 444,632	\$ -	\$ -	\$ -	\$ 444,632
Total Internal Services Funds	\$ 76,318,213	\$ -	\$ -	\$ -	\$ 76,318,213
GRAND TOTAL	\$ 401,088,865	\$ 92,726,045	\$ 23,906,098	\$ 8,503,102	\$ 526,224,110

**TEN-YEAR HISTORY
FISCAL YEARS 2011 TO 2021**

Fiscal Year	Price Adjustment		Population Adjustment		Total Adjustment	Appropriations Limit
2011-12	1.0251	x	1.0056	=	1.0308	\$301,599,693
2012-13	1.0377	x	1.0082	=	1.0462	\$316,679,678
2013-14	1.0512	x	1.0050	=	1.0565	\$333,350,275
2014-15	0.9977	x	1.0094	=	1.0071	\$336,683,778
2015-16	1.0382	X	1.0052	=	1.0436	\$351,368,641
2016-17	1.0537	X	1.0059	=	1.0599	\$371,329,365
2017-18	1.0369	X	1.0035	=	1.0405	\$386,386,808
2018-19	1.0367	X	1.0039	=	1.0407	\$402,145,293
2019-20	1.0385	X	1.0042	=	1.0428	\$419,387,694
2020-21	1.0373	X	1.0005	=	1.0378	\$435,259,118

Article XIII B of the California Constitution, more commonly known as the Annual Appropriation Limit or “Gann Limit” specifies the amount of allowable revenue the City of Oceanside can appropriate from the proceeds of taxes. In accordance with Proposition 111 and SB 88 (Chapter 60/90), the Appropriation Limit is calculated utilizing a formula based on the percentage of growth in California per Capita Income and the City population. The governing body of each local jurisdiction in California is required to establish a tax appropriations limit on or before June 30 of each year for the following fiscal year.

*City used San Diego County population adjustment; other years based on Department of Finance.

Note: Year-by-year appropriation limit calculated with extended decimals in “total adjustment”.

Where Does My Property Tax Go?

In accordance with State law, property is assessed at actual full cash value, and the maximum property tax is one percent of the assessed value. The sample tax bill shows the value of this property is \$252,993 (*net taxable value). Therefore the property tax is \$2,529.93 (1% tax on net value).

The City of Oceanside receives \$0.196 of every property tax dollar collected. The remaining property taxes are allocated to the Oceanside Unified School District, State of California (Educational Revenue Augmentation Fund), County of San Diego, Mira Costa Community College, and numerous other smaller agencies.



SECURED TAX BILL

TAX BILL YEAR **2018-2019**

Dan McAllister
SAN DIEGO COUNTY
TREASURER-TAX COLLECTOR

For Fiscal Year Beginning July 1, 2018 and Ending June 30, 2019

1 PROPERTY ADDRESS - DESCRIPTION - SUBDIVISION
12345 ANYWHERE STREET
LOT 2509
MIRA MESA VERDE #100

2 MAP NO. 000661

3 DESCRIPTION VALUES & EXEMPTIONS
LAND \$ 110457
IMPROVEMENTS 140536
TOTAL L & I 259993
PERSONAL PROPERTY EXEMPTIONS:
HOMEOWNERS 7000
OTHER
NET TAXABLE VALUE 252993

4 DOCUMENT NO. 528689

5 DOCUMENT DATE 08-20-08

6 OWNER OF RECORD ON JANUARY 1, 2018 TAXPAYER PROPERTY INC

7 PARCEL / BILL NO. 123-456-78-90

8 TAX RATE AREA 59088

9 CORTAC NO. ZRC5

10 1st Installment 11/01/18 1439.97

11 2nd Installment 02/01/19 1439.97

12 TOTAL DUE 2879.94

13 YOUR TAX DISTRIBUTION

AGENCY	RATE / CONTACT #	TAX AMOUNT
1% TAX ON NET VALUE	NET 1.00000	2529.93
VOTER APPROVED BOND:		
SAN DIEGO COUNTY	NET 0.00680	17.20
UNIFIED SCHOOL	NET 0.09575	242.24
COMMUNITY COLLEGE	NET 0.01786	45.18
METRO WATER DISTRICT	NET 0.00610	15.43
COUNTY WTR AUTHORITY	NET 0.00075	1.70
TOTAL ON NET VALUE	1.12726	2851.68

14 YOUR TAX DISTRIBUTION

AGENCY	RATE / CONTACT #	TAX AMOUNT
FIXED CHARGE ASSMTS- CO MOSQUITO/RAT CTRL	(858) 694-2888	3.00
MIRA MESA MAINT	(619) 533-6779	3.76
MWD WTR STANDBY CHRG	(800) 755-5864	11.50
CWA WTR AVAILABILITY	(858) 522-6518	10.00
TOTAL DISTRIBUTION AMOUNT		2879.94

15 SECURED PROPERTY TAX For Fiscal Year 07/01/18 - 06/30/19

16 PARCEL / BILL NO. 123-456-78-90

17 TAX RATE AREA 59088

18 CORTAC NO. ZRC5

19 DUE DATE 02-01-16

20 DELINQUENT AFTER 04-10-16

21 TO PAY BOTH INSTALLMENTS BY DEC. 18 2879.94

AMOUNT DUE FEB. 1, 2019 \$ 1439.97

LATE PAYMENT AFTER APRIL 10, 2019 \$ 1583.97

22 PAYABLE TO: SDTTC P.O. Box 129009 San Diego, California 92112

0100000466512345678901000004665123456789005

23 SECURED PROPERTY TAX For Fiscal Year 07/01/18 - 06/30/19

24 PARCEL / BILL NO. 123-456-78-90

25 TAX RATE AREA 59088

26 CORTAC NO. ZRC5

27 DUE DATE 11-01-15

28 DELINQUENT AFTER 12-10-15

29 TO PAY BOTH INSTALLMENTS BY DEC. 18 2879.94

AMOUNT DUE NOV. 1, 2018 \$ 1439.97

LATE PAYMENT AFTER DEC. 10, 2018 \$ 1583.97

30 PAYABLE TO: SDTTC P.O. Box 129009 San Diego, California 92112

0100000466512345678901000004665123456789005

The revenues for the City of Oceanside come from a wide variety of sources, many of which are restricted in their use. Revenues that are of “general” nature, i.e. those that can be used for the general operations of the City, are maintained in the General Fund.

GENERAL FUND REVENUES

General Fund revenues are of particular interest as they fund basic City services. Table 1 summarizes the major General Fund revenues for the next year along with the percentage change from the prior fiscal year.

Table 1

General Fund Budgeted Revenues			
(in millions)	FY 2019-20	FY 2020-21	% change
Property Taxes	\$ 65.46	\$ 68.60	4.80%
Sales & Use Taxes	23.22	21.35	-8.03%
Transient Occupancy Tax	8.34	5.90	-29.25%
All Other Taxes	4.14	3.46	-16.42%
Ambulance Billing	4.73	5.22	10.25%
Charges for Service	11.57	12.05	4.19%
Fines and Forfeitures	3.87	3.77	-2.66%
Intergovernmental	0.48	0.53	10.48%
Licenses and Permits	5.46	5.92	8.47%
Other Revenue & Transfers	20.65	22.03	6.67%
Franchise Taxes	4.19	4.28	2.36%
Use of Money & Property	6.13	4.92	-19.78%
Subtotal	\$ 158.24	\$ 158.03	-0.13%
Investment Clearing	1.35	1.36	0.74%
Measure X - Local Sales & Use Tax	13.89	11.46	-17.49%
Grand Total	\$ 173.48	\$ 170.85	-1.51%

Taxes constitute 65 percent of General Fund revenues, and are proposed to decrease approximately 3.72 percent in FY 2020-21, primarily due to the COVID-19 pandemic and the resulting economic changes. Property taxes, hotel taxes (TOT) and sales taxes have been reduced by \$8.65M from the revenue forecast in January 2020.

Measure X FY 2020-21 revenue is forecasted at \$11.46M. Measure X is an additional temporary one-half percent transaction and use tax for seven years effective April 1, 2019. As part of the City Council’s Responsible Spending Pledge, the revenues generated by Measure X are to be used to improve infrastructure and maintain/improve the delivery of public safety services consistent with the ballot question that was approved by voters. An overview of the programs and projects funded by Measure X is included on page 85.

Table 2 reflects the tax component of the General Fund revenues.

Table 2

Tax Breakdown	FY 2020-21	% of All GF Taxes
Property Tax	\$68,603,371	61.93%
Sales & Use Tax	\$21,351,132	19.27%
Measure X - Local Sales & Use Tax	\$11,455,777	10.34%
Transient Occupancy Tax	\$5,901,814	5.33%
Business License Tax	\$2,462,906	2.22%
Card Room Tax	\$1,000,031	0.90%
Total Taxes	\$110,775,031	100.00%

Revenue Components

Excluding Measure X Sales Tax Revenue

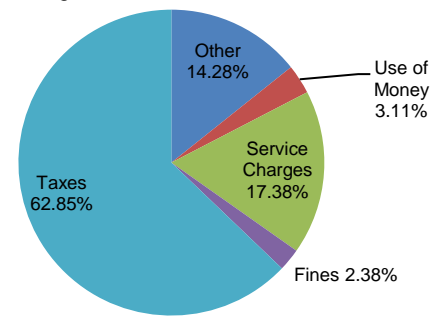


Chart 1

Property Taxes – are the City’s largest revenue source representing 40 percent of the total General Fund revenue. They are derived from a portion of the 1 percent property tax collected by the County of San Diego and allocated to the various governmental entities within the county. Oceanside’s General Fund receives approximately \$19.64 for every \$100 collected. In accordance with State law, property is assessed at actual full cash value and the maximum tax is 1 percent of the assessed valuation. Proposition 13, passed by California voters in 1979, specified that an assessed value may increase at the rate of the Consumer Price Index, not to exceed 2 percent per year based on the 1979 value, unless the property is improved or sold to establish a new market value. The overall property tax revenue is projected to increase approximately 4.8 percent from last year’s budget, which is attributed to an increase in current secured and unsecured tax projections, along with an increase in property transfer taxes based on historical trending. These projections were prepared with assistance from our property tax consultants who monitor all of Oceanside’s assessed valuations.

Property Tax Use Category



Chart 2

Chart 2 portrays the use categories from which property taxes are derived. Residential is the largest component and is most affected by the 2.0 percent CPI upward adjustment allowed under Proposition 13.

Sales & Use Taxes – are the City’s second largest revenue source representing 19.2 percent of the total General Fund revenue. The California Department of Tax & Fee Administration (CDTFA) collects sales tax receipts from the sale of tangible personal property.

The sales tax rate in Oceanside increased from 7.75 percent to 8.25 percent. The increase is a result of Oceanside voters-approved Measure X, which is an additional temporary one-half percent transaction and use tax for seven years effective April 1, 2019. The FY 2020-21 budgeted revenue for Measure X is \$11.46M.

In compliance with the Bradley-Burns Sales and Use Tax law, Oceanside receives 1 percent of the total based on sales within its jurisdiction. In addition, Oceanside receives 0.5 percent from the passage of Measure X. Another component of the sales tax revenues received by the City is the safety sales tax, also known as Proposition 172 Public Safety Augmentation Fund, which was approved by California voters in 1993. While taxpayers saw no net increase in their sales tax burden from this proposition, it resulted in additional revenues for the City of Oceanside for use solely for public safety purposes. Of the remaining 6.75 percent collected by CDTFA, 0.25 percent is allocated to the San Diego County Transportation District, and 0.5 percent is allocated to the San Diego Improvement Program (TransNet) which was approved by San Diego County voters in 1987 and renewed in 2008 for an additional 40-year term. The remaining 6 percent is retained by the State. Chart 3 illustrates the breakdown of the 8.25 percent sales tax rate in Oceanside.

8.25% Sales Tax Rate Breakdown

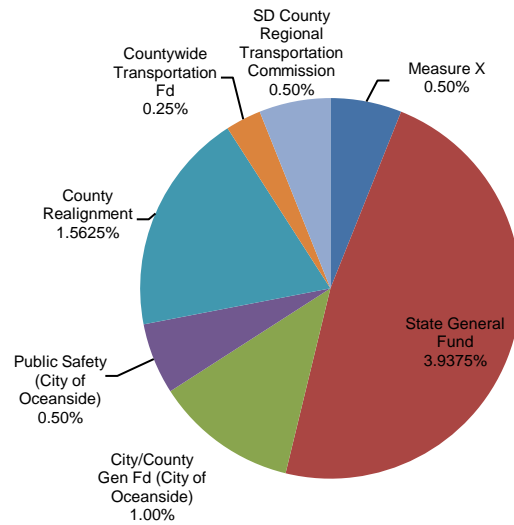


Chart 3

The sales tax revenue projection for FY 2020-21 reflects a decrease of 8 percent compared to last fiscal year. This is a result of COVID-19-related business temporary closures. The 8 percent decrease does not include the additional Measure X sales tax revenue.

Chart 4 identifies the composition of Oceanside’s sales categories for calendar year 2019.

Sales Tax Revenue Categories

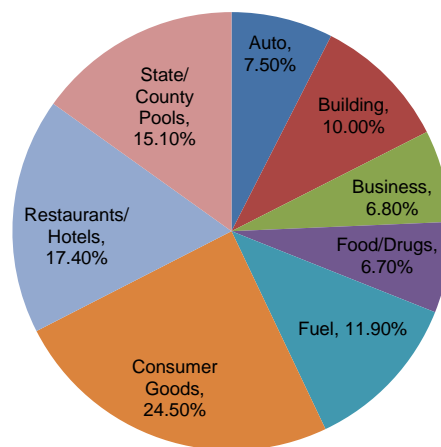


Chart 4

All Other Taxes – this category includes card room and business license taxes. The City Council adopted an ordinance that establishes a card room tax as 6 percent on gross revenues for the Ocean's 11 card room. Business license taxes are set at \$0.50 per thousand of gross receipts.

Ambulance Billing – this revenue is received for providing emergency medical services to the public. The fees are increased annually in July by a Consumer Price Index (CPI) factor. Between an increase in the number of responses, an ambulance unit being added in late spring of 2016, an ambulance unit being added as part of the enhanced emergency service delivery model in 2019, the CPI factor, and recent Federal reimbursement increases the City expects a 10.25 percent increase in FY 2020-21.

Charges for Services – this category includes charges for services such as building, planning, fire and engineering plan checks, inspections, document reviews and recreation classes.

Fines & Forfeitures – the majority of fines consist of motor vehicle, traffic fines, parking violation fines and towing fines. Fines/Forfeitures are proposed to decrease 2.66 percent.

Intergovernmental – the homeowner exemption tax remains the same as last fiscal year, and the City is expecting revenue for various public safety grants (Drug Enforcement Administration, Peace Officer Standards & Training, and other federal grants) to increase slightly.

Licenses & Permits – this category includes licenses and permits for building, special events and right of ways as well as parking lot revenue. The building

permit activity is expected to increase with several projects currently in process.

Franchise Taxes - are a form of "rent" for use of public streets and roadways. The City of Oceanside collects franchise taxes from businesses that have a franchise to operate in Oceanside, including: San Diego Gas & Electric, Southern California Gas Company, Cox Communications, AT&T and Kinder Morgan. Each company is assessed between 2 percent and 5 percent of gross receipts. Revenues from these taxes are expected to increase by 2.36 percent due to increases in payments from Cox communications.

Other Revenue and Transfers – includes harbor police, maintenance, administration and lifeguard services from the harbor fund; transfer from the Solid Waste fund for the Waste Management collector fee, street sweeping and solid waste city services.

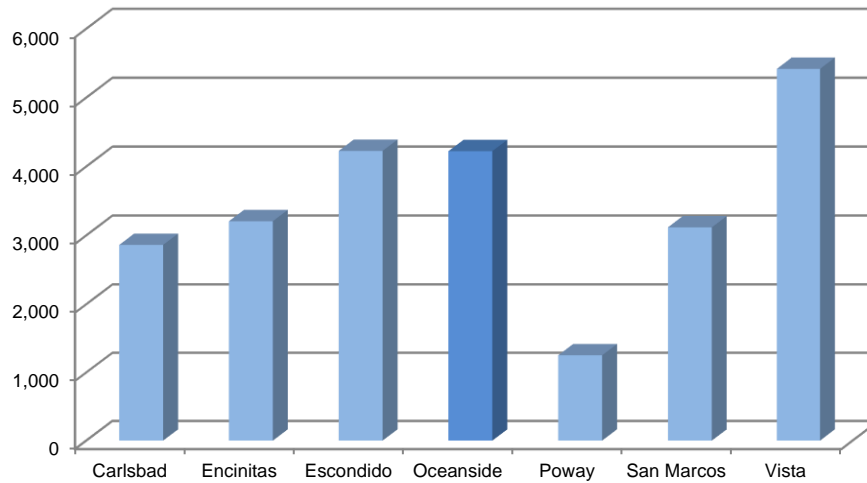
Transient Occupancy Taxes – is known as the hotel bed tax or by the acronym "TOT". The City of Oceanside imposes a 10 percent tax on the rent of all transient lodging facilities in the City. The 29.25 percent decrease is based on the economic changes due to the COVID-19 pandemic using current room rates and the existing residential units being utilized as short-term rentals via websites such as Airbnb, VRBO, Flipkey and others.

Use of Money & Property – rentals and leases collected on city-owned property constitute the largest portion of this revenue category, and are expected to decrease by 19.78 percent from the previous fiscal year. This decrease is based on the economic changes due to the COVID-19 pandemic and decreased gross receipts by businesses paying a percentage rent.

Fund Balance (in millions)	Actual 6/30/18	Actual 6/30/19	Estimate* 6/30/20
NONSPENDABLE			
Inventory	\$ 20,796	\$ 20,890	\$ 20,890
Prepaid Items	262,976	150,395	150,395
Advances to Other Funds	1,673,749	1,669,191	1,669,191
Property/Land	700,000	700,000	700,000
Total Nonspendable	\$ 2,657,521	\$ 2,540,476	\$ 2,540,476
RESTRICTED			
Pension Stabilization (Section 115 Trust)	\$ 9,993,649	\$ 544,023	\$ 10,954,979
Total Restricted	\$ 9,993,649	\$ 544,023	\$ 10,954,979
COMMITTED			
Healthy City Fund	\$ 19,708,000	\$ 20,413,909	\$ 20,413,909
Employment Leave	2,595,807	-	-
Total Committed	\$ 22,303,807	\$ 20,413,909	\$ 20,413,909
ASSIGNED			
Public safety	\$ 1,311,913	\$ 511,913	\$ 511,913
Parks and recreation	123,642	76,441	51,241
Post employment leave	-	2,898,466	2,583,839
Employee compensation	500,000	500,000	500,000
Workers compensation	6,050,000	7,633,000	7,633,000
Infrastructure	6,428,002	13,781,070	10,735,720
Revenue/economic stabilization	8,654,000	9,228,477	9,228,477
Oceanside Museum of Art	100,000	50,000	50,000
PERS supplemental reserve	8,043,112	11,043,112	11,043,112
PERS unfunded liability	-	3,572,338	3,572,338
General and long-term planning	-	1,578,686	980,682
Other	1,923,595	978,062	978,062
Total Assigned	\$ 33,134,264	\$ 51,851,565	\$ 47,868,384
UNASSIGNED			
Unassigned	\$ 1,107,192	\$ 1,537,041	\$ 1,361,807
Total Unassigned	\$ 1,107,192	\$ 1,537,041	\$ 1,361,807
GRAND TOTAL	\$ 69,196,433	\$ 76,887,014	\$ 83,139,555

*Unassigned at 6/30/20 are preliminary estimates as of June 25, 2020.

Residents per square mile



CITY	Population 2020*	Square miles	Residents per square mile
Carlsbad	114,463	40.00	2,862
Encinitas	62,183	19.40	3,205
Escondido	153,008	36.20	4,227
Oceanside	177,335	42.00	4,222
Poway	49,338	39.40	1,252
San Marcos	97,209	31.19	3,117
Vista	102,928	19.00	5,417

Oceanside is the third largest city in San Diego County. Due to its size, a lot of unique neighborhoods with specific demographics exist. The topography is a series of hills and valleys running to the ocean. As the City was established in 1888, many of the neighborhoods were not in large master planned communities, but are an assortment of small housing developments, built at different times and taking advantage of a specific location or supply of land, each with different price points. This has created the unique identity and community characteristic of the neighborhoods. Oceanside's growth rate is slowing as the land supply is shrinking. However, over 650 new housing units have opened in the downtown area in the past two years bringing new residents with average incomes of over \$91,000 annually. The 2020 City population estimate is 177,335, citywide average income is \$100,188, a labor force of 82,600 people and 6,198 businesses. The top business clusters include healthcare, biotech/medtech, food and beverage manufacturing, action sports, and agriculture.

Oceanside has more than 30 parks, 2 public golf courses and 217 acres of park land. Additionally,

Oceanside is part of the Coastal Rail Trail system, with over 12 miles of dedicated class 1 bike trails that adds to the overall quality of life of the City. Oceanside is also home to 3.5 miles of wide, sandy beaches, a 1,962-foot municipal fishing pier, and a 1,000 slip harbor with unique restaurants and shops. The cultural activities that Oceanside has to offer are also of importance. Attractions include the California Surf Museum, the Oceanside Museum of Art, Artist Alley, the Sunset Market attended by over 7,000 people per week and the Mission San Luis Rey continues to be a staple within the Oceanside community. All of these amenities attract over 6 million visitors per year to Oceanside. Oceanside's location provides convenient access to a number of outstanding colleges and universities such as California State Universities at San Marcos and San Diego, University of Southern California, and University of San Diego. Oceanside is also home to Mira Costa Community College and the more than 8,000 students per semester, the original campus and the administrative center.

Oceanside is a thriving community that provides all the conveniences of a modern city but maintains the unique beach culture and has become a dining destination with many breweries, wineries and high-end restaurants investing in the City. Located just 35 miles north of San Diego and 83 miles south of Los Angeles, Oceanside offers a distinctive combination of outstanding location and well-priced available land with the amenities of a large city but in a beach community. California's main highway, Interstate 5, runs through Oceanside, as does Highway 78, which provides southeast access to Interstate 15. Highway 76, which runs northeast, also provides access to Interstate 15.

Oceanside's transit center is a major transit hub for North County San Diego, which includes Breeze and various commuter buses as well as Amtrak, Coaster, Metrolink and Sprinter train service.

Based on the total population for 2020 at 177,335 and the FY 2019-20 estimated sales tax revenue of \$20.04 million, each individual citizen in Oceanside contributes \$113 in annual sales tax revenue. On a local level, Oceanside has experienced a modest gain in the economy. Oceanside's downtown activity continues to develop with additional structured parking, high-end for-rent residential properties, 4-star resort hotel and retail developments that increase day and evening population helping to fill the 40,000 sq. ft. of retail space being added. As these projects progress and are completed, Oceanside's downtown area will be the destination of choice for locals and visitors alike.

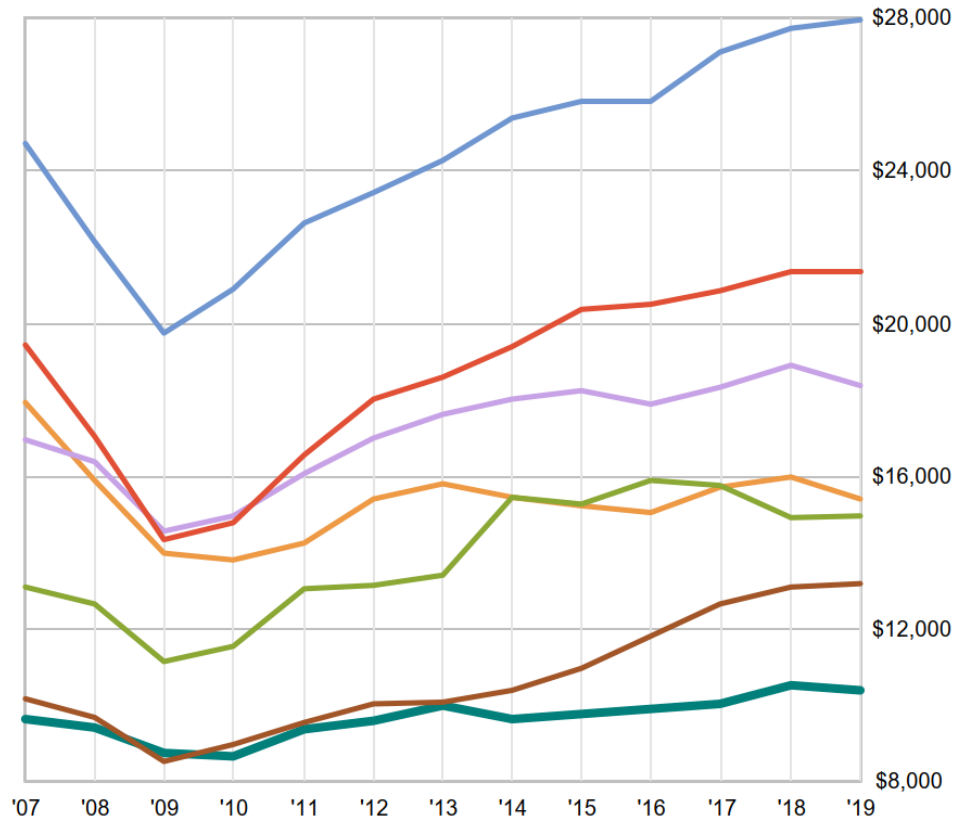
* Source: Department of Finance and Environics Analytics



CITY OF OCEANSIDE
AGENCY COMPARISONS

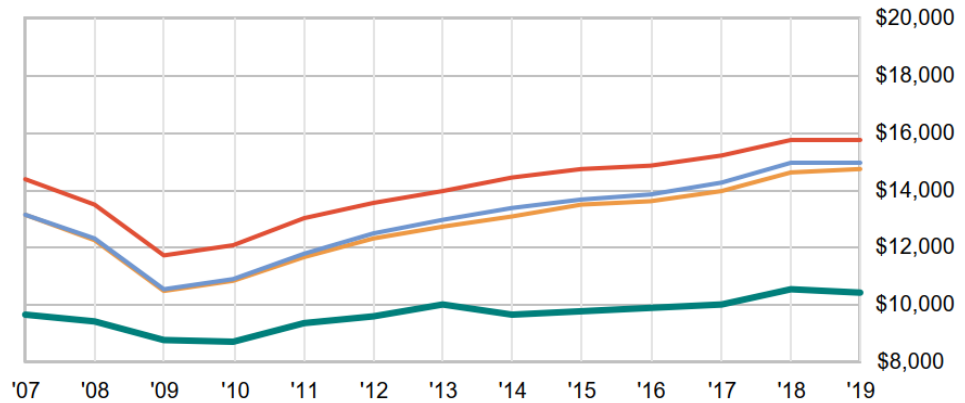
Per Capita Sales

- Oceanside**
Count: 5,107
- Carlsbad**
Count: 5,163
- San Marcos**
Count: 2,854
- Vista**
Count: 3,070
- Encinitas**
Count: 3,313
- Escondido**
Count: 4,588
- San Clemente**
Count: 2,898



Per Capita Sales

- Oceanside**
- San Diego County**
- Southern California**
- California**



Periods shown reflect the period in which the sales occurred - Point of Sale

Bond Name and Use of Funds	Outstanding	Principal	Outstanding	FY 2020-21	Source of Funds	Retirement Year
	Principal July 1, 2020	Retired	Principal June 30, 2021	Principal Debt Service Payment		
GENERAL DEBT OBLIGATIONS						
HUD 108 Loan Series 2019-A - Refinancing of original HUD loan 2008-A for Fire Station #7	\$ 2,042,000	\$ 171,000	\$ 1,861,000	\$ 181,000	CDBG	2028
2011 Refunding Certificates of Participation - Refunded 1998 COPS for acquisition and improvement of police and library facilities	\$ 2,385,000	\$ 5,340,000	\$ 1,635,000	\$ 750,000	General Fund	2022
2013 Oceanside Public Finance Authority Refunding Certificates of Participation - Refunded 2003/1993 COPS for SLR Flood Control project and parking project	\$ 2,676,883	\$ 9,450,010	\$ 1,800,291	\$ 876,592	General Fund; Water Fund; SLRR Major Water Course Fund	2023
2013 Street Light Retrofit Lease/Purchase Agreement - Provide capital for Street Light Retrofit Project	\$ 2,316,325	\$ 2,414,702	\$ 1,909,894	\$ 406,430	Lighting District Fund	2025
2015 Oceanside Taxable Pension Obligation Refunding Bonds - Retire unfunded liability with CA Public Employee Retirement System (CALPERS)	\$ 20,495,000	\$ 11,525,000	\$ 17,050,000	\$ 3,445,000	All City Funds	2025
2017 SDG&E Energy Efficiency On Bill Financing Program Loans -Capital for Street Light Retrofit Project	\$ 117,696	\$ 51,495	\$ 100,040	\$ 17,656	General Fund; Lighting District Fund; City Bldg. Service Fund	2027
2019 Oceanside Public Financing Authority Lease Revenue Bonds - El Corazon Aquatics Center Project)	\$ 22,745,000	\$ -	\$ 22,745,000	\$ -	General Fund	2049
ENTERPRISE DEBT OBLIGATIONS						
2013 Oceanside Water Revenue Refunding Bonds - Refunded 98 Water Revenue Bonds and 2003 Water System COPs, and provided funds for various water capital projects	\$ 11,035,000	\$ 8,455,000	\$ 9,820,000	\$ 1,215,000	Water Fund	2033
2007 State of California Revolving Fund - San Luis Rey Wastewater Interim Expansion	\$ 16,501,514	\$ 32,271,478	\$ 13,872,645	\$ 2,628,869	Sewer Fund	2026
2013 Oceanside Public Finance Authority Sewer Revenue Refunding Bonds, Series 2013A - Refunded 2003 COPs for various Wastewater capital projects	\$ 5,790,000	\$ 9,345,000	\$ 4,535,000	\$ 1,255,000	Sewer Fund	2028
2010 Airport Loan From General Fund - Phase 1 consolidation of four loans; Phase 2 advanced funds for AELD settlement agreement	\$ 1,664,402	\$ 9,347	\$ 1,659,371	\$ 5,031	Airport Fund	2043
2013 Harbor Refunding Revenue Bonds - Refunded 1984, 1986 and 1994 State Dept. of Boating and Waterways Loans	\$ 405,000	\$ 1,560,000	\$ 305,000	\$ 100,000	Harbor Fund	2023
2016 Harbor District Loan From Fleet Management Fund - Crystaliner Vessel	\$ 408,492	\$ 91,508	\$ 384,982	\$ 23,510	Harbor Fund	2036

Bond Name and Use of Funds	Outstanding	Principal Retired	Outstanding	FY 2020-21	Source of Funds	Retirement Year
	Principal July 1, 2020		Principal June 30, 2021	Principal Debt Service Payment		
SPECIAL ASSESSMENTS (NON-CITY DEBT) OBLIGATIONS						
2013 Community Facilities District Series A - Refunded 2000-1 Ocean Ranch 2002 Bonds	\$ 9,300,000	\$ 1,875,000	\$ 8,865,000	\$ 435,000	Special Assessment	2032
2014 Community Facilities District Series A - Refunded 2000-1 Ocean Ranch 2004 Bonds	\$ 10,620,000	\$ 1,135,000	\$ 10,300,000	\$ 320,000	Special Assessment	2034
2013 Community Facilities District Series A - Refunded 2001-1 Morro Hills 2002 Bonds	\$ 4,455,000	\$ 2,255,000	\$ 4,205,000	\$ 250,000	Special Assessment	2032
2014 Community Facilities District Series A - Refunded 2001-1 Morro Hills 2004 Bonds	\$ 7,835,000	\$ 3,050,000	\$ 7,430,000	\$ 405,000	Special Assessment	2034
2014 Community Facilities District Series A - Refunded 2001-1 Morro Hills IA1 2004 Bonds	\$ 5,110,000	\$ 1,915,000	\$ 4,815,000	\$ 295,000	Special Assessment	2033
2017 Community Facilities District - Refunded 2006-1 Pacific Coast Business Park 2008 Bonds	\$ 8,670,000	\$ 390,000	\$ 8,475,000	\$ 195,000	Special Assessment	2038

The City of Oceanside utilizes various types of long term debt to facilitate investment in the City's long-term infrastructure projects and capital improvements and to provide financing mechanisms for the acquisition of essential facilities, land, equipment and vehicles. The City's Debt Policy (Oceanside City Council Policy 200-14) was adopted to establish the City's Debt Financing Objectives, provide guidelines for the issuance and administration of the City's debt, and ensure City compliance with applicable Federal and State laws and securities regulations. While allowing for flexibility in the event of unforeseen circumstances, the City's Debt Policy establishes parameters in regard to: (A) the purpose and need for debt financing; (B) authorized debt types and structures; (C) methods of debt issuance; (D) bond disclosure and reporting requirements; and (E) the City's debt limits.

Oceanside manages its debt to ensure the amount of outstanding debt is reasonable and within the limits of any applicable laws. The City employs a conservative strategy relative to the issuance of debt and considers the availability of funding from other internal and external sources prior to the incurrence of any new borrowing. All new borrowings are assessed for consistency with City goals, objectives and capital improvement programs as well as affordability and impact on the City's credit worthiness. The City currently maintains an Issuer rating of AA+ by Standard and Poor's.

SUBJECT:
Financial Policies

POLICY NUMBER 200-13
ADOPTED 6-6-12

It is the policy of the City Council of the City of Oceanside to establish a comprehensive set of financial policies for the City that will serve as a guideline for operational and strategic decision-making related to financial matters. The goal is to maintain the City's financial stability in order to sustain and enhance a sound fiscal condition.

Operating Budget Policies

Preparation of the City's operating budget (which includes the General Fund, Special Funds, Capital Project Funds, Debt Service Funds, Enterprise Funds, and Internal Service Funds) is guided by the following policies:

- OB-1** All budgetary procedures will conform to state regulations and generally accepted accounting principles (GAAP).
- OB-2** The City Council shall adopt an annual operating budget by resolution at a fund level prior to June 30. The Council may amend or supplement the budget at any time after its adoption by majority vote of the Council. The City Manager has the authority to transfer monies appropriated within the same fund for the same department provided the total amount within a fund has not changed. Individual budget transfers in excess of \$25,000 will be presented to the City Council on a quarterly basis for notification purposes. The City Manager has the authority to appropriate up to \$10,000 for each one-time funding source received from private foundations, community donations or other unanticipated miscellaneous revenue provided the revenue is received in advance.
- OB-3** It is the intent of this policy that the budget be structurally balanced (a) at the time of adoption, (b) throughout the budget year, and (c) at year-end. A structurally balanced budget requires that operating revenues must fully cover operating expenditures, including debt service. Beginning fund balance (i.e., "reserves") can only be used to fund capital assets or projects, or other "one-time" non-recurring expenditures. Total estimated resources (beginning fund balance plus revenues) equal the total appropriation (expenditures plus ending fund balance). Specific Special Funds such as Landscape Maintenance Assessment Districts (LMADs) and the Lighting District are exempt from this requirement due to the nature of their funding source.
- OB-4** The City will take corrective actions on a quarterly basis during the fiscal year if expenditure and revenue estimates are such that an operating deficit projected at year-end. Corrective actions can include a hiring freeze, expenditure reductions, fee increases, or use of reserves.

- OB-5** In the event a balanced budget is not attainable, and the cause of the imbalance is expected to last for no more than one year, the planned use of fund balance (i.e., reserves) to balance the budget is permitted. In the event that a budget shortfall is projected to continue beyond one year, the planned use of fund balance must be developed as part of a corresponding strategic financial plan to close the gap through revenue increases and/or expenditure decreases.
- OB-6** If, during the annual budget process, it is determined that there will be ongoing projected revenues for the General Fund which will exceed proposed budgeted expenditures, the excess revenues will be budgeted as follows:
- a. 50 percent to enhance the unassigned fund balance
 - b. 50 percent to reduce long-term unfunded liabilities
- OB-7** The annual budget review process should include an assessment to determine if funds are available to operate and maintain proposed capital facilities and other public improvements. If funding is not available for operations and maintenance costs, the City will delay construction of new projects. Funding for new programs and services in operating funds should be limited to the extent that they can be reasonably funded over the near-to-long-term given the current revenue stream (see Council Policy 200-01, Budget Implications of Proposed Programs). Positions funded via grants will terminate when the grant expires (a/k/a "provisional" positions).
- OB-8** The City will use "prudent revenue and expenditure assumptions" in the development of the operating budget. Revenue estimates will be prepared on a conservative basis to minimize the economic fluctuations that could imperil ongoing service programs during the upcoming budget cycle. Revenue increases greater than inflation (i.e., CPI-U semi-annual index for San Diego, CA) will require additional documentation. Debt financing will not be used for operating expenses.
- OB-9** Recognizing that personnel-related expenditures represent the largest portion of the City's operating budget, methods to increase effectiveness and efficiencies of the delivery of City services through technology improvements should receive priority funding if it can forestall the addition of permanent staff. Regular employee positions will be budgeted only in the City's operating funds.

Capital Budget Policies

Preparation of the City's capital budget is guided by the following policies:

- CA-1** All budgetary procedures will conform to state regulations and generally accepted accounting principles (GAAP).
- CA-2** The City Council shall adopt an annual five-year capital improvement plan and budget. The budget is adopted by resolution at a fund and project level prior to June 30. Funding approval is limited to the first year of the five year CIP program; the remaining four years are shown for budget planning purposes only. The Council may amend or supplement the budget at any time after its adoption by majority vote of the Council. The City Manager has the authority to transfer monies appropriated within the same fund for the same project provided the total amount for the project has not changed. Individual budget transfers in excess of \$25,000 will be presented to the City Council on a quarterly basis for notification purposes.

Fund Balance Policies

Reporting of Fund Balance (defined as the excess of assets over liabilities) is guided by the following policies:

- FB-1** Effective June 30, 2010, the City is complying with Governmental Accounting Standards Board (GASB) Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*. GASB 54 defines five separate components of fund balance, each of which identifies the extent to which the City is bound to honor constraints on the specific purposes for which amounts can be spent:
- a. Nonspendable fund balance (not in spendable form such as inventories, prepaids, long-term receivables or non-financial assets held for resale).
 - b. Restricted fund balance (externally enforceable limitations on use such as debt covenants, grantors, contributors, or laws and regulations of other governments).
 - c. Committed fund balance (constrained to specific purposes by a formal action of the City Council such as an ordinance, resolution or Council Policy).
 - d. Assigned fund balance (limited to the Council's intent to be used for a specific purpose, but not restricted or committed such as economic stabilization or continuing appropriations).
 - e. Unassigned fund balance (residual net resources, either positive or negative, in excess of the other four fund balance components).

Unassigned amounts are available for any purposes with City Council approval.

- FB-2** The City will maintain a Healthy City Reserve Fund (see Council Policy 200-08, Fiscal Adversity and Healthy City Reserves) of at least 12 percent for the General Fund. If this amount falls below 12 percent, the City will set aside a minimum rate of 1 percent over the next three future years' General Fund budgets to meet the required reserve amount until the Healthy City Reserve Fund reaches the 12 percent minimum. The Healthy City Reserve Fund is classified as a committed fund balance.
- FB-3** Council may designate specific fund balance levels for future development of capital projects which it has determined to be in the best long-term interests of the City (see Council Policy 200-06, Capital Projects Advance Fund). The Infrastructure Reserve Fund is classified as an assigned fund balance.
- FB-4** An Economic Stabilization Reserve Fund of at least 3 percent of the General Fund is set aside for the purpose of stabilizing the delivery of City services during periods of operational budget deficits including any impact the State's budget may have on the City including the deferral of state remittances. This balance will be reviewed annually during each budget cycle. The Economic Stabilization Reserve Fund is classified as an assigned fund balance.
- FB-5** When expenditures are incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) fund balances are available, the City's policy is to first apply restricted fund balance. When expenditures are incurred for purposes for which committed, assigned, or unassigned fund balances are available, the City's policy is to first apply committed fund balance, then assigned fund balances, and finally unassigned fund balance.
- FB-6** This policy delegates to the Financial Services Director the authority to assign unrestricted fund balance amounts where the City's intent is for those amounts to be used for specific purposes. This delegation of authority is for the sole purpose of reporting these amounts in the annual financial statements.
- FB-7** Should a portion of any unrestricted fund balance (i.e., committed, assigned and unassigned combined) of the General Fund ever exceed an excess of 30 percent of annual revenues resulting from the previous fiscal year's operations, the City Council will consider such one-time fund balance surpluses to be used to retire existing debt and/or fund future liabilities.

FB-8 A Post Employment Leave Reserve Fund will be established in the General Fund to fund post-employment leave liabilities (i.e., payment of certain earned leave balances to employees who have separated or retired from service). The amount will be based on 8 percent of the prior year's compensated absences balance for governmental activities as identified in the Comprehensive Annual Financial Report. Proprietary Funds (i.e. water, sewer, waste disposal, aviation and harbor) already conform to GASB requirements to fund their post-employment leave liabilities; hence will be exempt from this Reserve Fund. This balance will be reviewed annually during each budget cycle. The Post Employment Leave Reserve Fund is classified as an assigned fund balance.

Revenue Policies

A revenue system to assure reliable and sufficient revenue stream to support desired City services will be guided by the following policies:

- RE-1** Timely collection and reporting of revenues is essential to provide the resources needed to fund current year appropriations (see Council Policy 200-10, Revenue Control and Management Policy).
- RE-2** Strive to maintain a diversified and stable revenue system to shelter the City from short-term fluctuations or legislative shifts in any one revenue source.
- RE-3** Systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation (see Council Policy 600-05, Cost-Recovery Plan for Recreation Activities). User fees should recover the full cost of services provided, except when the City Council determines that a subsidy from the General Fund is in the public interest. Enterprise and Internal Service fees will be on a 100 percent cost-recovery basis with no General Fund subsidy. The City will maintain a comprehensive schedule of all fees and charges.
- RE-4** All non-restricted revenues will be deposited into the General Fund and appropriated by the budget process. Program revenues will be deposited in the corresponding business unit to offset program expenditures. Specific revenue sources will not be dedicated for specific purposes unless required by law or generally accepted accounting principles (GAAP). This will preserve the ability of the Council to determine the best use of available revenues to meet changing service requirements.
- RE-5** One-time revenues will be used only for one-time expenditures, debt reduction or reserve enhancement since they cannot be relied on in future budget periods. Examples of one-time revenues are: sale of government

assets, bond refunding savings, litigation settlement, other unexpected revenues; examples of one-time expenditures are: startup costs of new program, rate stabilization fund, early debt retirement, capital purchases. If revenues from one time or limited duration sources are used to balance the City's annual operating budget, it is to be fully disclosed and explained at the time the budget is presented.

Expenditure Policies

Expenditures of available resources are guided by the following policies:

- EX-1** Expenditures may not legally exceed appropriations at the department and fund level. Primary responsibility and authority for the expenditure of monies according to the adopted budget will be vested by the City Manager in the department heads. The Financial Services Department has secondary responsibility to review and audit all expenditures to confirm the mathematical accuracy along with verification that all expenditures are for a City of Oceanside public purpose and are supported by complete and accurate documentation.
- EX-2** The City's goal is to maintain annual expenditure increases at a conservative growth rate, and to limit expenditures to anticipated revenues (refer to OB-8).
- EX-3** Long-term debt or bond financing shall not be used to finance operating expenditures.
- EX-4** The City shall avoid budgetary procedures which rely on financial strategies that defer payment of current operating expenses to future years.
- EX-5** All compensation planning and collective bargaining will focus on the total cost of compensation, which includes direct salary, health care benefits, pension contributions, and other benefits of a non-salary nature which are a cost to the City.
- EX-6** Capital expenditures may be funded from special revenues (i.e., developer impact fees, grants, bond financing, etc.), one-time operating revenues or fund balances.
- EX-7** Other Post-Employment Benefits (OPEB) are funded on a pay-as-you-go basis.

**SUBJECT:
DEBT POLICY**

**POLICY NUMBER 200-14
ADOPTED 2-1-17**

SECTION I: PURPOSE OF DEBT POLICY

The City of Oceanside (hereinafter “the City”) invests in long-term infrastructure, community and economic development, or otherwise incurs debt to meet its Debt Financing Objectives as defined herein. The use of long-term debt and other types of financing obligations addressed in this Statement of Debt Policy (the “Policy”) are considered an appropriate funding source or mechanism for the development and management of capital assets and other funding needs of the City to meet its Debt Financing Objectives. Debt is only one source of funding and the City actively seeks other funding sources as appropriate to its needs and opportunities.

The City Council, which serves as the governing body of the City, also serves as governing body of related or specially created entities to meet its Debt Financing Objectives. These entities include: the Housing Authority of the City of Oceanside, the Oceanside Public Financing Authority, the Successor Agency for the former City of Oceanside Redevelopment Agency, the Oceanside Community Development Commission, the Oceanside Small Craft Harbor District, special assessment or community facilities districts which the City may form from time to time, and any additional entities the City may form under law in the future. Further reference to the “City,” or the “City Council” as the governing body, or the applicability of the Policy hereinafter shall also be inclusive of such entities.

The intended purpose of this Policy is to provide guidelines for the issuance and administration of bonds and other forms of indebtedness as well as ensure compliance by the City with applicable laws and regulations including state law (such as SB 1029), tax code (IRS), and securities regulations related to the incurrence of such debt or other obligations addressed herein.

Primary responsibility for debt management resides with the Financial Services Director or his/her designee (the “Responsible Officer”) with assistance of Finance and Treasury staff. Debt is issued with the approval of the City Manager or his/her designee in consideration of the appropriate use of such debt instrument in meeting the City’s Debt Financing Objectives and compliance with this Policy. In accordance with State law, City Council approval is required for any debt issuance.

SECTION II: DEBT FINANCING OBJECTIVES

The City's Debt Financing Objectives are defined as follows:

- Promote and enhance the safety, welfare or betterment of the City and its citizens;
- Ensure that all debt is structured in order to protect both current and future taxpayers, ratepayers and constituents of the City;
- Maintain or enhance the City's sound financial position; and
- Ensure that the incurrence of such debt is consistent with the City's planning goals and objectives, capital improvement program or budget, as applicable.

SECTION III: DEBT LIMITS

A. PURPOSE AND NEED FOR FINANCING

There are four primary purposes for which the City may incur or issue debt or other obligations:

1. Long-Term Capital Improvements

Generally, the City will employ a conservative strategy relative to the use of debt financing for capital improvement projects including but not limited to when such projects' useful life will equal or exceed the term of the financing (and are otherwise in accordance with federal tax law guidance), when resources are identified as sufficient to fund the debt service requirements, and with maximum maturities of 25-30 years. It is the goal of the City to ensure that the cost of infrastructure, consisting primarily of long-lived assets, be balanced between current and future taxpayers, customers or other applicable constituents. Prior to the incurrence of such obligations, the City Council would be presented with a summary of project costs, alternative sources of funding, and an estimate of any incremental operating and/or additional maintenance costs associated with the project and identify sources of revenue, if any, to pay for such incremental costs.

2. Essential Vehicle and Equipment Needs

In addition to capital improvement projects, the City regularly finances certain essential equipment and vehicles. These assets range from public safety vehicles and streetlights to information technology systems. The underlying asset must have

a minimum useful life of three years. Short-term financings, including loans and capital lease purchase agreements, are executed to meet such needs.

3. Refinancings/Refunding of Existing Debt

The Responsible Officer will periodically evaluate its existing debt and execute refinancings in accordance with Section IV herein.

4. Financings on Behalf of Other Entities

The City may also find it beneficial to issue debt on behalf of other governmental agencies or private third parties in order to further the Debt Policy Objectives. In such cases, the City shall take reasonable steps to confirm the financial feasibility of the project to be financed and the financial solvency of any borrower and that the issuance of such debt is consistent with the policies set forth herein. In no event will the City incur any liability or assume responsibility for payment of debt service on such debt.

The City will rely on specific internally generated funds and/or grants, when practicable, to finance capital needs on a pay-as-you-go basis. Additionally, bonded debt should not be issued to finance normal operating expenses. The City may consider short-term borrowing for cash flow needs, line of credit or short-term debt in anticipation of long-term borrowing, and borrowing for the payment of pension obligations on a case-by-case basis.

In lieu of issuing debt, the City may borrow internally from other funds with surplus cash. Interfund borrowing purposes can include short-term cash flow imbalances, interim financing pending the issuance of bonds, or long term financing in lieu of debt issuance. The purpose of interfund borrowing is to finance high priority needs and to reduce costs of interest, debt issuance, or debt administration. The City funds from which money is borrowed shall be repaid in accordance with the established terms of the interfund loan, which shall include a stated rate of interest and defined repayment terms and period. Interfund borrowing from the City Capital Projects Advance Fund shall be subject to the requirements of City Council Policy 200-06 (as may be amended from time to time). The Responsible Officer shall exercise due diligence to ensure that it is financially prudent to enter into the interfund borrowing transaction. Interfund borrowing will be evaluated on a case by case basis.

B. TYPES OF DEBT

Generally the primary types of debt to be incurred by the City are as summarized below, but does not preclude the City from issuing or incurring other types of

obligations eligible under applicable federal and state law as may change from time to time, and which enable the City to meet its Debt Financing Objectives.

1. General Obligation Bonds

General Obligation (GO) bonds are secured either by a pledge of full faith and credit of an issuer or by a promise to levy taxes in an unlimited amount as necessary to pay debt service, or both. GO bonds usually achieve lower rates of interest than other financing instruments since they are considered to be a lower risk. California State Constitution, Article XVI, Section 18, requires that the issuance of a GO bond must be approved by a two-thirds majority of those voting on the bond proposition. Uses of bond proceeds are limited to the acquisition and improvement of real property.

2. Certificates of Participation / Lease Revenue Bonds

Certificates of Participation (COPs) and Lease Revenue Bonds (LRBs) are lease obligations secured by an installment sale or by a lease-back arrangement between the City and another public entity, where the City agrees to annually budget and appropriate the lease payments from its General Fund so long as the City has the beneficial use and/or occupancy of the property to be leased and lease payments may not be accelerated. The lease payments are assigned to a trustee and used to pay debt service on the LRBs or COPs. These obligations do not constitute indebtedness under the state constitutional debt limitation and, therefore, are not subject to voter approval. Lease financing requires the fair market rental value of the leased property to be equal to or greater than the required debt service or lease payment schedule. The LRBs will be issued by the Oceanside Public Financing Authority and the execution and delivery of COPs will require the participation of the Oceanside Public Financing Authority or another public or not-for-profit entity.

3. Revenue Bonds

Revenue Bonds are obligations payable solely from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. Because the debt service is directly paid by the utility or facility, such debt is considered self-liquidating and generally does not constitute a direct debt of the issuer.

The Oceanside Public Financing Authority has issued utility Revenue Bonds on behalf of the City which are payable solely from installment payments made by the City pursuant to installment purchase agreements. Per such agreements, the City has pledged the revenues (less operating and maintenance costs) from the City's water or wastewater enterprises. Neither the Revenue Bonds nor the installment

payments are secured by any pledge of ad valorem taxes or general fund revenues of the City.

Funds must be sufficient to maintain required coverage levels, or the rates of the enterprise have to be raised to maintain the coverages. The issuance of Revenue Bonds by the Oceanside Public Financing Authority or the execution of an installment purchase agreement by the City does not require voter approval.

4. Pension Obligation Bonds

Pension Obligation Bonds (POBs) are financing instruments used to pay some or all of the unfunded pension liability of a pension plan. POBs are issued as taxable instruments over a 20-30 year term or by matching the term with the amortization period of the outstanding unfunded actuarial accrued liability. The purpose of the pension obligation bond, its structure, and the use of the proceeds will go through an active validation process prior to the sale of the bonds. POBs are not subject to voter approval. POBs are a general obligation of the City.

5. Tax Allocation Bonds

Tax Allocation Bonds (TABs) are special obligations that are secured by the allocation of tax increment revenues that are generated by increased property taxes from new construction in a designated redevelopment area. TABs are not a debt of the City, the State, or any of their political subdivisions. Due to changes in the law affecting California redevelopment agencies with the passage of ABX1 26 as codified in the California Health and Safety Code, the City of Oceanside Redevelopment Agency ("RDA") was dissolved as of February 1, 2012, and its operations substantially eliminated but for the continuation of certain enforceable RDA obligations to be administered by the Successor Agency to the former redevelopment agency. The Successor Agency may issue TABs to refund prior debt of the RDA for savings.

6. Land District Financing

The City may from time to time, on a case-by-case basis form land-secured financing districts such as Community Facilities Districts ("CFDs") or 1913/1915 Act Assessment Districts ("ADs"). Such districts are typically developer initiated, whereby a developer seeks a public financing mechanism to fund public infrastructure required by the City in connection with development permits or agreements, and/or tentative subdivision maps. Land district formation may also be initiated by an established community. Subject to voter approval, once a district is formed special taxes or assessments may be levied upon properties within the district to pay for facilities and services directly, or to repay bonds issued to finance public improvements.

The City will consider requests for land district formation and debt issuance when such requests address a public need or provide a public benefit.

In accordance with the Mello-Roos Community Facilities Act of 1982, the City is required and has adopted Local Goals and Policies related to CFD financing (the "CFD Local Goals and Policies"). The City's CFD Local Goals and Policies, currently in effect in accordance with City Council Policy 300-02 (as they may be amended from time to time), are attached hereto as Exhibit A.

7. Marks-Roos Bonds

The Marks-Roos Local Bond Pooling Act of 1985 permits two or more public agencies to form a joint powers authority (JPA) to facilitate the financing of public capital improvements, "pool" bond issues of similar credit structure, working capital, or other projects when use of these provisions results in savings in effective interest rate, bond underwriting and issuance costs, or any other significant public benefit can be realized. The Oceanside Public Financing Authority has in the past used the Marks-Roos Act to facilitate City financing needs.

8. Conduit Revenue Bonds

Conduit revenue bonds are bonds that allow private, for-profit, or non-profit borrowers access to tax-exempt financing. Under the financing provisions of such bonds, the City entity as issuer has no obligation to pay debt service, but may have some administrative role relative to the financing meeting its ongoing regulatory requirements while the bonds remain outstanding. For this reason, the City usually receives an ongoing issuer fee to cover its administrative costs. Generally, the following are the most typical conduit revenue bonds the City may consider.

Industrial Development Bonds (IDBs). IDBs are securities issued to finance the construction or purchase of industrial, commercial or manufacturing facilities to be purchased by or leased to a private user. IDBs are backed by the credit of the private user and generally are not considered liabilities of the governmental issuer (although in some jurisdictions they may also be backed by an issuer with taxing power). While the authorization to issue IDBs is provided by a state statute, the tax-exempt status of these bonds is derived from federal law (Internal Revenue Code Section 103(b) (2)).

Multifamily Mortgage Revenue Bonds. Mortgage revenue bonds provide below market financing (based on tax exemption of bond interest) for developers willing to set aside a portion of the units in their projects as affordable housing. The issuer of these bonds may be the Oceanside Public Housing Authority. The authority to issue bonds is limited under the US Internal Revenue Code.

9. Tax and Revenue Anticipation Notes

Tax and Revenue Anticipation Notes (TRANS) are short-term notes, proceeds of which allow a municipality to cover the periods of cash shortfalls resulting from a mismatch between timing of revenues and timing of expenditures. The City does not generally issue TRANS and would consider on a need-basis only. As tax payments and other revenues are received, they are used in part to repay the TRANS. TRANS are not deemed to result in the creation of debt and voter approval is not required.

10. Bond Anticipation Notes

Bond Anticipation Notes (BANs) are short-term interest-bearing bonds issued in the anticipation of long-term future bond issuances. The City may choose to issue BANs as a source of interim financing when it is considered to be prudent and advantageous to the City and would be considered on a case-by-case basis.

11. Lines and Letters of Credit

A Line of Credit is a contract between the issuer and a bank that provides a source of borrowed monies to the issuer in the event that monies available to pay debt service or to purchase a demand bond are insufficient for that purpose.

A Letter of Credit is an arrangement with a bank that provides additional security that money will be available to pay debt service on an issue. A Letter of Credit can provide the City with access to credit under terms and conditions as specified in such agreements.

In the event that a bank facility is being entered into for a long-term capital need, before entering into any such agreements, takeout financing for such lines and letters of credit must be planned for and determined to be feasible.

12. Lease-Purchase Financings

From time to time, the City may consider lease-purchase financing for certain capital and equipment needs. The lease purchase terms are typically three to ten years. Such arrangements do not require voter approval.

13. State Revolving Fund Loans

The State Revolving Fund (SRF) loan is a low interest loan program for the construction of water, wastewater, and recycling water infrastructure projects. The California State Water Resources Control Board (State Water Board) administers the

SRF Loan program. SRF loans typically have terms of up to 20 years and interest cost at the cost of the most recent State of California General Obligation Bonds sale. SRF loan debt service payments are factored into debt service coverage ratios establish for outstanding enterprise fund obligations.

14. HUD Section 108 Loan Guarantee Program

The U. S. Department of Housing and Urban Development (HUD) Section 108 Loan Guarantee Program allows cities to use their annual Community Development Block Grant (CDBG) entitlement grants to obtain federally guaranteed funds large enough to stimulate or pay for eligible community development and economic development projects.

The program does not require a pledge of the City's General Fund, only of future CDBG entitlements. By pledging future CDBG entitlement grants as security, the City can borrow at favorable interest rates because of HUD's guarantee of repayment to investors who purchase the HUD Section 108 Notes.

C. DEBT LIMITS

1. General Limits

Generally debt service coverage limitations shall be established in the indenture or other financing agreement and shall be evaluated based on market access, credit rating implications, cost and terms on a case-by-case basis.

2. General Fund Supported Debt

Generally, the City shall strive to maintain aggregate annual debt service paid from the City's general fund (exclusive of any enterprise funds of the City, unless a portion of debt service is paid from such enterprise fund) at an amount that would maintain an investment grade rating for such City obligations as provided by at least one of the major credit rating agencies recognized as such in the then current municipal market.

SECTION IV: DEBT STRUCTURING & ISSUANCE PRACTICES

The City manages its overall debt structure to appropriately balance risk and cost of capital and to provide for long-term financial resilience, market access and capacity for future capital needs. To this end, the City generally issues debt that is fixed rate with substantially level debt service.

A. FIXED RATE DEBT

Generally, the City will issue debt or otherwise incur obligations on a fixed rate basis with term of the financing not exceeding the useful life of the project or asset to be financed (and otherwise within federal tax law guidelines). The City prefers to have an optional call on maturities longer than ten years in order to accommodate opportunities for economic refundings or to facilitate the restructuring of debt. Generally, the City prefers to limit the use of make-whole calls to maturities of less than ten years.

B. VARIABLE RATE DEBT

Generally, the City does not issue variable rate debt except that the City may issue obligations with shorter-term maturities that include such features, including commercial paper and grant, revenue and bond anticipation notes, (i) to provide interim financing for capital projects in anticipation of the issuance of longer-term bonds, or (ii) to purchase, refund or otherwise restructure or refinance outstanding bonds in the event that, for example, longer term markets are inaccessible. Generally, short-term bonds with such features shall have a final maturity of less than 3 years.

C. USE OF DERIVATIVES & SWAPS

Generally, the City does not utilize municipal products that are classified as derivatives. As used in public finance, derivatives may take the form of interest rate swaps, futures and options contracts, options on swaps and other hedging mechanisms such as rate locks. In the event that the City may consider the use of such instruments, the Responsible Officer, together with the City's municipal advisor, will prepare a summary report for the City Council that addresses:

- Why the use of such derivative product for such financing approach is appropriate or advisable instead of applicable alternative approaches;
- A summary of the risks in implementing such financing approach (including quantifying such risks as determinable);
- A summary of the conditions under which the implementation of such financing approach could negatively impact the applicable credit rating of the City;
- A determination if the implementation of such financing approach necessitates the adoption of a comprehensive derivatives policy by the City Council.

D. PUBLIC DEBT VS. PRIVATE PLACEMENTS

The City generally uses public offerings to issue long-term debt. However, the City may use Direct or Private Placement Debt - which are non-public offerings. These may be secured by the same credit as any other form of City obligations so long as all provisions of State law and outstanding bond covenants are met. Considerations for Direct or Private Placement Debt are market access, cost and terms, which will be evaluated relative to alternative applicable approaches by the Responsible Officer.

E. CAPITALIZED INTEREST

The City may issue bonds to pay for interest during construction pursuant to any statutory or federal tax limitations if applicable, rating agency requirements, and/or to the extent deemed prudent to match revenues to debt service payments.

F. DEBT SERVICE RESERVE FUNDS

The City may issue bonds that are secured by amounts on deposit in or credited to a debt service reserve fund or account in order to minimize the net cost of borrowing and/or to provide additional reserves for debt service or other purposes. Debt service reserve funds may secure one or more issues of bonds, and may be funded by proceeds of bonds, other available moneys of the City, and/or by surety policies, letters or lines of credit, or other similar instruments in accordance with the indenture or other relevant debt instrument. As relates to the use of surety policies, letters or lines of credit or other similar instruments for this purpose, the City shall take into consideration, in advance of the issuance of the applicable bonds, the likely remedial strategies in the event of a material decline in the applicable provider's credit quality. If the City is unlikely to be able to secure replacement credit support or an alternate credit facility due to market or other conditions, the City shall make provisions in applicable bond structures to address such risks whenever practicable.

G. THIRD PARTY CREDIT ENHANCEMENT

The City may secure credit enhancement for its bonds from third-party credit providers to the extent such credit enhancement is available upon reasonable, competitive, and cost-effective terms. Such credit enhancement may include municipal bond insurance, letters of credit and lines of credit, as well as other similar instruments. Generally, credit enhancement providers shall be selected on a competitive basis whenever possible.

All or any portion of an issue of bonds may be secured by bond insurance provided by municipal bond insurers if it is economically advantageous to do so, or if it is otherwise deemed necessary or desirable in connection with a particular issue of

bonds. The relative cost or benefit of bond insurance may be determined by comparing the amount of the bond insurance premium to the present value of the estimated interest savings to be derived as a result of the insurance.

The issuance of certain types of bonds may require a letter of credit or credit facility from a commercial bank or other qualified financial institution to provide liquidity and/or credit support. Generally a letter of credit may be either a "direct pay letter of credit" or a "standby letter of credit." A direct pay letter of credit entitles the trustee to draw on the letter of credit for all debt service payments, and moneys that would otherwise be available to pay debt service are used to reimburse the bank. A standby letter of credit entitles the trustee only to draw on the letter of credit in the event moneys available to pay debt service are insufficient.

The types of bonds where a credit facility may be necessary include commercial paper, variable rate bonds with a tender option, and bonds that could not receive an investment grade credit rating in the absence of such a facility. The City shall take into consideration, in advance of the issuance of such bonds, the likely remedial strategies in the event of a material decline in the applicable provider's credit quality. If the City is unlikely to be able to secure replacement credit support or an alternate credit facility due to market or other conditions, the City shall make provisions in applicable bond structures to address such risks whenever practicable.

H. METHOD OF BOND SALE

Bonds can be sold through either a negotiated or competitive process. Under a negotiated process, one or more investment banks are chosen in advance to manage the sale of bonds at a negotiated price. Under a competitive sale, banks bid on a bond offering and the sale is awarded to the bank offering the lowest interest rate.

The City generally utilizes a negotiated sales process, because such approach provides the following benefits:

- Utilization of investment banking resources for little or no extra cost on an on-going basis;
- Pre-marketing which may be useful for a complex credit story;
- Flexible timing and ability to adjust structure to meet market demand.

Generally, the City will utilize a municipal advisor to assist with the method of sale, selection and negotiation of the investment banking firm or team, its fees and benchmark the overall pricing. The City generally engages a municipal advisor and/or investment banking firm (or a pool thereof for each) through a periodic RFP/RFQ process.

I. REFUNDING BONDS

The City shall monitor interest rates and looks for opportunities to refund debt for savings. Generally, savings targets are based on the net present value savings for the refunding of the bonds being refunded, inclusive of transaction costs. Generally, the City seeks to achieve not less than 3% net present value savings from refundings, however may consider a stricter standard of not less than 5% in circumstances where a proposed refunding may be considered on an advance basis. The savings target does not necessarily apply in cases where the City wishes to refund bonds to revise key bond covenants or refunding otherwise benefits the City absent such savings.

J. CONDITIONS FOR ISSUANCE OF CONDUIT REVENUE BONDS

The City will consider requests for Conduit Financing as described generally in Section III herein on a case-by-case basis, but shall at a minimum meet the following criteria:

- The Responsible Officer, in consultation with the City’s municipal advisor, will review the proposed terms of the financing to determine if the project is appropriate for City sponsorship and that the proposed financing structure will adequately insulate the City from financial risk.
- The City’s bond counsel will review the terms of the financing and confirm that there will be no liability to the City in the repayment of the proposed bonds on behalf of the applicant.
- The City determines there is a clearly articulated public purpose in providing the Conduit Financing.
- The proposed financing meets the City’s minimum credit standards for Conduit Financings as defined below.
- The applicant is determined to be capable of achieving this public purpose.

The minimum credit standards for Conduit Financing are as follows:

1. In the event of a public sale of bonds or securities, the Borrower shall be an entity with a stand-alone credit rating of not less than A by Standard & Poor’s or A2 by Moody’s Investors Service, or can secure credit enhancement for the full amount of the borrowing in the form of a letter of credit from a commercial bank with a credit rating of not less than A by Standard & Poor’s or A2 by Moody’s Investors Service.
2. In the event of a private placement of the bonds, the purchaser of the bonds shall be a single entity that is a “Qualified Institutional Buyer” under federal securities law, and such a purchaser will sign a “sophisticated investor letter” prepared by the City’s bond counsel which will represent that they are one of the

above, are able and qualified to purchase without an official statement, and that they can transfer the placement only in whole, and only to a purchaser willing and able to sign a similar sophisticated investor letter. This requirement would “travel” throughout the life of the placement.

3. The City may, at its sole discretion, may require additional protections including but not limited to asset appraisals, financial audits of the non-City participants or additional security.

An initial deposit amount and issuer fee will be required. The minimum deposit is set at \$15,000, but may be increased if additional costs are anticipated to adequately evaluate and implement the proposal. Generally, the annual issuer fee is fixed at a minimum of one-eighth of one percent (0.125%) of the initial par amount, payable each year in advance for as long as the bonds remain outstanding, or a higher amount as determined by the City in its sole discretion to be appropriate and in accordance with any applicable legal and federal tax law limitations.

SECTION V: DEBT MANAGEMENT PRACTICES

A. INVESTMENT OF BOND PROCEEDS

Bond proceeds and funds held in debt service and debt service reserve fund accounts with respect to outstanding bonds shall be invested in accordance with the terms and/or within parameters defined in applicable resolutions or financing agreements of a particular obligation.

B. CONTINUING DISCLOSURE COMPLIANCE

The City's Responsible Officer shall oversee and, advised by the City's disclosure counsel and consultants the City may hire to assist, shall be responsible for the filing and accuracy of all primary and secondary disclosure regarding the City and its debt obligations. Reasonable actions shall be taken to obtain timely knowledge of any event that must be disclosed pursuant to the City's “disclosure undertakings” and shall cause notices of such events to be filed in a timely manner as required by such disclosure undertakings.

The City will comply with the requirements of all of its “disclosure undertakings,” including compliance with SEC rule 15c2-12, by filing or causing to be filed annually its disclosure statements and audited financials (as applicable) with the Electronic Municipal Market Access (“EMMA”) or as otherwise established in the City's financing agreements.

The City will comply with the event notice reporting requirements of its disclosure undertakings and timely file with EMMA all required event notices. The City will

engage disclosure counsel and/or consultants as needed to guide its primary and secondary market disclosure, and to prepare material event notices as necessary.

For each of the City's disclosure undertakings, the City shall establish and employ a dissemination agent. Disclosure shall be posted electronically on EMMA by the dissemination agent.

The City shall post the annual Comprehensive Audited Financial Report (the "CAFR") electronically on its website as soon as practicable.

Additionally, the City's Responsible Officer shall maintain a current list of all obligations for which the City has a continuing disclosure reporting obligation, and maintain a summary for each such obligation of the following:

- Material event notification requirements and timing;
- Annual Report content requirement and timing.

City staff that are designated as responsible for the preparation and dissemination of the City's required continuing disclosure obligations shall receive appropriate training on an ongoing basis regarding the requirements and practices of applicable regulatory bodies concerning disclosure relating to the City.

C. POST-ISSUANCE TAX COMPLIANCE PROCEDURES

The purpose of this section is to establish policies and procedures in connection with tax-exempt bonds and other tax-advantaged bonds issued by or on behalf of the City so as to ensure that the City complies with all applicable post-issuance requirements of federal income tax law needed to preserve the tax-exempt or other advantaged status of the bonds.

1. Post-Issuance Compliance Requirements

a. External Advisors / Documentation

The Responsible Officer shall consult with bond counsel and other legal counsel and advisors, as needed, throughout the bond issuance process to identify requirements and to establish procedures necessary or appropriate so that the bonds will continue to qualify for the appropriate tax status. Those requirements and procedures shall be documented in the City's resolution(s), bond documents such as indentures and trust agreements, tax certificate(s) and/or other documents finalized at or before issuance of the bonds. Those requirements and procedures shall include future compliance with applicable arbitrage rebate requirements and all other applicable post-issuance requirements of federal tax law throughout (and in some cases beyond) the term of the bonds.

The Responsible Officer also shall consult with bond counsel and other legal counsel and advisors, as needed, following issuance of the bonds to ensure that all applicable post-issuance requirements in fact are met. This shall include, without limitation, consultation in connection with future contracts with respect to the use of bond-financed assets and future contracts with respect to the use of output or throughput of bond-financed assets.

The City shall engage an experienced Arbitrage Rebate Compliance Service Provider (each a "Rebate Service Provider") to assist in compliance of all IRS arbitrage rebate requirements.

b. Role of the City as Bond Issuer

Unless otherwise provided, unexpended bond proceeds shall be held by the trustee or fiscal agent, and the investment of bond proceeds shall be managed by such trustee or fiscal agent at the direction of the Responsible Officer or his/her designee. The trustee or fiscal agent shall maintain records and shall prepare regular, periodic statements to the City regarding the investments and transactions involving bond proceeds.

c. Arbitrage Rebate and Yield

Proceeds from bonds issued by or on behalf of the City are generally held and invested by the trustee or fiscal agent. Notwithstanding the foregoing, the City, as the entity responsible for yield restriction and rebate compliance as to the bonds, shall take all actions necessary to coordinate with the trustee and, when applicable, engage the services of a Rebate Service Provider to perform the calculation of arbitrage rebate liability, prepare all related reports, and ensure arbitrage compliance with respect to the investment of bond proceeds for each applicable bond issue. The City shall retain copies of all arbitrage reports, investment and expenditure records, and trustee statements as described below under "Record Keeping Requirements."

d. Allocation of Bond Proceeds

Within the proper timelines, which are currently no later than 18 months after expenditure or the project's placed in service date, but in no event after 5 years from the date of issuance of the applicable issue of new money bonds, the City will allocate bond proceeds to expenditures for rebate and private use purposes.

e. Use of Bond Proceeds

The Responsible Officer shall:

- Monitor the use of bond proceeds, the use of bond-financed assets (e.g., facilities, furnishings or equipment) and the use of output or throughput of bond-financed assets throughout the term of the bonds (and in some cases beyond the term of the bonds) to ensure compliance with covenants and restrictions set forth in applicable City resolutions, bond documents and tax certificates;
- Maintain records identifying the assets or portion of assets that are financed or refinanced with proceeds of each issue of bonds;
- Consult with bond counsel and other professional expert advisers in the review of any contracts or arrangements involving use or sale of bond-financed facilities to ensure compliance with all covenants and restrictions set forth in applicable City resolutions and tax certificates;
- Maintain records for any contracts or arrangements involving the use or sale of bond-financed facilities as might be necessary or appropriate to document compliance with all covenants and restrictions set forth in applicable City resolutions and tax certificates; and
- Meet periodically with personnel responsible for bond-financed assets to identify and discuss any existing or planned use or sale of bond-financed, assets or output or throughput of bond-financed assets, to ensure that those uses are consistent with all covenants and restrictions set forth in applicable City resolutions, bond documents and tax certificates.

All relevant records and contracts shall be maintained as described below.

2. **Record Keeping Requirements**

Unless otherwise specified in applicable City resolutions, bond documents or tax certificates, the City shall maintain the following documents for the term of each issue of bonds (including refunding bonds, if any) plus at least three years:

- a copy of the bond closing transcript(s) and other relevant documentation delivered to the City at or in connection with closing of the issue of bonds;
- a copy of all material documents relating to capital expenditures financed or refinanced by bond proceeds, including (without limitation) construction

contracts, purchase orders, invoices, trustee requisitions and payment records, as well as documents relating to costs reimbursed with bond proceeds and records identifying the assets or portion of assets that are financed or refinanced with bond proceeds;

- a copy of all contracts and arrangements involving private use of bond-financed assets or for the private use of output or throughput of bond-financed assets; and
- copies of all records of investments, investment agreements, arbitrage reports and underlying documents, including trustee statements.

SECTION VI: WAIVER AND PERIODIC REVIEW

While adherence to the Debt Policy is desired, the City recognizes that changes in the capital markets and other circumstances of the City may produce unforeseen situations that are not covered by the Debt Policy. In those circumstances, exceptions or waivers to the Debt Policy may be required in order to achieve the City's Debt Financing Objectives.

The Responsible Officer shall review this Debt Policy on a periodic basis, and recommend any changes to the City Council for its consideration and approval.

<u>Transfers from</u>	<u>Transfers to Fund</u>	<u>Description</u>	<u>Amount</u>
213 - Gas Tax Fd	101 - General Fd	Flood Control/Storm Drains	25,000
213 - Gas Tax Fd	101 - General Fd	Traffic Control Services	510,000
213 - Gas Tax Fd	101 - General Fd	Street light RDO	100,000
284 - CDC Adm/Program Development Fd	286 - CDC Housing Mortgage Rev Bd Fd	CDC Housing Mortgage	60,000
103 - Measure X	517 - CIP - Measure X	Road repairs (slurry seal)	1,500,000
103 - Measure X	517 - CIP - Measure X	Street Restoration Asphalt	2,000,000
103 - Measure X	517 - CIP - Measure X	New Fire Station #1/EOC/Reloc	2,125,000
103 - Measure X	517 - CIP - Measure X	Pier Rehab-Concrete-Design	1,500,000
511 - SLRR-DD-1/Zone-1A Fd	516 - Drainage DIF Fd	Transfer final funds for citywide project per MPD	86,162
514 - SLRR-DD-1/Zone-1D Fd	516 - Drainage DIF Fd	Cleveland Project	103,116
520 - LACrk Mjr Wtr Course Dist 2 Fd	516 - Drainage DIF Fd	Drainage District 2	144,955
101 - General Fd	581 - GF Community Facilities CIP Fd	Pier Deferred Maintenance	250,000
101 - General Fd	581 - GF Community Facilities CIP Fd	Civic Center Building Maintenance	35,000
101 - General Fd	581 - GF Community Facilities CIP Fd	Fire truck Replacement	500,000
101 - General Fd	581 - GF Community Facilities CIP Fd	Parks Maint/Upgrades	100,000
101 - General Fd	581 - GF Community Facilities CIP Fd	Deferred Maintenance Reserves	160,000
101 - General Fd	501 - General Capital Projects Fd	Fire Mtn Undrgrmdq of Utilities	73,741
101 - General Fd	501 - General Capital Projects Fd	Art Commission	25,000
711 - Water Operating Fd	101 - General Fd	Flood Control/Storm Drains	780,685
715 - Water Connection Fees Fd	712 - Water F/A Replacement Fd	Downtown Water Line Phase 2 for Connection fee share (25%) of improvements	607,700
731 - Solid Waste Disposal Fd	101 - General Fd	Solid Waste City Services Program Costs - includes SD inlet cleaning transfers	1,446,752
731 - Solid Waste Disposal Fd	101 - General Fd	Street Sweeping Program Costs (excludes 5 parking enforcement officers and vehicles - not 100% of BU costs)	1,904,511
731 - Solid Waste Disposal Fd	101 - General Fd	Code Enforcement Program Costs for SW Support	400,000
731 - Solid Waste Disposal Fd	101 - General Fd	WM Collector Payment	1,700,000
751 - Harbor Fd	101 - General Fd	Excess Collector Payment	245,222
751 - Harbor Fd	101 - General Fd	Harbor Maintenance for Water	82,180
751 - Harbor Fd	101 - General Fd	Harbor Maintenance	282,820
751 - Harbor Fd	101 - General Fd	Harbor Administration	200,000
751 - Harbor Fd	101 - General Fd	Harbor Police	2,378,006
751 - Harbor Fd	101 - General Fd	Harbor Maintenance	2,967,965
751 - Harbor Fd	101 - General Fd	Harbor Administration	942,667
751 - Harbor Fd	101 - General Fd	Prop Mgmt Svcs (set amount)	38,110
751 - Harbor Fd	101 - General Fd	Harbor Lifeguard (11.93% of expense, no capital)	215,363
101 - General Fd	101 - General Fd	10% of Account Rep	6,132
221 - Oside LightingDistrict 2-91 Fd	101 - General Fd	Street Light Maintenance	410,000
249 - Mar Lado MD Fd	101 - General Fd	Property Management	9,086
250 - Guajome Ridge MD Fd	101 - General Fd	Property Management	2,628
251 - Peacock Hills MD Fd	101 - General Fd	Property Management	628
252 - Vista Del Rio MD Fd	101 - General Fd	Property Management	240
241 - Sunset Hills MD Fd	101 - General Fd	Property Management	1,102
242 - Mission Meadows MD Fd	101 - General Fd	Property Management	334
242 - Mission Meadows MD Fd	101 - General Fd	Property Management	2,812
243 - Sunburst Homes MD Fd	101 - General Fd	Property Management	101
244 - Douglas Park MD Fd	101 - General Fd	Property Management	7,470
244 - Douglas Park MD Fd	101 - General Fd	Property Management	1,704
246 - Rancho Hermosa MD Fd	101 - General Fd	Property Management	2,550
247 - Santa Fe Mesa MD Fd	101 - General Fd	Property Management	45,321
248 - Del Oro Hills MD Fd	101 - General Fd	Property Management	38,154
501 - General Capital Projects Fd	101 - General Fd	Property Management Services	50,000
101 - General Fd	101 - General Fd	From Harbor to Field Operations to offset Sergeant position	100,000
101 - General Fd	272 - State and Local Grant Fd	OUSD contract estimated City Contribution	324,071
101 - General Fd	272 - State and Local Grant Fd	City contribution calculation based on actual budgeted salaries	26,638
101 - General Fd	101 - General Fd	Harbor reimbursement of Infosend cost	13,302

AB	Assembly Bill	GFOA	Government Finance Officers Association
ADA	American Disability Act		
ADU	Accessory Dwelling Units	GHG	Greenhouse Gas
ALS	Advanced Life Support		
AMI	Advanced Metering Infrastructure	GIS	Geographic Information System
BLS	Basic Life Support	GPCD	Gallons Per Capita per Day
CAFR	Comprehensive Annual Financial Report	HOME	HOME Investment Partnerships Act
CalPERS	California Public Employee Retirement System	HOT	Homeless Outreach Team
		HUD	Housing Urban Development
CANs	Collaborative Action Networks	IRS	Internal Revenue System
CAP	Climate Action Plan	JAG	Justice Assistance Grant
CASp	Certified Accessibility Specialists	JPA	Joint Powers Authority
CCA	Community Choice Aggregation	LEA	Local Enforcement Agency
CCTV	Closed Caption Television	LF	Linear Feet
CDBG	Community Development Block Grant	LFG	Landfill Gas
CDC	Community Development Commission	LGBT	Lesbian, Gay, Bisexual, and Transgender
CEQA	California Environmental Quality Act	LLEBG	Local Law Enforcement Block Grant
CERT	Community Emergency Response Team	M&O	Maintenance & Operations
		MD	Maintenance District
CFD	Community Facilities District	MECO	Management Employees of the City of Oceanside
CHDO	Community Housing Development Organization	MGD	Million Gallons per Day
		MLK	Martin Luther King
CIOC	Citizen Investment Oversight Committee	MOU	Memorandum of Understanding
		MWD	Metropolitan Water District
CIP	Capital Improvement Program	NAFA	National Association of Fleet Administrators
CIPP	Cured in Place Pipe		
COC	Citizens Oversight Committee	NCTD	North County Transit District
COC	City Operations Center	NPDES	National Pollutant Discharge Elimination System
COP	Certificate of Participation		
COPS	Community Oriented Policing Services	OCC	Oceanside City Code
CPI	Consumer Price Index	OCEA	Oceanside City Employees' Association
CPR	Cardiopulmonary Resuscitation	OFA	Oceanside Firefighters' Association
CSMFO	California Society of Municipal Finance Officers	OFD	Oceanside Fire Department
		OFMA	Oceanside Fire Management Association
CUP	Conditional Use Permit	OPARC	Oceanside Parks & Recreation Community Foundation
DAC	Disadvantaged Communities		
DD	Drainage District	OPD	Oceanside Police Department
DEIR	Draft Environmental Impact Report	OPEB	Other Post-Employment Benefits
DIF	Department Impact Fee	OPFA	Oceanside Public Financing Authority
DS	Debt Service	OPOA	Oceanside Police Officers' Association
DUI	Driving Under the Influence	OPOA-NS	Oceanside Police Officers' Association – Non Sworn
EDE	Economic Development Element		
EEO	Equal Employment Opportunity	OSHA	Occupational Safety and Health Administration
EIR	Environmental Impact Report		
EMS	Emergency Medical Service	OTMD	Oceanside Tourism Marketing District
EMT	Emergency Medical Technician	OUSD	Oceanside Unified School District
EOC	Emergency Operations Center	OYP	Oceanside Youth Partnership
FAA	Federal Aviation Administration	PERS	Public Employee Retirement System
F/A	Fixed Asset	P&I	Principal and Interest
FBI	Federal Bureau of Investigation	PCI	Pavement Condition Index
FF&P	Fines, Forfeitures & Penalties	PM	Property Management
FSD	Financial Services Department	PSR	Project Study Report
FY	Fiscal Year	PUD	Planned Unit Development
GAAP	Generally Accepted Accounting Principles	READS	Regional eBook & Audiobook Download System
GASB	Governmental Accounting Standards Board	RDO	Rancho Del Oro
		RFP	Request for Proposal
GF	General Fund	RFQ	Request for Qualifications
		R&L	Rents and Leases

ROW	Right of Way
RWQCB	Regional Water Quality Control Board
SANDAG	San Diego Association of Governments
SCADA	Supervisory Control & Data Acquisition
SD OHS	San Diego Office of Homeland Security
SDCWA	San Diego County Water Authority
SDG&E	San Diego Gas & Electric
S.E.R	Service Employment Redevelopment
SHSP	State Homeland Security Program
SLRR	San Luis Rey River
SLRWRF	San Luis Rey Water Reclamation Facility
SONGS	San Onofre Nuclear Generating Station
STEAM	Science, Technology, Engineering, Arts & Math
STR	Short-Term Rental
SW	Solid Waste
TDA	Transportation Development Act
TTD	Temporary Total Disability
TOT	Transient Occupancy Tax
UASI	Urban Area Security Initiative
USACE	United States Army Corps of Engineers
VA	Veterans' Administration
VASH	Veteran's Affairs Supportive Housing
VLf	Vehicle License Fee
VO	Visit Oceanside
VUSD	Vista Unified School District
WCE	Western Council of Engineers
WQIP	Water Quality Improvement Plan
WWTP	Waste Water Treatment Plant
YMCA	Young Men's Christian Association

Accrual Basis – The method of accounting under which revenues and expenses are recorded when they occur, regardless of the timing of related cash flows. Expenses are recorded at the time liabilities are incurred and revenues are recorded when earned.

Actual – Represents the actual costs from the result of operations.

Adopted Budget – The official budget as approved by the City Council at the start of each fiscal year.

Amended Budget – The official budget as adopted and as amended by the City Council through the course of a fiscal year.

Appropriation – A legal authorization granted by the City Council to make expenditures or incur obligations for specific purposes.

Assessed Value – The dollar value assigned to property by the County of San Diego for purposes of assessing property taxes.

Audit – A systematic collection of the sufficient, competent evidential matter needed to attest to the fairness of management's assertions in the financial statements or to evaluate whether management has efficiently and effectively carried out its responsibilities.

Authorized Position Schedule – A listing of all authorized and budgeted positions approved by the City Council for the current fiscal year.

Beginning Fund Balance – Fund balance available in a fund from the end of the prior year for use in the following year.

Bond – A security that represents an obligation to pay a specific sum of money on a specific date in the future, typically with periodic interest payments.

Budget – A financial plan that identifies revenues and specific types and levels of services to be provided and establishes the amount of money which can be spent.

Budget Adjustment – This is a transfer between line items that does not change the total appropriated amount within a fund and does not require Council action. Approval is granted at the City Manager level.

Budget Amendment – This is a supplemental increase or decrease to the approved budget approved by the City Council.

Budgetary Basis - Refers to the basis of accounting used to estimate financing sources and uses in the budget.

Budgetary Control – The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Budget Calendar – The schedule of key dates or milestones which a government follows in the preparation and adoption of the budget.

Budget Document – The official written statement prepared by Finance and supporting staff, which represents the proposed budget to the legislative body.

Business Unit – An identification code that represents financial information for a stand-alone program within a department.

Capital Expenditures – Expenditures resulting in the acquisition of or addition to the government's general fixed assets having a unit cost of greater than \$10,000 and a useful life of more than two years.

Capital Improvement Program (CIP) – A financial plan of proposed capital improvement projects. CIP projects typically improve City owned assets such as buildings, parks, streets and other infrastructure components. Capital projects often span more than one fiscal year.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund – These funds were established to account for resources for the acquisition and construction of capital facilities by the City, except those financed by enterprise funds or internal service funds.

Certificates of Participation (COP) – Obligations of a public entity based on a lease or installment sales agreement. Payments to certificate holders may originate from the General Fund (in the case of a lease) or a special fund (in the case of an installment sale).

Community Development Block Grant (CDBG) – Funds allocated to local government from the federal government, usually through a local clearinghouse based on a formula, but required to be applied for and used within a broad functional area such as community development.

Community Facilities District (CFD) – A designated area for specific capital improvements installed by the

City or a developer, or the maintenance of the same. The property owners receiving the benefit of the improvements pay an assessment on their property tax bills.

Comprehensive Annual Financial Report (CAFR) – Audited financial statements submitted to the Mayor, City Council, and City Manager by the Finance Director on an annual basis.

Consumer Price Index (CPI) – A statistical description of price levels provided by the U.S. Department of Labor. The change in this index from year to year is used to measure the cost of living and economic inflation.

Contingency – A budgeted amount set aside for emergency or unanticipated expenditures.

Debt Service Fund – This governmental fund type is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service – Annual principal and interest payments owed on money borrowed.

Deficit – When the expenditures of a government are greater than its taxes and other revenues.

Department – A major organizational group of the City with overall management responsibility for an operation or a group of related operations within a functional area.

Development Impact Fee (DIF) – Fees generated by development applications to offset the effect of development on city infrastructure.

Education Revenue Augmentation Fund (ERAF) – Accounts established by the state to receive shifts of property tax revenues from cities, counties and some special districts to reduce the cost of education to the state general fund.

Encumbrance – An amount of money committed for the payment of goods and services not yet received or paid for. A purchase order is a common encumbrance.

Enterprise Fund – The funds account for the operations and financing of self-supporting activities of a governmental unit that renders services on a user charge basis to the general public, similar to private business enterprises.

Estimated Revenue – The revenue projected or estimated to be received during the fiscal period shown.

Expenditure – The actual payment for goods and services.

Facebook – An online social media website launched in 2004.

Fines & Forfeitures – Revenues received and/or bail monies forfeited upon conviction of a misdemeanor or municipal infraction.

Fiscal Year (FY) – The period designated by the City for the beginning and ending of financial transactions. The City's fiscal year begins July 1 and ends June 30.

Fund – An accounting entity with a set of self-balancing accounts used to record the financial affairs of a governmental organization.

Fund Balance – That portion of the fund equity that is available for expenditures at any time during the fiscal year.

Full Time Position – A position whereby the employee works a full schedule as defined by the City, receives the benefits for full-time employees, and is covered by employment laws.

GAAP – Generally Accepted Accounting Principles are uniform minimum standards used for accounting and reporting used for both private industry and governments.

GANN Appropriation Limit – This term refers to Article XIII B of the California State Constitution that places limits on the amount of proceeds from taxes that state and local government agencies can receive and spend each year.

General Fund – This is the general operating fund for the City, utilized to account for all resources not required to be accounted for in another fund.

Governmental Accounting Standards Board (GASB) – The Governmental Accounting Standards Board establishes and improves standards of states and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

Hourly Extra Help Position – A position whereby the employee works on an hourly basis, no more than 999 hours/year, and receive only mandated benefits (i.e. Medicare and workers compensation).

Instagram – A popular photo and short video sharing service for mobile devices founded in 2010.

Interfund Service Charges – Expenditures made to internal service funds which provide services to the City as a whole. Charges are allocated based on various usage formulas.

Interfund Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Intergovernmental – Revenues received from another government for services, such as reimbursement for mandates or public safety programs.

Internal Service Fund – These funds account for the financing of centralized services to different funds and City departments on a cost reimbursement basis (including replacement costs).

Investment – Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals and base payments.

Investment Policy – A Council adopted policy identifying permitted investments of the City's idle cash.

Leasing – A financial technique whereby ownership of the project or equipment remains with the financing entity, and where title may or may not transfer to the City at the end of the lease.

Licenses & Permits – An official certificate granting authorization with revenues collected as a means of recovering the cost of regulating the activities (i.e. building permit, grading permit, parking permit).

Line Item Budget – A budget that lists detailed expenditure categories (salary, materials, telephone service, travel, etc.) separately, along with amounts budgeted for each specific category.

Local Agency Investment Fund (LAIF) – a voluntary program created by statute; began in 1977 as an investment alternative for California's local governments and special districts.

Long-Term Debt – Debt with a maturity of more than one year after the date of issue.

Maintenance & Operating Costs – Supplies, materials and contracted services used in the normal operations of City departments.

Measure X – temporary one-half percent transaction and use tax for seven years to provide funding to maintain and improve general city services.

Memorandum of Understanding (MOU) – A negotiated agreement between an employee association and a government entity.

Modified Accrual Basis – The method under which revenues and other financial resource increments are recognized when they become susceptible to accrual; that is, when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay the liabilities of the current period.

Motor Vehicle In Lieu – State subvention revenue calculated annually by the State on a per capita basis.

Municipal – In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

Objectives – The necessary steps that need to be accomplished to achieve a desired goal.

Operating Budget – Day-to-day costs of delivering City services.

Ordinance – A formal legislative enactment by the City Council.

Other Agencies – Funds made available from other agencies as jointly agreed upon, including City of Oceanside and County of San Diego.

Part Time Position – A position whereby the employee works a partial schedule as defined by the City, and receives partial benefits.

PERS – Public Employees Retirement System provided for employees in the State of California.

Personnel Costs – Salaries and benefits paid to City employees. Included are items such as insurance and retirement.

Proposed Budget – The budget as formulated and proposed by the City Manager. It is submitted to the City Council for review and approval.

Reserve – A separate account maintained for restricted use, i.e., fiscal sustainability or economic stabilization; or for unrestricted use to protect the City from emergencies or unanticipated expenditures.

Resolution – An order of a legislative body requiring less formality than an ordinance.

Revenue – Income received through such sources as taxes, fines, fees, grants or services charges that can be used to finance operations or capital assets.

Service Charges – Charges or fees imposed on the user for services provided by the City under the rationale that benefiting parties should pay for the cost of that service rather than the general public.

Special Assessment – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Special Revenue Fund – These funds are used to account for the revenue derived from specific taxes or other earmarked revenue sources (other than for major capital projects) that are restricted by law or administrative action to expenditures for specified purposes.

Surplus - When tax revenues exceed government purchases and transfer payments.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit.

Transfers – Interfund transfers are funds transferred between funds when more than one revenue source is needed to fund a particular project or operation. Transfers are treated as revenue in the receiving fund and as expenditure in the fund being reduced.

Transfers In/Out – Authorized exchanges of cash or other resources between funds.

Trust and Agency Funds – Also known as Fiduciary Fund Types, these individual funds are used to account for assets held by the City in a trustee capacity or as an agent for private individuals, organizations, or other governmental agencies. Agency funds are custodial in nature (assets equal liabilities) and do not measure the results of operations.

Use of Money & Property – Revenue earned from the investment of idle public funds, or rents/leases of public property.

Zine – Self-published art/text booklet.

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